

FINANCIAL TIMES

ARGENTINA

Economic U-turn deepens turmoil

Page 20

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No.30,769

Tuesday February 14 1989

World News

Business Summary

Iran-Contragate judge calls hearing over documents

Judge in the Iran-Contragate trial excused the jury and set a public hearing for today to consider a proposed government compromise on the use of classified documents that the former marine Lt-Col Oliver North says he used in his defence. Page 3

Sri Lanka toll

Security forces on full alert for Sri Lanka's first general election since 1977 killed four rebels as they fled after setting fire to a bus north-west of the capital, Colombo. Page 4

Book protest death

At least one person was killed in Srinagar when police opened fire on demonstrators as Moslem anger over a book by Salman Rushdie, Satanic Verses, spread to Kashmir.

Troops guard airport

All Soviet troops appear to have left Afghanistan except for some in the north and a few hundred at Kabul airport. Page 4

Chadli surprise visit

President Chadli Benjedjed left Algeria for a surprise visit to Libyan leader Muammar Gaddafi - two days ahead of a planned North African summit in Marrakech, Morocco.

Barracks attacked

Argentine soldiers repelled an attack by an unidentified group of armed men on a provincial army barracks shortly before dawn yesterday.

18 die in prison cell

Human rights organisations have blamed Brazilian prison authorities for the death of 18 prisoners suffocated in a Sao Paulo police station's punishment cell. Page 3

Separatists kill 4

Suspected separatist gunmen killed four paramilitary policemen and a civilian in a truck ambush in north-east India about 45km from Imphal.

Steel mill strike

Clashes erupted at the steel mill in Zenica, central Yugoslavia, as 300 strikers demanded wage rises.

Avalanche kills 3

Four French climbers died and two more are missing after an avalanche high up on the Sierra Nevada mountains in southern Spain.

SA lawyer quits

A leading South African liberal lawyer, Krish Naidoo, said he no longer acted for Winnie Mandela, the anti-apartheid campaigner at the centre of a heated controversy over her unofficial bodyguards.

Seoul US riot

South Korean riot police fought running battles with thousands of club-wielding anti-American demonstrators trying to storm the parliament building in Seoul partly in protest over the coming visit of President George Bush.

Bhutto meets Deng

Pakistan Prime Minister Benazir Bhutto capped her visit to China by meeting senior leader Deng Xiaoping.

History for sale

The Dublin birthplace of playwright George Bernard Shaw has been advertised for sale on the international market at £165,000 (\$250,000).

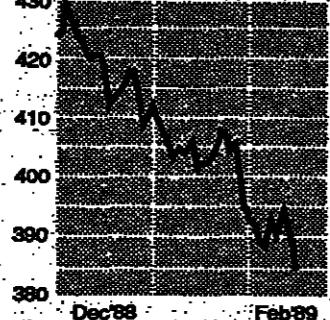
Japan trade surplus at record \$7.57bn

JAPAN'S trade surplus in January widened for the fifth consecutive month to a record-breaking \$7.57bn on a seasonally adjusted basis - a 2.5% increase over December - strengthening fears of a resurgence of protectionist measures.

GOLD

Gold price fell to \$363 a troy ounce at one point yesterday, its lowest level for more than two years, as the prospect emerged that the market might be given another body blow. Two Venezuelan

Gold Price



newspapers carried confusion

reports that their country's central bank had approved a plan for a \$600m gold loan. If true, the market would have to absorb 45 tonnes of the precious metal. Commodities, Page 30

MEETING in Hong Kong

of predominantly local Chinese shareholders overwhelmingly rejected by a three-to-one majority the controversial bid by Mr Alan Bond, the Australian entrepreneur, to buy out the 53.3-per cent public holding of his Hong Kong-based Bond Corporation International. Page 21

DAMIER-BENZ, diversified

West German motor group, said net profits showed a slight up last year, weaker than in 1987, but still strong for domestic and US markets. Page 21

NORTHWEST Airlines

of the US signed a firm contract for the purchase of 10 European Airbus A-330 wide-bodied twin-engine medium-range jet airliners, worth about \$300m (\$500m). Page 6

ENICHEM, newly formed joint

venture chemicals company owned by the state-controlled Enichem and the Ferruzzi-Montedison group, is planning to spend around \$1m on acquisitions within the European chemicals sector. Page 24

EUROPEAN COMMUNITY

unemployment rate dropped by the end of last year to 10%, the lowest point since mid-1983. Page 2

ELR NABISCO, US food

conglomerate, sold its South African confectionery unit Royal Beechmont, to South Africa's Inerman Group. Page 22

RIOGEN, US biotechnology

company, reduced its losses from \$22.8m in 1987 to below \$1.2m last year, reporting revenue from a diversified product line. Page 22

DAUGHTY, food, agrifinances

and commodity group, became the first UK public company to report adverse effects of the current British food safety scare. Page 21

MARINA Development Group,

UK property group, said it was in talks with a third party which may lead to a higher bid than that from UK developers Local London Group after a court victory from the hostile LIG offer, worth \$77.1m (\$137m).

PROPOSALS for a partial

privatisation of the Indian public sector have been made by a high-level government committee which argues for a radical deregulation of the Indian capital markets. Page 26

UBS announces £115m loss on its London securities business

By David Lascelles, Banking Editor, in London

UNION BANK of Switzerland, the largest Swiss bank, disclosed yesterday that it had suffered losses totalling more than £115m (\$322m) on its London securities business since April 1987. This makes it one of the largest known casualties of the recent turmoil in the world stock markets.

Mr Rudolf Mueller, UBS executive vice president and head of its UK operations, said that his bank had decided to make a full public accounting of its losses in order to quell speculation which was threatening to damage the bank.

Executives arrested in Tokyo share scandal

By Ian Rodger in Tokyo

TWO FORMER managing directors of Nippon Telegraph and Telephone (NTT), Japan's largest company, were being held in a Tokyo jail last night after being arrested and charged with taking bribes from the Recruit publishing group.

US plays down arms differences with Bonn

By David Marsh in Bonn and Hilary Barnes in Copenhagen

US OFFICIALS last night voiced confidence that Washington and Bonn could find a compromise agreement to bridge disagreements over the necessity of updating short-range nuclear missiles in West Germany in the mid-1990s.

speculation which was threatening to damage the bank. Special meetings were called at the London office last night to brief staff.

In a detailed account of his bank's experiences in London over the past two years, he said that the performance of the UK securities business had been "totally unacceptable" and had forced UBS to make far-reaching changes in its management and structure.

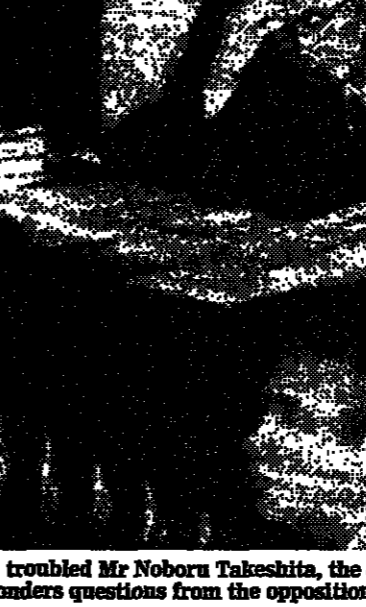
UK picks softer words for French cheese

By Tim Dickson in Brussels

MR JOHN MACGREGOR, the UK Agriculture Minister, yesterday sought to soothe French anger about British warnings last week that certain types of soft cheese can cause listeriosis.

equity broking and market making arm of the group. In the year ending March 1988, it lost £66m, and in the subsequent nine months it lost a further £30m.

The biggest single cause was a £48m loss due to the market crash of October 1987. This included a loss of £21.5m on P&D's share of the disastrous \$87m Blue Arrow rights issue at the end of 1987, to which it was broker and held 4.9 per cent. In addition, UBS' London branch held a Blue Arrow



A troubled Mr Noboru Takeshita, the Japanese Prime Minister, ponders questions from the opposition in Parliament yesterday

stake whose losses were covered by an indemnity from County NatWest, the manager of the issue.

In addition P&D lost large sums of money through the severe disruption of its settlement systems, and aggressive position-taking in the equity market in the period before the crash, which "caught us very much by surprise," Mr Mueller said.

In common with other members of the gifts market, P&D's gilt-edged dealing company also registered losses totalling £13.3m since April 1987 despite capturing an estimated 10 per cent of the market. Continued on Page 20

Plans for EC minimum savings tax get rough ministerial ride

By David Buchan in Brussels

THE TWELVE finance ministers of the European Community yesterday gave a generally rough ride to the European Commission's plan for a minimum savings tax, proposed only last week as a means to stem fiscal fraud.

EXECUTION-ONLY STOCKBROKING

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MARKETS

Table of market data including Australia All Ordinaries, Sterling, Dollar, and Interest Rates.

STOCK INDEXES

Table of stock indices including New York, Dow Jones, S&P 500, Nikkei, and Frankfurt.

CONTENTS

Table of contents listing various articles and their page numbers, such as 'True to its tradition, Italian politics is in turmoil'.

North Africa: The Maghreb tugs at Western Europe's sleeve

Table of contents for the North Africa section, listing articles like 'Management: Little thanks from customers for additional services from UK banks'.

Fidelity Share Service advertisement including contact information, a form for requesting a brochure, and a list of services offered.



AMERICAN NEWS

Bush seeks to rally public support for budget plans

By Peter Riddell, US Editor, in Washington

US PRESIDENT George Bush yesterday launched his nationwide campaign for public support from the American people for his budget as talks began between senior Administration officials and congressional leaders.

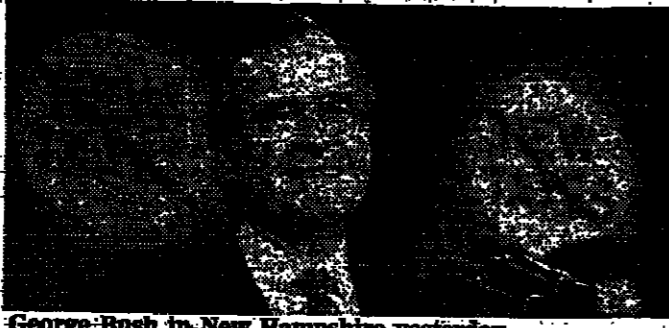
Mr Bush started in New Hampshire, where he enjoyed a key victory a year ago in his campaign for the Republican presidential nomination. He will speak later this week in South Carolina and Missouri.

Mr Bush said his spending and tax proposals put forward last Thursday represented "a realistic plan, a commitment to meet our national priorities, and at the same time, keep faith with our promises to American people on the tax front of no new taxes."

"There are some areas in which we would all like to spend more, but we cannot until we get our fiscal house in order and bring the federal budget deficit down."

He stressed the \$200m (\$400m) plus, or nearly 8.5 per cent increase in revenues expected in the next fiscal year under current law.

"That should be enough to finance our priorities and bring the deficit down without taxes. The federal budget will not be balanced overnight, but our plan is a realistic one," he said.



George Bush in New Hampshire yesterday

The plan would not work with "business as usual. It will require a partnership with the Congress," the president continued.

Nevertheless, there remains a large gap between the Administration and the leaders of the Democrat-controlled Congress.

Mr Richard Darman, the Budget Director, was yesterday meeting Mr Tom Foley, the House majority leader, and Senator Jim Sasser and Mr Leon Panetta, the chairman of the Senate and House Budget committees.

Both sides have accepted that it may be necessary to discuss tax increases, but neither side wants to be the first to bring taxes into the bargaining.

In this elaborate, and possibly drawn-out exercise, the dif-

ference is that the Administration does not believe that tax increases are necessary, while the Democrats do. Mr Darman has said that opening the door to tax increases will relax the spending discipline.

On spending, the main point at issue is the \$136bn "black box" of domestic programmes to be frozen in cash terms.

The budget proposals listed options, notably in transport subsidies, to finance increases elsewhere but the Administration refuses to specify precise figures. Mr Darman argues that when the Administration has specified cuts Congress has been critical from the start, delaying serious talks.

Congressional leaders argue that by refusing to be specific the Administration is trying to shift responsibility for unpopular decisions on to them.

Sarney plan for assets sale headed for defeat

By Ivo Dawnya in Rio de Janeiro

THE Brazilian Congress looks certain this week to throw out a government decree that would open the path to wide-ranging privatisation of public sector companies.

Discussions between political parties found a clear majority unwilling to give the Administration of President José Sarney a blank cheque to sell off state assets.

Under the provisional measure, tables as part of the anti-inflationary economic package last month, all state companies could be sold, with some specific exceptions such as the electricity utility, Eletrobras, and Petrobras, the oil company.

But parties from left to right say that conventional enabling legislation should be used to allow more detailed discussion of the move by Congress.

The decision comes as yet another blow, however, to the credibility of the Government's so-called Summer Plan.

So far Congress has approved only the main measure which froze prices, ended some inflation-indexing and created the New Cruzado currency.

Brazil prison horror in spotlight

John Barham looks at a human rights outcry over a São Paulo jail

HUMAN rights organisations have blamed Brazilian prison authorities for the death 10 days ago of 18 prisoners suffocated in a São Paulo police station's punishment cell.

The official investigation is still continuing but six São Paulo human rights groups say in a report issued last week that there is clear evidence of police responsibility.

The men died after being herded into a tiny, windowless, unventilated cell as punishment for trying to escape in the early hours of carnival Sunday.

Policemen crammed 51 men into the cell. When the doors were opened, perhaps three hours later, 12 had already died and six had lapsed into comas, never to recover.

All but one of the 33 survivors had collapsed. The prisoners said that before being locked into the cell they were stripped naked and beaten severely by the police.

The investigators from trade unions, church and private human rights groups alleged that the duty officer that morning supervised the punishment and did not intervene once men began dying.

According to prisoners interviewed by human rights lawyers, officers shouted back: "It is good you are dying, because that way the jail will become less crowded."

Another officer allegedly



Brazil's military police came under fire for their handling of a steel strike in which three people died. Human rights groups now allege police brutality in a police jail

added: "And whoever survives will get beaten." The prisoners claim that police tossed a firecracker into the cell, burning up precious oxygen.

The horror spotlights the deplorable conditions in Brazil's prisons. Jails are filled to double their capacity so that many prisoners are serving their sentences in police cells.

The crime rate has risen by 44 per cent since 1980.

Overcrowding has led to atrocious sanitary conditions. Human rights officials said the prison system, far from reform-

The state has begun major investment to expand prison capacity.

The São Paulo incident brings to 112 the estimated violent deaths in the state's prison system since 1982. In 1986, 13 prisoners were beaten to death during an uprising and in 1987 29 were shot, some at point-blank range during a prison riot.

The São Paulo Justice Department investigated these rebellions but found no basis for pressing charges of brutality against the police.

Some observers fear that violence is now endemic in Brazil's prisons. They cite as an example an incident in which convicts in a state prison recently seized a prison warden and rammed him, still alive, into a furnace.

Police have also been accused of routinely murdering suspects. Last year, Americas Watch, a New York human rights group, said São Paulo police shot dead 316 suspects.

The conditions in Brazil's prisons, widespread police violence and torture have attracted the unwanted attention of foreign human rights groups such as Amnesty International and Americas Watch.

The government of President José Sarney is already on the defensive over its environmental and land reform policies. Now it has one more problem with which to deal.

Hearing today on North case documents proposal

By Lionel Barber in Washington

THE JUDGE in the Iran Contra arms trial yesterday excused the jury and set a public hearing for today to consider a proposed Government compromise on the use of classified documents that Mr Oliver North, the former White House aide, can use in his defence.

Judge Gerhard Gesell, presiding, said he would hear arguments on the agreement reached over the weekend between the Justice Department and the special prosecutor, Mr Lawrence Walsh.

If Judge Gesell accepts the deal, the Administration is expected to drop an appeal to the US Supreme Court for tighter control on classified documents which would clear the way for the trial to resume.

Judge Gesell has displayed considerable irritation over attempts by the US Justice Department led by Mr Richard Thornburgh, Attorney General, to control the use of classified documents. He has argued that such efforts are either frivolous or they could jeopardise Mr North's rights to a fair trial. It is by no means certain that Judge Gesell will accept the latest proposal.

Yesterday's delay in the opening of the trial of Mr North was the latest twist in a bitter legal dispute over the defendant's likely use of secrets in his defence. The dispute has already caused Mr Walsh to drop the most serious charges against the former White House aide who is the first defendant to go on trial on charges arising from the 1985-86 secret sale of arms to Iran and the diversion of \$14m in profits to the Nicaraguan

Contra rebels.

Mr Walsh, who was appointed as independent prosecutor during President Ronald Reagan's administration because of the White House involvement in the case, has been in conflict with the Justice Department since last week. That was when the department began seeking an order that would impose tight restrictions on classified material that North wanted to present at trial.

Mr North still faces 12 criminal charges, including shredding secret White House documents, to cover up the scandal, lying to Congress and participating in a tax fraud scheme whereby wealthy donors gave money to the Contras, and received tax benefits.

Mr North could argue for dismissal of the case against him if he is not allowed to present whatever evidence he wishes on grounds that such prohibitions would infringe on his constitutional rights to a fair trial.

Judge Gesell rejects the compromise. The full US Supreme Court will have to consider the matter of classified information, and any ruling would have considerable influence over the future standing of special prosecutors who work for the Justice Department but are appointed by a Federal Court.

Mr North is one of four men charged in the Iran-Contra case. Others are his former boss at the National Security Council, John Poindexter, and arms dealers Albert Hakim and Richard V. Secord. Their trials are being held separately.

Official cautious over Third World debt crisis

HOPES FOR a dramatic new solution to the \$1.3 trillion (million million) Third World debt crisis might be running too high, the head of the International Monetary Fund and World Bank's development panel said yesterday, Reuter reports from London.

Mr Yves Fortin, the executive secretary of the joint development committee, said some progress had been made in tackling the debt problems of poor African nations. However, he cautioned that it would be wrong to expect a radical new strategy.

"Perhaps expectations are building up too fast," Mr Fortin told reporters at a briefing in London on the committee's next meeting due to be held in Washington at the start of April.

The debt crisis has returned to centre stage following a year of economic gloom in Latin America and as President George Bush conducts a review of Washington's strategy.

The Group of Seven industrial nations - the US, Britain, Canada, France, Italy, Japan and West Germany - also launched a new push to tackle the problem when they met in Washington for two days at the start of February.

Mr Fortin said the current strategy for countries to grow out of their debt, based on a 1985 plan by the then US Treasury Secretary Mr James Baker, had achieved mixed results.

Schemes to cut the debt burden were useful but they were insufficient without new lending.

The US Administration is due to release to Congress the results of a review of its debt strategy next week, while officials from major industrial countries have been examining the role of the International Monetary Fund and World Bank.

That second review has taken on added importance following well-publicised differences between the World Bank and the IMF on the way in which they each see their role in managing the debt crisis.

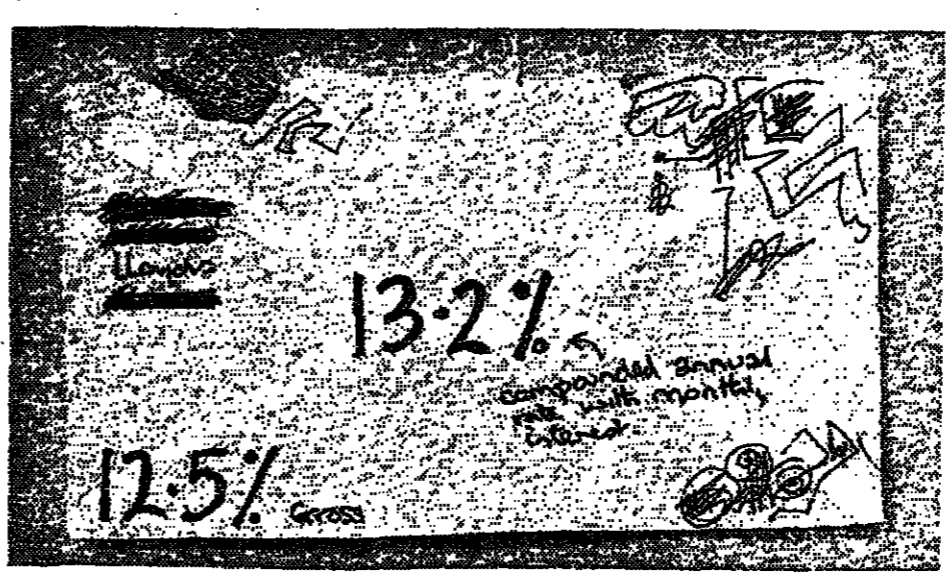
European monetary sources said the Group of Seven nations wanted to set out guidelines for a new strategy at the IMF's spring meeting at the end of March, but it was unclear now if the review by their deputies would be ready by then.

But political pressure is building for discussion by leaders of the seven nations at their summit set for Paris in July.

The development committee will carry out in April a first review of debt relief policies to sub-Saharan Africa after a package of measures agreed by industrial nations in September.

Mr Fortin said that agreements worked out in the "Paris Club," a forum for renegotiating government-backed debt, had brought only modest relief. Accords with the Central African Republic, Madagascar, Mali, Niger and Tanzania had led to savings in debt repayments of \$10m a year. However, that was just 2 per cent of the total due by those countries in 1987.

Large advertisement with the text: "I work hard. I expect the company's money to do likewise."



Advertisement for Lloyds Bank, THE THOROUGHbred BANK, with contact information and a logo.

OVERSEAS NEWS

# Takeshita under pressure to reform after poll defeat

By Ian Rodger in Tokyo

THE PRESSURE on the Government of Mr Noboru Takeshita to reduce the high level of financial corruption in Japanese politics grew yesterday after a humiliating defeat for the ruling Liberal Democratic Party (LDP) in a by-election in Fukuoka on Japan's southern island of Kyushu.

Political analysts in Tokyo said there was no immediate threat to the Takeshita Administration as a result of the defeat, but the absence of a credible alternative. But its legislative programme, including the Government's budget for the coming fiscal year, would probably face substantial delays as the opposition parties sought to exploit public displeasure over the Recruit political funding scandal.

The Recruit affair, which has exposed the large amounts of money used by politicians and some of the devious ways they raise it, was a key issue in the campaign.

The Fukuoka seat had been considered an LDP stronghold. In the last general election in 1985, the LDP candidate won twice as many votes as the second-placed Japan Socialist Party (JSP) candidate.

At the time, however, the JSP candidate took 73,006 votes to only 564,301 for the LDP candidate, despite a big effort by LDP leaders in support of their man.

Mr Takeshita himself admitted his shock at the defeat and acknowledged that the Recruit issue had been a big factor. However, opposition parties had also battered the LDP with other sources of discontent in this rural area, including the impending introduction of a 3 per cent value added tax and



Takeshita: admitted shock at the by-election defeat

the opening of Japan's beef and citrus markets to imports. Ms Takako Doi, leader of the JSP, promptly called for the resignation of the Cabinet and the dissolution of the Diet (parliament), but in the view of some analysts, the by-election result revealed more about the public's displeasure with the LDP than its faith in the Socialist Party.

Vote-turn-out dropped from 75 per cent in the general election to 48 per cent and the JSP gains were undoubtedly helped by the absence of the Komeito, another opposition party.

At the time, however, the JSP candidate took 73,006 votes to only 564,301 for the LDP candidate, despite a big effort by LDP leaders in support of their man.

Mr Takeshita himself admitted his shock at the defeat and acknowledged that the Recruit issue had been a big factor. However, opposition parties had also battered the LDP with other sources of discontent in this rural area, including the impending introduction of a 3 per cent value added tax and

would be enough to set off rumbunctious in the LDP. But there is as yet no sign of revolt, perhaps because so many other LDP leaders have been tainted by Recruit as well.

By law, there must be elections in June for half the seats in the Upper House of the Diet, and it is generally expected that the LDP will suffer significant losses because of tax reform and Recruit. Some analysts were suggesting yesterday that pressure was building on Mr Takeshita to hold a general election at the same time, but others said the LDP would shy away from such an idea for fear that it would merely worsen the damage.

Mr Takeshita said the result made him more determined than ever to pursue political and electoral reforms that would alleviate the potential for financial corruption. He will face considerable opposition from many in the LDP who like things the way they are, but the movement for reform is gathering pace.

Yesterday, Mr Michio Watanabe, a senior LDP leader and potential future prime minister, joined the growing number of people calling for basic electoral reform.

He said in the Diet that the most effective way to put an end to money politics would be to introduce single seat constituencies.

He said in a speech in the Diet that the most effective way to put an end to money politics would be to introduce single seat constituencies. Japanese constituencies have from two to six seats. Politicians say this forces costs up because members of the same party fight against each other.

# Mujahideen wrangle as few Soviet troops remain

By Robin Pauley, Asia Editor

ALL SOVIET troops appear to have left Afghanistan except for some in the north and a few hundred at Kabul airport. But the victorious Afghan Mujahideen are no nearer a political solution on the future government of their country.

Kabul airport, which had been closed by heavy snowfalls, reopened, enabling more Soviet soldiers, including the last of the paratroopers, to leave for Tashkent after a brief ceremony in which they said they hoped the Afghan people would remember them "only from the good side".

The UN-agreed deadline for the Soviet withdrawal is tomorrow. The remaining Soviet soldiers are at the air-

port and the northernmost of the 199 armed posts along the Salang Highway leading from Kabul to the Soviet border.

Mujahideen political leaders hoped their consultative council or shura, which collapsed in chaos after 40 minutes on Friday, would resume yesterday. But as hopes faded during the afternoon they announced it would reconvene in the Pakistani city of Rawalpindi today, although there was no sign last night of a resolution to the dispute over representation for the minority Shia resistance groups which are based in Iran.

Tensions and tempers are rising. The senior Mujahideen commander for the Kabul area, Mr Abdul Haq, said: "We, the

military commanders, did our job. We defeated the enemy. Now, the politicians should do their job and find a political solution. The problem with politicians always has been that they are out to enrich themselves and make themselves famous."

Although commanders might have to take matters into their own hands a failure to find a political agreement on Afghanistan's future could mean it would take months rather than a few weeks for Kabul to fall.

The Soviet Union and its puppet regime in Kabul, possibly preparing the Afghan public for the imminent loss to the resistance of the south eastern city of Jalalabad, accused

Pakistan of sending troops in Afghan clothing across the border to take the city.

Such action, while not impossible, is regarded by Western diplomats as highly improbable, as such a move would cost Pakistan nearly all of the international goodwill built up during its support of the resistance during more than nine years of Soviet occupation.

The ill-fated UN attempts to get relief supplies to the people of Kabul continued yesterday. There has been only one flight from Pakistan in a week, the Egyptian and then Ethiopian flight crews declining to continue. Yesterday UN officials were anxiously trying to find another air carrier but last

night had not succeeded. Some food gathered locally was handed out to 400 Afghan families in Kabul yesterday and more rations and blankets will be given out today and tomorrow.

The Soviet side have brought in some food supplies but food queues have lengthened and prices have risen under the impact of resistance efforts to blockade Kabul and an unusually severe winter. Afghanistan has the world's highest child mortality rate, with 340 of every 1,000 children dying before the age of five. The war has compounded the problem, causing overcrowding in hospitals and shortages of medicine, bandages and other supplies.

## Ershad seeks credibility on visit to London

By Robin Pauley, Asia Editor

PRESIDENT Hussain Muhammad Ershad of Bangladesh arrives in London today for his first official visit to Britain, which he hopes will give credibility to his Government at home and abroad.

He faces a difficult task. He came to power as a Lieutenant General in a bloodless coup in March 1982 and in spite of several attempts to legitimise his Government with a civilian cloak he remains widely regarded as a leader not in the democratic mould.

Bangladesh has suffered great flood and cyclone catastrophes during the last two years. Last year alone at least 3,000 people were killed and 30m of the country's 100m people were left homeless in the floods. The country is an obvious candidate for substantial international aid.

However, some members of the US Congress, for example, have recently suggested once again that aid should be linked to progress towards democracy.

During his five-day visit to Britain, President Ershad is expected to seek financial assistance for an eight-mile bridge over the Jamuna river to link the capital, Dhaka, with the country's less developed northern areas. The bridge, expected to be completed by 1992, will cost around \$850m (£486m).

President Ershad is an embattled leader. He has been under tremendous pressure during the past 18 months from the two main opposition parties, both led by women related to former rulers.

In addition, President Ershad is wrestling with a ruined economy with more than 80 per cent of the population living at subsistence level. It was a tribute to both international aid organisations and the efficiency of the army as a distributor of food that nobody died of starvation during last year's calamities.

The economic outlook for what is already one of the world's poorest countries is bleak. GDP growth in 1987-88 was only 2.4 per cent in a predominantly agrarian economy.

Bangladesh is making some progress in making its economy more efficient with a wide range of capital and tax incentives for foreign investors. Cheap labour and low overheads can produce startling results when an industry is organised: Bangladesh is the fifth largest exporter of garments to the US.



Pakistanis protest after five died on Sunday objecting to Salman Rushdie's Satanic Verses.

## Asian Development Bank considers its future

Richard Gourlay on the report of an external review panel

TWO YEARS ago the Asian Development Bank (ADB) was the largest multilateral aid body, had a problem. There were 500m people in its region in absolute poverty but it was awash with money, its net lending to borrowers was stagnating, demand for the large infrastructure loans, its stock in trade, seemed to be falling as fast as fears were rising, and the Bank's taste for government lending seemed a little anachronistic in a region where the private sector has had such obvious success.

Internally the Bank's Japanese-dominated management was coming under increasing pressure, partly because of its apparent lack of direction, and there were rumblings particularly from donor members that unless things changed up the general capital increase scheduled for 1990 might not be all plain sailing.

The Bank's answer was to set up an external review panel. Led by Mr Saburo Okita, a former Japanese Foreign Minister, and consisting of Mr A K Sen, a Harvard professor, Mr Mohammad Sadiq, the chairman of Indonesia's think tank, Mr Emile van Lennep, a former head of the OECD, and Mr John Hennessy, an investment banker and former World Bank board member, the panel met regularly over a year to review the ADB's direction in the 1980s.

In the period before publication of the report today one important change took place. In 1988 both ADB lending and the net transfer of assets away from the Bank increased sharply, helped by increased borrowing by India and China.

Nevertheless, donors have greeted the report with little enthusiasm. One critic said that in search of Asian consensus the report had become "a million dollar mollusc". The key recommendation, in line with a growing trend in development thinking, recommends the ADB shift its public sector support towards direct poverty alleviation and social infrastructure investments. It said soft loans from the Asian Development Fund (ADF) should be used to ease the cash flow of social infrastructure projects - such as basic health and education - that show high economic but low financial returns.

Most controversially, it suggests that middle-income borrowers, such as Thailand and Malaysia, should be eligible for soft loans for poverty alleviation projects which may have low financial returns.

This recommendation followed a lively debate between those panelists who argued that the ADB should stick to encouraging growth directly by helping build a country's capital base and those who argued for direct poverty alleviation.

The latter view prevailed but the debate was not reflected in the report.

The recommendation, if adopted by the Bank's board, implies a sizeable increase in concessional ADF funds. Japan, which is searching for ways to recycle its huge surplus, has already increased its contributions of concessional funds to the ADF disproportionately. But the hint that Japan's voting share should rise above that of the US will be rejected by most donors, who are keen for the Bank to retain its multilateral nature.

Should middle-income countries such as Thailand, which have access to the world capital markets, be allowed concessional funds, India and China may also feel their restraint in not drawing all the ADF funds they are eligible no longer appropriate.

The panel also proposed to continue limiting programme lending backed by policy dialogue - the sort of conditional balance of payments support loan successful taken by Indonesia in 1987 and usually associated with the World Bank - to 15 per cent of the Bank's total lending.

US officials, who are leading proponents of more lending that is conditional on sensible recipient country policies, say the panel's recommendation is retrogressive, couched in terms that would allow the Bank too much flexibility.

"We believe firm priorities should be set for each sector but the Bank prefers there should not be a well-tailored suit but a safari shirt which can cover everything," said Mr William Thomson, assistant US director to the ADB in Manila.

Other donors say the Bank should go slowly on policy-based programme lending and that co-ordination with other multilateral organisations should be improved.

In order to expand its tiny private sector lending activities, the panel recommended an Asian Finance Corporation, modelled on the World Bank's International Finance Corporation, be set up or a separate private sector department within the Bank.

Starting from a low base the Bank is developing country policies and building its capability for macro-economic analysis. The happy accident of a surge in retirements will help the Bank hire the new people it needs to back this up.

## Arsonists shot dead as Sri Lankan poll nears

SECURITY forces on full alert for Sri Lanka's first general election since 1977 killed four rebels yesterday as they fled after setting fire to a bus northwest of the capital, Reuter reports from Colombo.

Police said about 40,000 police and troops were deployed across the island as the security alert took effect yesterday after four weeks of campaigning for tomorrow's election in which 13 candidates and more than 300 political activists have been killed.

President Ranasinghe Premadasa's United National Party (UNP), which has ruled the island for 11 years, blames the JVP, a left-wing terrorist group, for most of the killings.

Thousands of militant farmers burned cars and hurled fire-bombs at riot police yesterday to protest against what they called the Government's disastrous agriculture policy, AP reports from Colombo.

The central bank said overseas investment in January jumped 68.2 per cent from a year earlier to \$63m (\$36m) in 25 projects, the Bank of Korea reported on Saturday, AP-DJ writes from Seoul.

The central bank said overseas investment in January last year was \$47.5m in 25 ventures, but that included \$34.7m additionally invested by Pohang Iron and Steel in its US concern.

Southern Korean investors favoured South-East Asia last month, pouring \$30m into 11 projects. Latin America followed with \$14.7m in four projects, the bank said.

North Korea accused South Korea yesterday of "grave provocations" on sea intrusions and two shootings across the border between February 3 and 12, AP writes from Pyongyang. Maj Gen Choi Ui Ung of North Korea also demanded that the US and South Korea stop their annual joint military training exercises. He charged that the Team Spirit exercises were an obstacle to dialogue on the divided peninsula.

Deng Xiaoping, the Chinese leader, yesterday praised Ms Benazir Bhutto, Pakistan's Prime Minister, for not taking revenge on her political foes, in an apparent attempt to erase memories of China's ties with her predecessor, Gen Zia Ul-Haq, Reuter writes from Peking. Deng met Ms Bhutto in Shanghai and applauded her for promising a policy of co-existence in Pakistan, the official New China News Agency reported.

China's parliament will convene its annual plenary session on March 20, a spokesman for the National People's Congress said, AP reports from Peking. Zhang Huosheng, the Congress's spokesman, did not say how long the session would last. Last year the 2,900 delegates to the first session met at the Great Hall of the People for 20 days.

Prince Norodom Sihanouk, the Kampuchean resistance leader, said yesterday that coming peace talks in Indonesia would be unacceptable conditions imposed by the pro-Vietnamese government in Phnom Penh, AP writes from Bangkok. Prince Sihanouk said the Kampuchean government's opposition to an international force in the country would allow the return of the Khmer Rouge regime, which killed hundreds of thousands of people in 1975-78.

## Shevardnadze to tour Middle East and Gulf

MR Eduard Shevardnadze, the Soviet Foreign Minister, will tour the Middle East and the Gulf this month to discuss regional problems and boost ties, a Soviet spokesman said yesterday, Reuter reports from Moscow.

Mr Vadim Fertilyev, a Foreign Ministry spokesman, said Mr Shevardnadze would start the tour in Syria on Friday. He would go on to Jordan, Egypt, Iraq and Iran, before flying back to Moscow on February 27. He said a meeting with Mr Yassir Arafat, the Palestine Liberation Organisation leader, could not be ruled out but no details of the programme were yet available.

The visit is evidence of an increasing Soviet role in the Middle East. The last time a Soviet Foreign Minister visited Egypt was in 1975, when Mr Andrei Gromyko held the post.

## Iranian amnesty

Iran has freed more than 1,000 counter-revolutionaries, some of them facing death sentences under an amnesty to mark the 10th anniversary of the Islamic revolution, Reuter reports from Nicosia.

Tehran Radio, monitored by the BBC, said yesterday that 740 prisoners from Western Arabistan, Shiraz, Samandaj, Saqez, Mashhad and Hamadan had been freed under the amnesty proclaimed by Ayatollah Ruhollah Khomeini.

## Egypt-Saudi talks

Mr Esmat Abdel-Maguid, the Egyptian Foreign Minister, arrived in Saudi Arabia yesterday for a two-day visit to reassert the strong ties between the two countries, the official Saudi Press Agency reported, Reuter writes from Riyadh.

Mr Abdel-Maguid denied a Lebanese press report saying tensions had arisen between Saudi Arabia and Egypt. A report in the Beirut leftist newspaper As-Safir said Saudi Arabia was annoyed over the proposed formation of a sub-regional grouping bringing together Egypt, Iraq, Jordan and North Yemen, which some observers see as a rival to Saudi leadership in the Gulf Co-operation Council.

## Waldegrave in Iraq

Mr William Waldegrave, the British Minister of State for Foreign Affairs, arrived in Baghdad yesterday for talks with Iraqi officials on bilateral relations and Middle East developments, the Iraqi news agency INA reported, Reuter writes from Baghdad.

## Amman brokers hit

Police sealed the offices of at least three brokerage firms in Amman on Sunday and posted armed guards at their doors, witnesses said, Reuter writes from Amman.

There was similar action last Wednesday against the kingdom's 70 or so moneychangers, accused of speculation against the dinar.

## Boesak joins S African detainees' hunger strike

By Our Foreign Staff

ONE OF South Africa's leading anti-apartheid campaigners announced yesterday that he had begun an indefinite fast in solidarity with nearly 300 hunger strikers, who are demanding that they be either charged with a crime or released.

"None of us wish to die," the Rev Allan Boesak, president of the World Alliance of Reformed Churches, said in a letter to Mr Adrian Vlok, the Minister of Law and Order. "But if this is the road we must take to make you and your Government understand the evil of your ways, we will take it."

Mr Boesak said of the hunger strikers, "Their action is a dramatic one which could have far-reaching consequences for all of us in this country. It is itself an extraordinary indictment of your Government, most especially your system of detention without trial."

## Peres defends union deal

By Andrew Whitley in Jerusalem

MR SHIMON PERES, the Israeli Finance Minister, defending his weekend agreement about changes in government economic policy with the unions against attacks from the right, declared yesterday that he did not intend to continue the policies of his predecessor.

The Labour Party leader, who took his present job in

"Fasting until death is not part of my religious or ecclesiastical tradition," Mr Boesak went on. "But I cannot stand idly by and watch those are struggling for justice in South Africa starve themselves to death. . . I now know what God wants me to do. I can only hope and pray that you know what God wants you to do."

Mr Vlok has said that he will meet lawyers representing nearly 300 black detainees on a hunger strike and will free them immediately if he was convinced they did not endanger the public.

Some of the hunger strikers have reportedly not eaten for three weeks. Mr Vlok said the meetings with lawyers to begin today were part of the continual process of reviewing the cases of an estimated 1,000 people detained without charge, some of them for nearly three years.

December, is facing protests from Likud members of the coalition government, accusing him of feather-beding the Histadrut labour federation.

Several of the budget changes Mr Peres agreed to make to avert a threatened general strike, notably an increase in taxes, were also strongly opposed by his own senior officials.

# The Maghreb tugs at Western Europe's sleeve

Francis Ghilès on North Africa's growing demand for attention from the European Community

EIGHTEEN months ago, King Hassan of Morocco's declared intention of applying for membership of the European Community was greeted in the European media with a mixture of incredulity, scorn and the kind of racial jibe which many educated Arabs have come to expect from Western countries.

Few Europeans can thus be expected to pay much attention to the Maghreb summit which King Hassan is hosting in Marrakesh later this week and which brings together the heads of state of Algeria, Libya, Mauritania, Morocco and Tunisia.

Yet this gathering deserves more than the fleeting interest that tourists in Marrakesh will show for the traditional pageantry King Hassan likes to display when receiving important visitors. It is only the second of its kind, the first having taken place in Algiers last May, just after Algeria and Morocco had renewed diplomatic links broken off for 13 years because of their disputes over the Western Sahara.

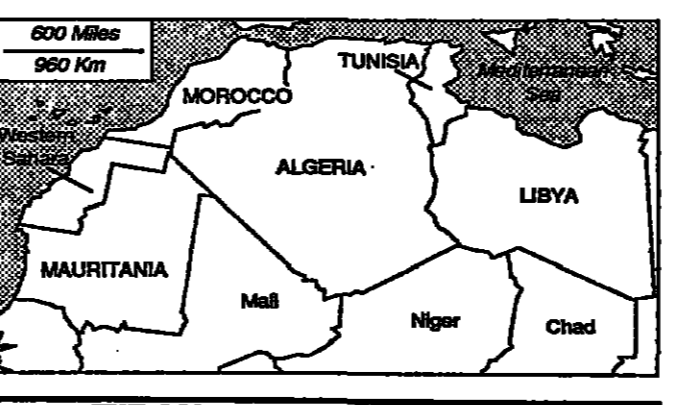
The three central North African countries, Algeria, Morocco and Tunisia, conduct two thirds of their trade with the EC, over half their exports, worth \$13.5bn (£7.7bn) in 1987, going to France, Italy and Spain. EC banks hold between

one half and two thirds of the debt of Algeria, Morocco and Tunisia, which amounts to about \$47bn.

More than 3m North Africans work on the northern shores of the Mediterranean. The bulk of immigrants are concentrated in France, where their presence is one of the reasons behind the revival of the right-wing National Front.

Large communities of North African workers also live in Belgium and Holland. At least 100,000 Moroccans live in Spain and fishing boats regularly land illegal immigrants. The Italian Deputy Prime Minister, Mr Gianni De Michelis, openly frets about the growing number of Tunisians and Algerians seeking entry into Europe through Sicily and southern Italy. The high birth rate in North Africa, where half the population is under 25 years old, poses a long-term challenge to the EC.

Senior civil servants in Paris, Madrid and Rome argue that the large loans and aid granted recently to Morocco, Tunisia and Algeria must be seen in this context. But some politicians, particularly in Paris, would like to see the creation of an EC sub-group, including France, Italy, Spain and Portugal, to help to improve "dialogue" with the three central Maghreb states.



THE COUNTRIES OF THE MAGHREB				
	Pop. (m)	Area (km <sup>2</sup> )	GDP (\$bn)	Debt (\$bn)
Algeria	23.10 <sup>1</sup>	2,381,741	64.97	22.88
Morocco	22.31 <sup>1</sup>	710,850	138.44	20.71
Tunisia	7.63	163,610	16.67	6.42
Libya	4.08	1,775,500	20.67	2.50
Mauritania	1.86	1,030,700	1.85	2.04

All figures 1988 except 1987

Source: FT and ILO

Such a move risks accentuating the division which already exists vis-à-vis the Maghreb in the EC. Another approach would be to engage the interest of countries such as Britain and West Germany. It is worth noting that Mrs Margaret Thatcher's visit to Morocco next month will be the first to North Africa by a British Prime Minister since 1943. For their part, Maghreb lead-

ers know they must find a common voice if they are to carry greater weight in Brussels, especially after 1992. But this will not be easily achieved. All the heads of state are officially committed to the "Arab Maghreb Union," but no two countries share the same view as to what it might look like. The Libyan leader, Colonel Muammar Gaddafi, is so committed to the instant abolition

of frontiers that he recently federated the Libyan Football Federation to forfeit a match with Algeria on the grounds that the Libyan and Algerian teams are one.

Tunisian leaders are pragmatic. While they welcome the economic benefits of open frontiers with Libya, President Zine El Abidine Ben Ali knows that the participation of Algeria and Morocco is essential to maintain the balance.

Some observers think that Morocco's early enthusiasm for Maghreb unity may have been a smokescreen to justify building ties with Algeria. Senior Moroccans appear most interested in forging links with their eastern neighbour.

Algeria holds one of the keys to the success or failure of any plans to increase economic co-operation among countries of the region. First of all, its sheer size and weight in hydrocarbons gives it great weight. Second, the economic reforms announced in the wake of last October's riots should help bring the country more in line with its neighbours economically, although the process of change will be arduous and may yet fail.

The very limited amount of business conducted among the three central Maghreb states - 1.5 per cent of their foreign trade at most - stands in

sharp contrast to the importance of exchanges with EC countries. The result of 30 years of quarrelling has been to destroy age-old inter-Maghreb links.

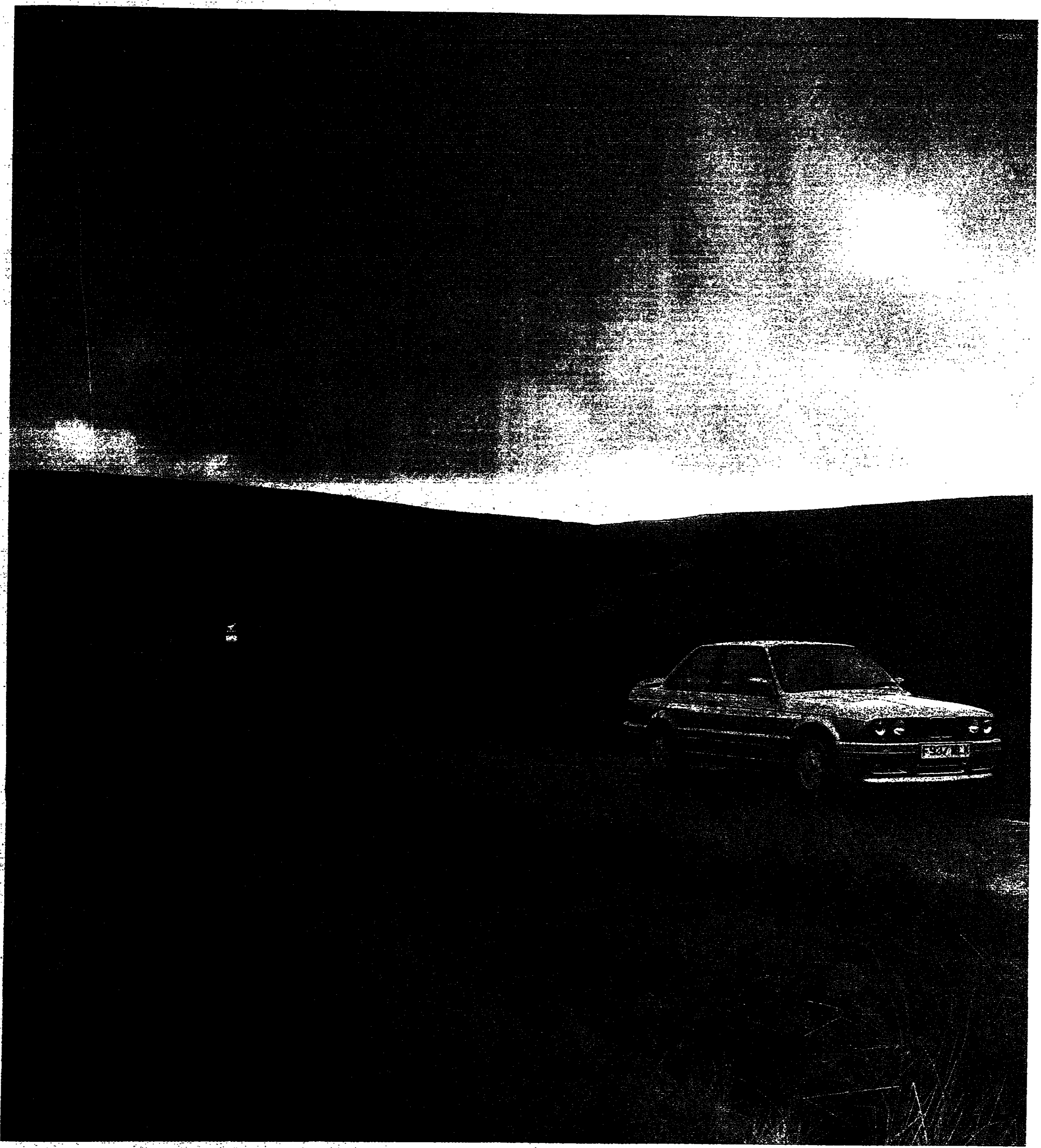
Rebuilding these links will take time but the freedom of travel is a key to success of families in western Algeria where private enterprise is strong and well established, are allowed to rebuild the matrimonial links they had for centuries with the old imperial capital of Fez, in eastern Morocco, more factories will be set up, trade flows established and jobs created than by any number of the expensive state-sponsored joint ventures favoured recently.

Another equally sharp contrast lies in the fact that the EC absorbs roughly 70 per cent of all Maghreb exports, while North Africa-only accounts for 1.5 per cent of EC exports.

Such a situation is unlikely to change in the near future as three quarters of the value of North African exports is accounted for by hydrocarbons. Morocco and Tunisia have succeeded in diversifying their exports away from mineral resources, but quotas imposed in Brussels and the sheer cost, for relatively small countries, of conquering foreign markets make further quick gains unlikely.

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WORLD TRADE NEWS

EC scraps Japan truck 'dumping' inquiry

By David Buchan in Brussels

THE European Commission has dropped an anti-dumping investigation into sales of Japanese wheeled dump trucks...

In December 1987, the Commission responded to a complaint by six EC makers of earth-moving equipment...

The inquiry confirmed that the Japanese share of this EC market had indeed risen from 5.5 per cent in 1983 to 8.8 per cent in 1987...

Korea go-ahead for life groups

THE South Korean Ministry of Finance will allow five US life insurance groups to establish companies in Korea...

A ministry official said the Government had given preliminary acceptance to the US applications of four US-Korean joint ventures...

The four US-Korean partners are Aetna International with Dongbu Steel; Metropolitan Life Insurance with the Kolon Group; Connecticut Mutual Life Insurance with Coryo Securities...

Prudential Bache was allowed to set up a wholly-owned subsidiary.

EC, US could still meet April farm trade deadline

Elements of a package need only to be put together, Tim Josling and Stefan Tangermann write

THE CURRENT disagreements between the EC and the US over agricultural trade pose a serious threat to the Uruguay Round of negotiations...

At the Mid-Term Review last December, ministers were unable to decide on a framework for the agricultural negotiations...

It now seems possible that some compromise will be reached that will allow countries to continue the trade negotiations...

exists to come to a meaningful agreement that will have a lasting impact on agricultural policies and on the trading system...

To be acceptable to the negotiating parties, such an agreement must respect the integrity of both the US and the EC positions...

The EC is equally sincere in opposing such a commitment at this time. European agriculture is undoubtedly less competitive in many products...

Moreover, the EC has made a number of politically painful adjustments to its agricultural policy in recent years...

How does one preserve the movement towards a market-driven trade system without putting an impossible burden on domestic politics?

An agreement not to raise support levels for agriculture for the years 1989 and 1990 above the average level of 1984-86...

A freeze in support levels for the period covering the remainder of the negotiations has already been suggested...

The measure used to monitor the freeze could be based on a modification of the Producer Subsidy Equivalents (PSEs) already calculated by the Organisation for Economic Co-operation and Development (OECD) for that period.

bind those levels. Countries would also bind maximum levels of export subsidy on an agreed list of products.

This element of the agreement would take over at the end of the transitional period of support reduction.

Maximum levels of export subsidies would also be agreed at this time. These changes would have significant impact on the mechanisms of the EC's CAP...

A commitment to negotiate and adopt, by the end of 1989, changes in GATT rules and obligations. Countries would agree to eliminate all country-specific exceptions and waivers...

All existing proposals agree on the need for revised rules. These revisions would include bringing all existing policies under more effective GATT disciplines...

An agreement to convert all remaining import barriers to tariffs by the end of 1989 and

which at present impede trade. An agreement to work for the eventual elimination of remaining trade-distorting subsidies and barriers to import access at a pace no slower than that for non-agricultural products.

The final element would confirm the ultimate objective of a more market-oriented, transparent and stable trading system. But elimination of all such subsidies and barriers is unlikely to occur before free trade prevails in other sectors of the economy.

Adopting such a package would underpin the present progress toward reform in farm programmes. By contrast, failure to reach a meaningful agreement would send all the wrong signals to those framing domestic policies.

Stefan Tangermann is a Professor of Agricultural Economics and Vice President, University of Göttingen, West Germany; and Tim Josling is a Professor in the Food Research Institute, Stanford University, California.

Stefan Tangermann is a Professor of Agricultural Economics and Vice President, University of Göttingen, West Germany; and Tim Josling is a Professor in the Food Research Institute, Stanford University, California.

US airline in \$900m deal for 10 Airbus

By Michael Donne, Aerospace Correspondent

NORTHWEST Airlines of the US has signed a firm contract for the purchase of 10 European Airbus A-330 wide-bodied twin-engine medium-range jet airliners, worth about \$900m (\$500m).

This deal, announced yesterday by Airbus Industrie, is in addition to the previously announced commitment by Northwest for 20 Airbus A-340 four-engine long-range airliners, with options on 10 A-330s.

The airline also has a commitment for 100 of the short-to-medium-range twin-engine single-aisle A-320 airliners, deliveries for which start this summer.

Airbus Industrie said the A-330s would be delivered to Northwest between July and December, 1991.

The latest deal brings to 167 the number of firm orders, options and commitments for the A-330/A-340 family of jet airliners.

Garuda Indonesia Airways is to buy six McDonnell-Douglas MD-11 tri-jets, for more than \$600m.

Egypt to share in new economic community

By Lamia Andoni in Amman

PRIME ministers of Jordan, Egypt, Iraq and North Yemen are scheduled to meet in Amman today to lay the foundations for a new regional economic community.

Jordan has already sought the participation of Syria, but differences between Damascus and Baghdad will not make this possible in the immediate future.

During talks between Syria's Prime Minister, Mr Mahmoud al-Zoabi, and his Jordanian counterpart, Mr Zeid Rifaat, in Amman last week, Syria is reported to have said its political differences with Iraq will not prevent its co-operation with the new community.

In fact, Syria has already signed two wide-ranging economic treaties with both North Yemen and Jordan, while the normalisation process with Cairo seems to be making steady progress.

tries have repeatedly said the council was open to other countries, including those already bound to other regional communities.

Although the Palestine Liberation Organisation has so far been excluded from the emerging bloc, a senior Jordanian official said all parties would welcome the participation of the PLO or that of a future state of Palestine.

The idea of forming an economic community was initiated by King Hussein of Jordan, who is reported to have started pursuing an active campaign last August.

The king, taking advantage of his good relations with all parties involved, has remained the prime mover behind an idea that analysts believe to be essential for Jordanian interests.

Economists however, do not believe the ACC can provide an immediate solution to Jordan's problems, especially regarding the repayment of foreign debts

which, according to official figures, amount to \$30n (£1.6bn), but which are estimate by some bankers at about \$6bn.

Iraq and North Yemen will provide potential markets for Jordanian exports. Last December, Baghdad agreed to import \$800m-worth of goods from Jordan.

Over the past three months, the four countries involved have signed a series of bilateral economic agreements with one another, to serve as a basis for a broader co-operation.

Despite repeated denials by Arab officials that the ACC will turn into a political bloc, each country has its own aims it hopes to achieve.

Although the ACC project has been widely welcomed, the new form of inter-Arab co-operation must still withstand the tests of Arab political differences.

1992 'threat' to drugs sales

By Peter Marsh

MULTINATIONAL pharmaceutical companies with activities across the European Community are likely to lose out to smaller rivals under the proposed abolition of EC trade barriers after 1992, according to a study out today.

The report deals a blow to the idea that, across industry in general, big companies operating on a pan-EC basis will have the most to gain from the changes due in 1992.

The study says the multinationals may see an impact on their sales from the likely shrinking in value of the \$20bn-a-year EC pharmaceutical market after the elimination of trade controls.

This decrease in the market, which could be up to 10 per cent, would be caused by the likely drug price harmonisation across the EC once 1992 takes effect.

Harmonisation could involve countries with high drug prices - such as West Germany and Britain - being forced, through the change in trading patterns to lower their pharmaceutical tariffs to nearer the levels set by other nations. Countries which have relatively low drug prices include France, Italy, Spain, Portugal and Greece.

These changes would mean that big companies with sales fairly evenly spread across the EC would lose their competitive edge over smaller companies which either target sales at nations where drug prices are already relatively low or which mainly sell cut-price 'generic' drugs.

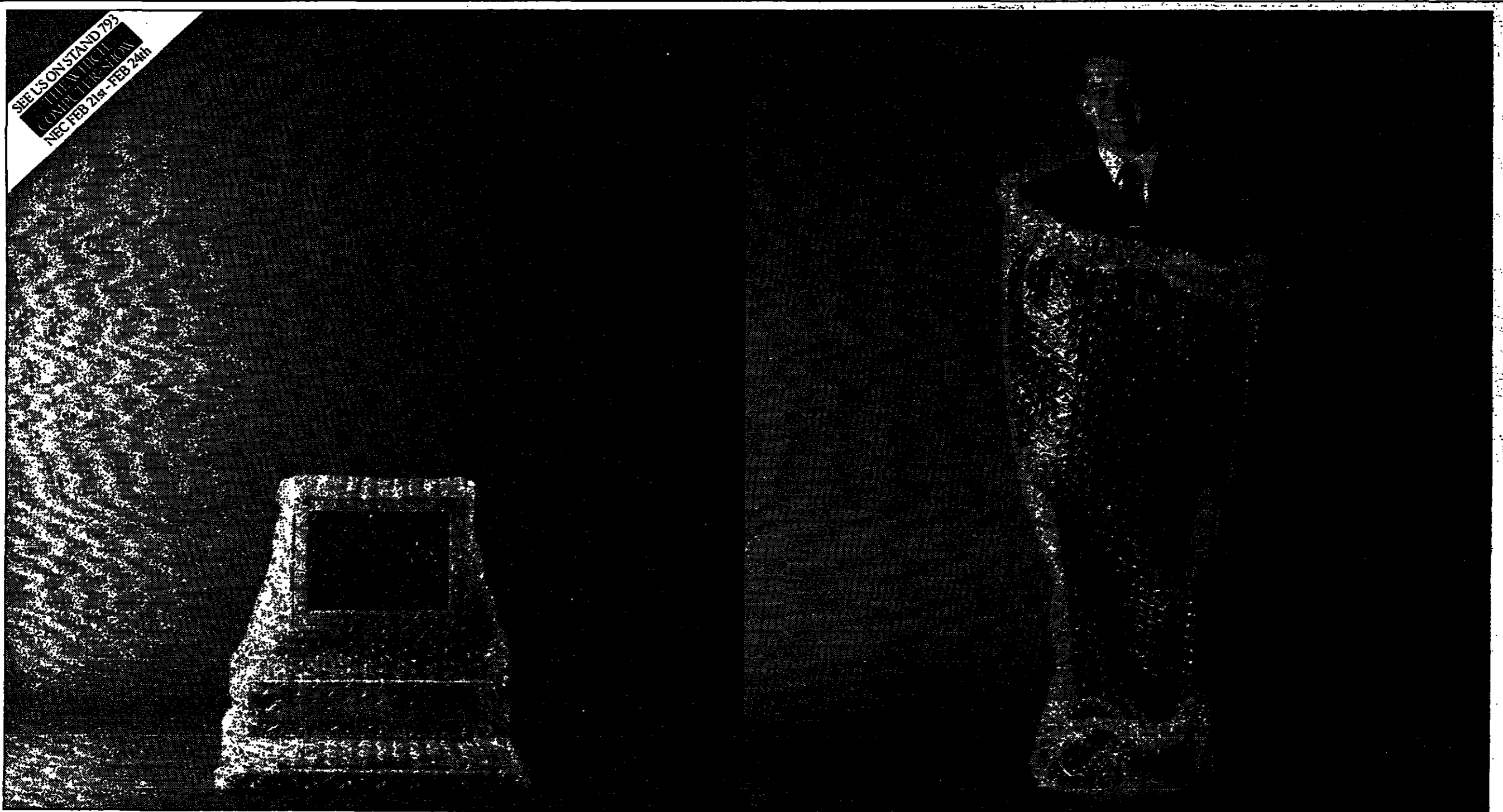
Generic medications are copies of branded pharmaceuticals made when the patents on the latter run out, and are normally cheaper.

The effect of 1992 may benefit the large companies to some degree, in that government approvals for new drugs are likely to be rationalised across the Community.

According to Shearson Lehman Hutton, the multinationals worst affected will be those with the highest proportion of their sales in countries which now have high prices and are likely to move tariffs downwards.

These companies include Britain's Glaxo, Bayer of West Germany, and Squibb of the US. Least affected multinationals would include Britain's Beecham, Merck of the US and Sandoz and Hoffmann-La Roche of Switzerland.

Pharmaceuticals in Europe: challenges posed by pharmaceutical deregulation, Shearson Lehman Hutton, 1 Broadgate, London, EC2 1YEA



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UK NEWS

# Stock Exchange dealing changes come into effect

By Richard Waters

THE FIRST fundamental change to the London Stock Exchange's dealing rules since deregulation of financial markets failed to cause upheaval on the stock market yesterday as market participants cautiously digested the effects of the changes.

Market-makers are no longer obliged to deal with each other at prices and in the volumes they quote on Seag, the Exchange's quotations system. This is intended to meet concerns from large market-makers that the obligation to deal left them at a disadvantage in markets where competitors who were able to cover their own exposures by off-loading them at quoted prices.

As expected, Barclays de Zoete Wedd and Phillips & Drew, two large securities houses which under the previous system had reduced the size of deals they quoted on Seag, immediately raised the sizes of bargains in which they would deal.

However, they did not raise them to the standard 100,000 shares across the board, but stuck at 50,000 or even 25,000 in some shares. Some other market-makers subsequently dropped the volume quoted for some stocks to these levels.

US-owned securities houses, which have been most critical of the new rules, gave a mixed response yesterday. According to one head of equities, the change has made it more difficult for them to do business.

"In reality, business talks and it doesn't matter if you're British, American, Japanese or whatever."

A rival US firm, however, argued that the rule change

reduced the transparency of the London market. It commented: "Nothing has happened today to change our views. It will take time for these changes to make their effects felt."

The rule change did not appear to have any immediate effect on trading patterns. One large market-maker reported that it had turned down offers only twice during the day, and had itself been turned down only once.

It was suggested in some quarters that they had held down the volume of deals transacted during the day. However, others pointed out that yesterday was the first day of the Stock Exchange's two-week account period, which is traditionally quiet.

Most market-makers agreed that the full impact would not be felt until the end of this month, when a second related rule change will come into force. This removes the need to report large transactions publicly until the day after they have been carried out.

The LSE's automated dealing system, known as Saef, also went off to a slow start on its first day yesterday.

Just 140 bargains were put through the system, which enables brokers to buy or sell shares at quoted prices at the touch of a button. This compares with about 30,000 trades in the market as a whole.

A spokesman for the exchange said that despite the low volume, which was not far below that predicted, Saef had worked well on its first day and is likely to become more popular as brokers and their clients become aware of its advantages.

# Accountant firm to pay £24m in JMB claim

By Richard Waters

ARTHUR YOUNG, the accountants, yesterday agreed to pay £24.5m to settle claims relating to its work as auditor of Johnson Matthey Bankers, which was rescued by the Bank of England in 1984.

The out-of-court settlement with JMB's parent, Johnson Matthey, follows a £25m settlement with the Bank of England in October. The latest settlement brings to a close the most expensive negligence case against UK accountants.

Johnson Matthey was forced to jump £50m into its banking subsidiary to keep it afloat before selling it to the Bank of England for a nominal amount.

Mr Peter Edwards, UK managing partner of Arthur Young, said his firm was pleased to have settled the case, which dates back to audit work carried out in 1982 and 1983.

It has been very worrying that something which happened in 1982 could leave us still grappling with massive claims in 1989," he said.

A second large negligence claim against a UK auditor remains unsettled. This was against Arthur Andersen, the accountant and management consultancy, over its audits of the De Lorean car company in Northern Ireland.

# Boom slows but inflation fears remain

By Ralph Atkins and Maggie Urry

FRESH EVIDENCE that high interest rates are hitting consumer spending, but not yet easing inflationary pressures, came in official figures published yesterday.

Retail sales volumes fell by a provisional 1.5 per cent in January after adjustment for normal seasonal variations, the Department of Trade and Industry (DTI) said. It was the biggest monthly fall since May 1987 and followed a rise of 0.3 per cent in December.

However, other DTI figures showed a sharp rise in factory gate prices of manufactured goods. There was also a pick-up in the cost of materials and fuel purchased by manufacturers.

The figures provided mixed signals for financial markets. London analysts said the underlying growth rate in consumer spending had moderated but this was offset by the worrying inflation outlook.

The FTSE 100 share index was falling before the figures but rallied slightly afterwards and ended 23.4 points down at 2022.7 - its lowest close since late January. The FT Ordinary index closed down 22.8 at 1658.1.

Markets were unsettled by comments at the weekend from Mr Nigel Lawson, the Chancellor, that figures for January's retail price index released on Friday will show the annual inflation rate above 7 per cent. London share prices were also marked down after falls on

Wall Street late on Friday and in Tokyo overnight.

Speculation about higher interest rates in the US and West Germany added to nervousness. It triggered fears that UK base rates may have to remain high for some time - or even rise.

Mr Kevin Gardiner, economist at Warburg Securities, said: "Not only is the UK picture unclear but the global backdrop is not conducive to a cut in base rates."

The retail sales figures were in line with the results of yesterday's Confederation of British Industry/Financial Times distributive trades survey. This

showed retail sales growth falling in January to the lowest level for nearly three years and retailers gloomy about February.

The DTI figures show that in the three months to January the level of sales was less than 1/2 per cent above that in the previous three months. Compared with the corresponding period a year before, sales were 4.5 per cent higher - down from peaks of about 7 per cent during the summer.

Monthly figures are often revised, however, and January's volumes could have been distorted by retailers bringing forward cut-price sales into

December. The DTI said future month's figures are likely to show that January was below the trend.

The Treasury acknowledged that prices of manufactured goods had accelerated but said action had been taken to restrain inflationary pressures in the economy. The latest retail sales figures confirmed that high interest rates were having an impact.

The consumer sector is likely to be the first part of the economy affected by higher costs of borrowing. January's factory gate prices of manufactured goods could have reflected strong demand last

year and may ease later this year as a delayed response to the slowdown in consumer spending.

The DTI said January's fall in retail sales was spread across most categories of stores - a picture confirmed yesterday by retailers. They said the Government's measures to curb consumer spending were beginning to bite, with sales of high-ticket items slowing.

Mr Michael Pickard, chief executive of Sears, which includes mail order, footwear and fashion shops, as well as Selfridges, the UK department store, said the group's experience was much in line with the slowing trend of recent months. There had been some resurgence in ladies wear, he said.

Mr Geoff Davy, chief executive of BHS, part of the Storehouse group, pointed out that the first week of the January sales fell entirely in December leaving less for the following month.

Boots, the chemist chain, said sales of cough and cold medicines were up to expectations but sales of hot-water bottles and electric blankets were down.

The value of retail sales in January was £2.54bn - 5.5 per cent higher than in January 1988. The seasonally adjusted index of retail sales volumes stood at a provisional 138.7 (1989=100) compared with 140.8 in December.

# Output prices hit record growth rate

A BIG jump in factory gate prices of manufactured goods last month pushed the annual growth rate to the highest for nearly four years, official figures showed yesterday, writes Ralph Atkins, Economics Staff.

Output prices of manufactured goods rose 1 per cent in January, the Department of Trade and Industry said. This was much greater than analysts expected, intensifying fears of mounting inflationary pressures in the economy.

The increase partly reflected usual start-of-year price rises by manufacturers. But companies almost certainly took advantage of strong demand last year to mark up prices.

In the 12 months to January, prices rose by 5.3 per cent - the highest since May 1985 and up from 4.9 per cent in the year to December.

The DTI said the latest figures were "a little suspect" because in January 1988 there had been an unusually small increase. This had the effect of exaggerating the rise.

London financial analysts said the strong pound was probably checking manufacturers' output prices by reducing competitiveness compared to overseas rivals. However, the acceleration meant interest rates would remain high for some time.

Mr Derek Scott, economist at Barclays de Zoete Wedd, said: "It reinforces the view that talk about base rate cuts around budget time is just not on."

A slowdown in consumer spending, illustrated in yesterday's retail sales figures, could temper rises in manufacturers' factory gate prices.

The index of output prices, not seasonally-adjusted stood at 116.5 (1985=100) in January compared with 115.4 in December. The index of input prices, not seasonally-adjusted was at 103.7 (1985=100) against 102.5. The seasonally-adjusted index was at 100.8 compared with 100.2.

# Minister denies deal on water charges

By John Hunt, Environment Correspondent

ALLEGATIONS that the Government had entered a secret agreement to allow water companies to raise charges by the "maximum possible" amount and then reneged on the deal were denied yesterday by the Minister of State for the Environment, Mr Jack Cunningham.

The accusation from Mr Jack Cunningham, the opposition Labour Party's environment spokesman, was based on a letter from Ernst & Whinney, the accountancy firm which is financial adviser to the 29 statutory water companies.

The letter to general managers of water companies, refers to a meeting between the Water Companies Association and Department of Environment officials on December 1. It says it was agreed that the companies should raise their charges to consumers "to the maximum permitted under the existing regulatory framework."

The Government has been angered at the companies' threat to raise charges between 30 per cent and 50 per cent from April. Government action is limited because the statutory companies are already in the private sector.

Mr Howard has warned that if the companies make "excessive" increases in their accounts will be sent for scrutiny to the accountancy firm of

Deloitte, Haskins & Sells, the Government's advisers on water privatisation.

He will start seeing the chairmen of the water companies individually this week, if he is still not satisfied with their responses yesterday.

At the meeting, Ernst & Whinney said it was not true that the Government had reached an agreement with the water companies over raising charges.

He said the proposed increases "far exceeded anything that was considered by the officials and company representatives met."

Mr Cunningham claimed that the letter "confirms that an agreement had been reached with the DoE about very substantial increases in water charges and that environment ministers have now reneged on that deal."

Mr Cunningham said the letter to Mr Howard, chairman of the Water Companies Association, Ernst & Whinney says that the water authorities which are putting up tariffs by an average 4.2 per cent.

It says the companies must make substantial increases in tariffs because of a sudden change in water quality standards and service which they must reach to avoid penalties.

## INVESTIGATION INTO CLAPHAM JUNCTION RAILWAY ACCIDENT

The formal investigation into the Clapham Junction Railway Accident will be held before Mr. Anthony Hidden QC and will begin on Monday 20 February 1989 at 10.30 a.m. in Westminster Central Hall, Storey's Gate, Westminster, London, SW1H 9NU.

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<p><b>"I CAN."</b> Please telephone me on Newcastle 091-232 7520 or attach your business card or letterhead to this coupon and send it to me, John Jukes, at North Eastern Electricity Board, Carlisle House, Newcastle upon Tyne NE99 1SE and I will send you information on the ISE service.</p> <p>NAME _____ COMPANY _____</p>	<p><b>"I CAN."</b> Please telephone me on 061-873 8000 or attach your business card or letterhead to this coupon and send it to me, Geoff Silcock, at North Western Electricity Board, Talbot Road, Manchester M16 0HQ and I will send you information on the ISE service.</p> <p>NAME _____ COMPANY _____</p>

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N Ireland killing leads to attack on minister

By Kieran Cooke

THE SHOOTING in Belfast on Sunday night of Mr Patrick Finucane, a prominent Northern Ireland solicitor, caused intense criticism yesterday of recent comments made by Mr Douglas Hogg, a junior Home Office minister.

Mr Hogg told a parliamentary select committee last month that "certain solicitors in Northern Ireland were unduly sympathetic to one or other terrorist organisation in Northern Ireland."

Mr Finucane, the first solicitor to be killed in Ulster during the 20 years of the troubles, had been involved in several court cases associated with the Republican movement. In the early 1980s he acted as solicitor for Mr Bobby Sands, the IRA hunger striker.

More recently, Mr Finucane was an action in the Belfast High Court to force members of the Royal Ulster Constabulary, who were involved in an alleged "shoot-to-kill" policy, to give evidence at an inquest.

Mr Charles Haughey, the Irish Prime Minister, said he was horrified by Mr Finucane's murder. "The need for the greatest care to be given to any statement which might have tragic consequences in Northern Ireland has once again been underlined," Mr Haughey's statement was seen as a clear reference to Mr Hogg's recent comments.

Dr Brian Feeney, a councillor for the mainly Roman Catholic Social Democratic and Labour Party for North Belfast, said that Mr Finucane's killing was the "first fruit" of Mr Hogg's parliamentary statement. Dr Feeney said Mr Hogg's comments were seen by loyalists as "clearly legitimising" attacks on Roman Catholic solicitors who represented republicans.

The Committee on the Administration of Justice in Northern Ireland, a lawyers' pressure group, said Mr Hogg should either disown his statement or resign.

Mr Tom King, the Northern Ireland Secretary, said there was no connection between the remarks made by Mr Hogg and the shooting of Mr Finucane. Mr Hogg issued a statement condemning Mr Finucane's murder but not referring to his recent comments.

The Ulster Freedom Fighters, a small loyalist terrorist group which has carried out several sectarian killings, admitted the murder, claiming Mr Finucane was an IRA member.

Job training scheme cut by 10%

By Fiona Thompson, Labour Staff

THE Government is cutting the number of places on its Employment Training scheme by 10 per cent because not enough people have joined.

The Department of Employment's Training Agency, which is responsible for the scheme, is renegotiating its contracts with the 1,000 training managers which are operating ET.

In addition, some of the extra money made available due to the poor take-up is to be used to provide more trainees with higher grants.

When the Government launched its £1.5bn training programme amid great fanfare last September, its aim was to provide an average of six months' training for about 600,000 long-term unemployed adults a year. But only 137,000 have signed on so far, well short of the Department of Employment's target of a monthly enrolment of about 45,000.

Area officers from the Training Agency are now talking with each training manager about current performance. This renegotiation process is expected to result in reducing the number of six monthly places from 300,000 to 265,000.

The training managers come from voluntary organisations, local authorities and the private sector. Several local authorities are reported to have severe difficulties in filling places and a number of voluntary organisations have had major financial problems because of this.

While they bear all the outgoings - staff, buildings and equipment - of providing for a set number of participants, they receive money from the Government only when they fill a place, so a shortfall in take-up can spell disaster.

Unilever workers' pan-European move

Margarine workers employed by Unilever, the Anglo-Dutch food and detergents group, are to attempt pan-European co-ordination in negotiations with the company in readiness for the single market in 1992.

This was announced after a weekend conference of 27 union officials representing 10,000 Unilever employees in five European countries at Amsterdam. Mr Andrew Miller, northern regional officer of the manufacturing, science and finance union, said that organising international co-ordination in margarine factories was the first step and unions in other divisions of Unilever would follow.

The conference included an exchange of information about Unilever policy and strategy as understood by the unions in each country. In Britain's case the unions are the Transport and General Workers and Unlaw, the shop, distributive and allied workers' union.

"Lots of training managers are facing a cash crisis," said Mr David Sherrin, of the National Council of Voluntary Organisations, whose members operate a third of the total programme.

The Sheffield Council for Voluntary Service, in northern England, decided at the end of December to pull out of ET altogether because "after three months of organising the scheme, we found we were entering a period of considerable financial risk," said Mr Philip Ray, director. Sheffield had 600

places but only 250-300 participants.

"There needs to be a greater degree of security of finance for voluntary organisations," said Mr Ray. "Commercial organisations are able to bridge the gap until they build up the numbers. We cannot."

However, the Training Agency has also found it difficult to attract enough employers to provide places and at Christmas launched a £1m scheme to try and boost the numbers.

The Training Agency said yesterday the object of its negotiation exercise was to see whether funding properly reflected the costs of providing training during the start-up stage. Because the scheme had been performing "slightly below target", there was some extra money available from the allocated funds which would be used to increase the number of places that attract supplementary grant.

At present, two thirds of all places attract a supplementary grant over and above the £17.50 per week basic grant. That is used to provide more expensive training.

Harsh cuts can't yet prune the losses

Maurice Samuelson considers British Coal's break-even strategy

MR ARTHUR SCAR-GILL, president of the National Union of Miners, was accused of hysterical alarmism seven years ago when he alleged that the National Coal Board had a secret "hit list" to get rid of 70,000 miners and 70 pits.

Since then, Britain's mining workforce has fallen by 120,000 - from 207,000 to 87,000 - and the list of collieries has fallen by nearly 100 to 93.

The changes would have been far less dramatic without the 1984/85 miners' strike. But with another round of reductions in full swing, Mr Scargill has been recasting his original predictions in a spirit of "I told you so."

Sir Robert Haslam's predicament is exactly the opposite. In retrospect, British Coal's chairman proved too optimistic in some of his statements since succeeding Sir Ian MacGregor in August 1986. After staunching the main haemorrhage of jobs and pits, he went on to predict for more than a year that the industry was "on course" or "on track" to break even in 1988-89.

The mood changed last November when he ruefully admitted that although the board still aimed to break even

in the current financial year, it would take "a near miracle" to achieve it. The corporation revealed last week that although it made an operating profit of some £450m last year, interest payments on its £4bn of outstanding debt left British Coal with a £100m loss.

He also warned of further cost-cutting measures, including the reduction of more mining capacity. Still traumatised by the hit-list controversies of the early 1980s, British Coal discouraged attempts to quantify the risk to jobs and pits implicit in Sir Robert's warning.

But coal industry insiders predicted that nearly 20,000 men would be offered redundancy and more collieries would shut in the next 18 months.

Since the turn of the year, these figures have begun to look credible. By last week, 14 collieries had been recommended either for closure or for workface cuts.

Ironically, Sir Robert Haslam's confident forecasts were made when he was in a slightly longer timescale. The corporation had, after all, raised its productivity by a remarkable 75 per cent and was making an oper-

MINING WORKFORCE

Year	Men on pit	Annual loss
1982-83	207,000	11,300
1983-84	191,000	16,100
1984-85	176,000	26,800
1985-86	164,000	30,800
1986-87	152,000	28,200
1987-88	144,300	21,000
1988-89	87,700	15,244
1989-90	79,000	17,781

Figures in thousands. Source: British Coal and industry estimates.

lot different if it were relieved of its £440m-a-year interest charges, which are tantamount to a dividend to Government. He coupled that with a plea for an early writedown of the industry's long-term debts, which sympathisers of the coal industry have been urging for nearly a decade. The Government's response is awaited.

It was left to Mr Cecil Parkinson, Energy Secretary, to spell out the new situation when he told the House of Commons last week that instead of breaking even the corporation's losses would reach £100m with more of the same next year.

The corporation, he added, was reacting to these pressures by accelerating the "restructuring" of its operations by shedding "unprofitable business in non-core markets" and a reduction of its capital requirements over the next two years.

Sir Robert must be more frustrated than ever at the receding prospect of financially breaking even. His three-year chairmanship is due to expire in August. He is reported to have been asked to stay on for another year. In the new climate, it is not yet clear whether he will do so.

Court decision due today on Plessey-GEC dispute

By Raymond Hughes, Law Courts Correspondent

A HIGH COURT judge will decide today whether General Electric Company, Britain's biggest electrical and electronics group, can be forced to sell to Plessey its half interest in their joint venture telecommunications company GFT.

Mr Justice Murrill will give judgment on GEC's claim for a declaration that Plessey is not entitled to exercise an option in the GFT agreement compulsorily to buy out GEC's 50 per cent interest.

Plessey contends the option has been triggered by the agreement between GEC and Siemens of West Germany, to make a bid for Plessey. The bid was referred to the Monopolies and Mergers Commission last month.

It is anticipated that the loser in today's judgment will take the case on to the Court of Appeal. Both sides will be anxious to get a final court ruling as quickly as possible.

GFT was formed last March when GEC and Plessey agreed to merge their telecommunica-

tions interests. Valued at about £1.5bn, it constitutes substantially the whole of the UK's telecommunications manufacturing capacity. Plessey's half share is its largest single asset while GEC's share is one of its major assets.

GEC has told the court that a forced buy-out would have drastic consequences, losing GEC its strategic place in the UK telecommunications industry and, because of the basis upon which its half interest would be valued, also losing it about £200m on the market value of its GFT holding.

London Life, Britain's oldest mutual insurer, began its application for High Court approval of its plan to merge with Australia's biggest life insurer, Australasia's biggest life insurer. The application to Mr Justice Hoffmann is expected to last four days. A stormy extraordinary general meeting last October to pass the merger resolution was held invalid after policyholders took court action.

COMPANY NOTICES

**FIDELITY GLOBAL SELECTION FUND**  
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13, Boulevard de la Foire  
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Notice of Annual General Meeting

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY GLOBAL SELECTION FUND, a société d'investissement à capital variable organized under the laws of the Grand Duché of Luxembourg (the "Fund"), will be held at the principal and registered office of the Fund, 13, Boulevard de la Foire, Luxembourg, at 11.00 a.m. on February 23, 1989, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors;
2. Presentation of the Report of the Auditor;
3. Approval of the balance sheet and income statement for the period from organization of the Fund through October 31, 1988;
4. Discharge of the Board of Directors and the Auditor;
5. Election of seven (7) Directors, specifically the re-election of the following six (6) present Directors: Howard E. Egan, William E. Glynn, Charles A. Fraser, Ronald Korchman, John M. S. Patten and H. F. von der Hagen and the election of Jean-Henri de la Roche, the partner of Compagnie Industrielle, responsible for Fund matters, as a new Director replacing Compagnie Industrielle;
6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg;
7. Consideration of such other business as may properly come before the meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations of the Articles of Association of the Fund, the Fund, (seven percent (7%) of the outstanding shares of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: January 25, 1989

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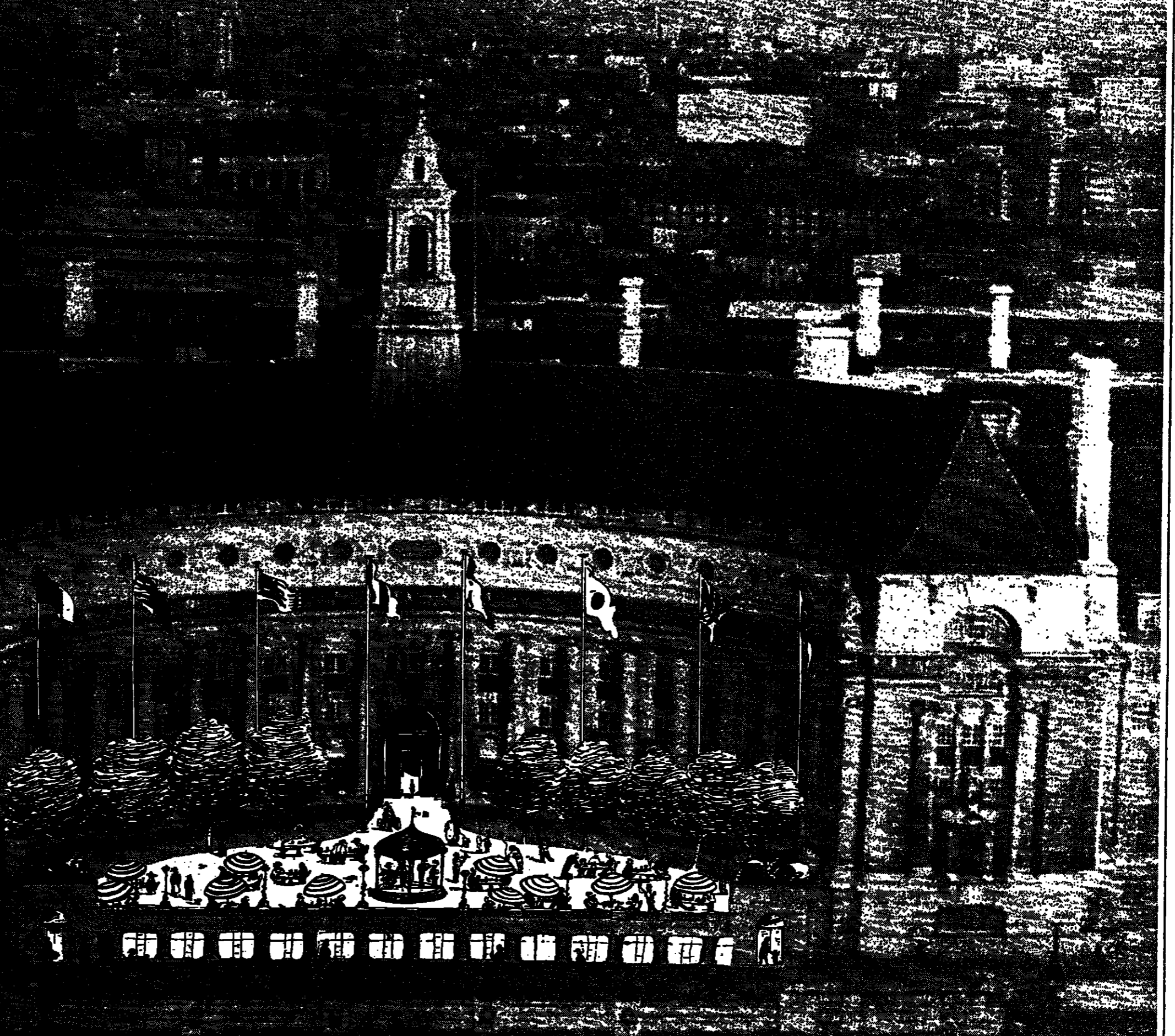
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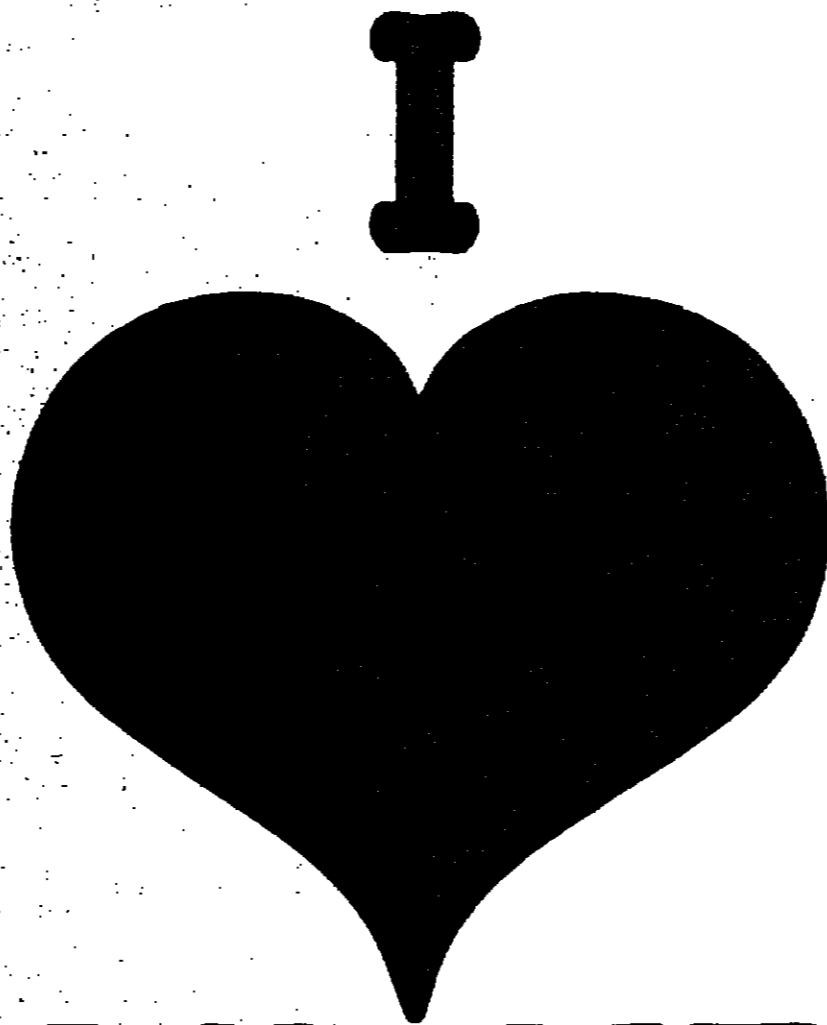
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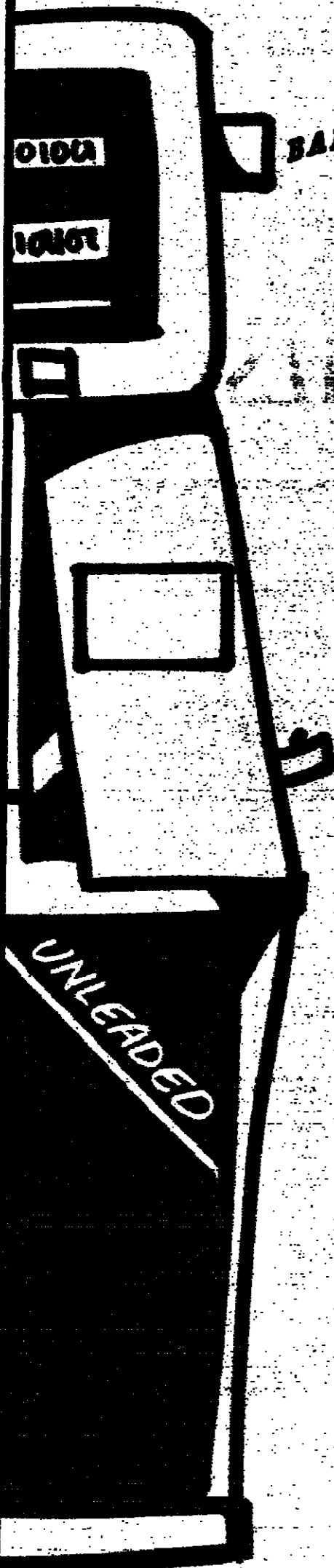
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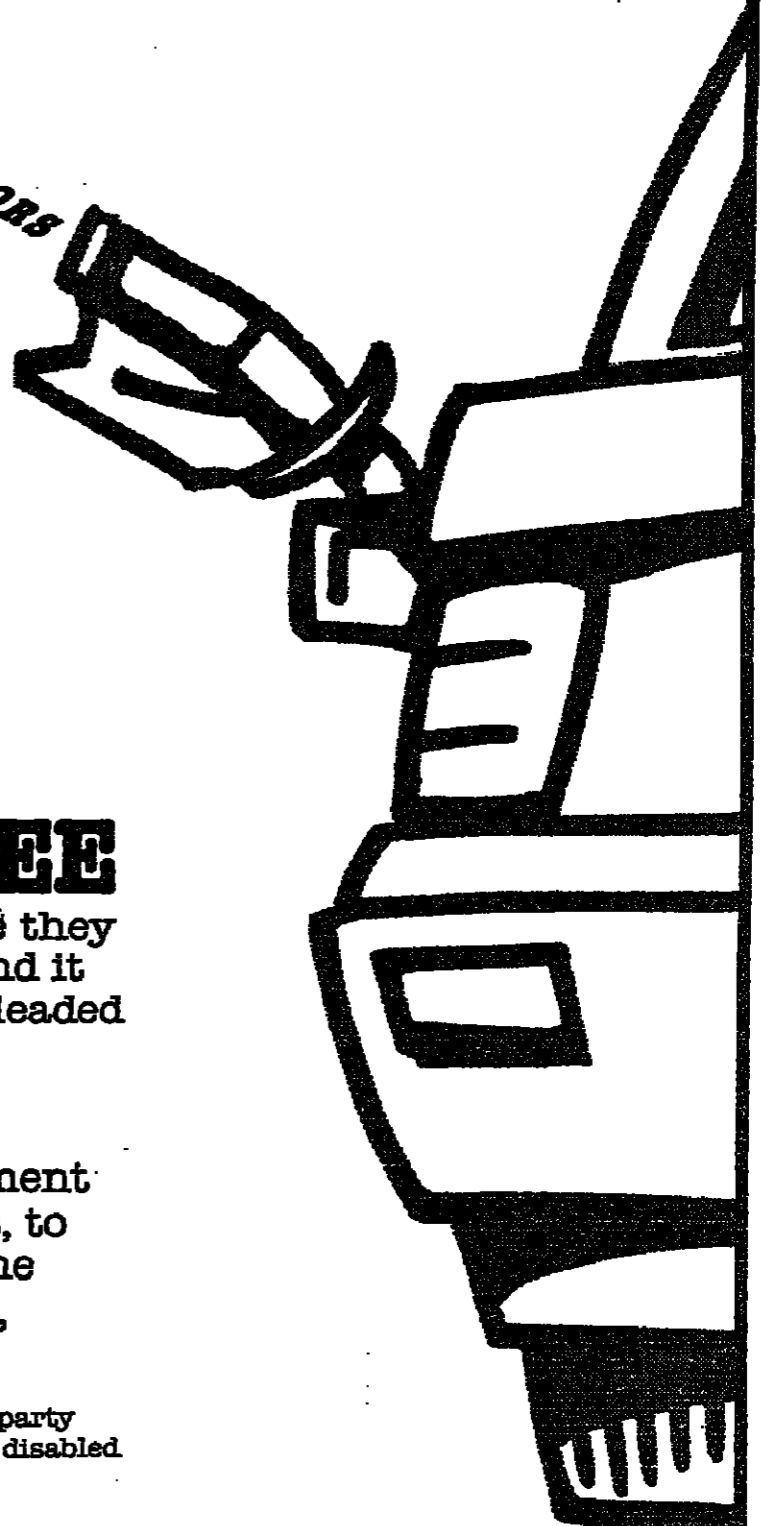




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MANAGEMENT: The Growing Business

# The banks fight off their critics

Recently introduced additional services have produced little in the way of thanks from customers. Charles Batchelor reports

Share a thought and possibly a kind word for your bank manager. He has been having a rough time of late. For all the ingenuity of their marketing men and the creativity of their advertising teams, Britain's bankers seem unable to please their smaller business clients. The past few months have seen a stream of critical reports on the way banks handle the growing business. According to one survey, unless the British banks mend their ways there is a good chance that their Continental rivals, which do seem to understand their clients, will walk off with the business as Europe moves towards 1992.

Criticism of the banks has come from:  
 • The Forum of Private Business, a small business lobby group. It has produced two reports criticising the banks for providing a poor service, charging too much and failing to compete.  
 • What to Buy for Business. This magazine compared the banks in terms of efficiency, helpfulness, understanding of their clients' business and bank charges. The report concluded that the banks had "confused the provision of a service with the provision of a favour".  
 • Backbench Conservative MPs. They produced a report, Small Businesses and the Rebirth of Services in Britain, which said banks needed to improve the level of service to businesses with turnover of less than £100,000.

Why do the banks make such a bad impression on their small and medium-sized business clients? Are they as bad as they appear or are the customers being too hard on them? Over the past year or so the banks have been making efforts to improve their service to the smaller business client. They have leap-frogged each other with offers of free banking, advantageous loan packages and voluminous information packs.

More important, they have been reorganising the structure of their branches to take account of mid-size and smaller corporate clients. Lloyds will this week launch a 255m programme to create small business centres in 500 of its 2,000 branches. Barclays already has nearly 330 centres in its 2,700 outlets while National Westminster has a small business "advice" in every one of its 3,000 branches. Impressive though these changes appear it has taken the banks a decade and a half since the publication of the Bolton Committee Report on small business to make significant changes in the way they serve the smaller firm. For many years the banks paid only "lip service" to the Bolton recommendations, says one former manager.

## Justifiable concern

The problem with Britain's banks lies in the emphasis they have historically placed on deposit protection, claims Martin Binks, the Nottingham University researcher responsible for the Forum report. This justifiable concern for their depositors contrasts with the attitude of banks on the Continent and in Japan, which see themselves more actively as intermediaries between private sector sources of finance and the business sector.

This overriding concern for depositors has encouraged the British banks to base their lending on the amount of capital already in the business while overseas banks relate lending to present and future income. The overseas banks, in short, are more ready to take into account their client's prospects, says Binks.

The British banks' response to this barrage of criticism is to point to their own internal surveys which, they say, show high levels of customer satisfaction. Lloyds' research shows that 80 per cent of small business customers are happy, says Roger Bardell, in charge of small business. This compares with the Forum's finding that 89 per cent of members who took part in the poll expressed concern at least one aspect of their bank's performance.

"We have something like 1m small business customers and I would be surprised if every one was over the moon with us but I could produce a pile of complimentary letters," says Andy Hunter, senior marketing manager in NatWest's small business service.

He points to NatWest's own research which showed that most customers were unable to say what their bank charges had been. The bank took this to mean that the sums involved had not registered as a significant item of expenditure. Hunter criticised the Forum for asking questions of its members which were calculated to produce a negative response. "If you ask people to name their chief concern they will come up with something," he says.

If small firms are so critical of their banks why do they make such extensive use of bank funds to run and expand their businesses, the bankers ask. The banks currently have about 250bn-260bn outstanding to small firms and account for 90 per cent of all small firms lending.

The answer may be, of course, that small business has no alternative but to use a bank for funding. But there is no doubt that the scale of the banks' presence exposes them to criticism. Only a small percentage of customers has to feel hard done-by to produce a sizeable complaints dossier.

Part of the problem may be the amount of advertising which the banks direct at the smaller firm. NatWest is currently running a TV campaign on the theme of snakes and ladders to advertise the fact it now has a small business adviser in each branch. Hunter denies such advertising awakens unreal expectations in small business clients. The bank trained its managers, produced supporting literature and ran the scheme on a pilot basis before launching the ads, he says.

Bardell says Lloyds reckons to spend only 24 on advertising for every new small business customer it gains; the small print always points out that

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loans are at the discretion of the bank manager.

The scale of customer complaints may result from increasing pressure on bank managers, says Colin Moor, a former banker turned financial consultant.

The busy manager trying to sell dozens of "products" to several thousand account holders no longer has the time to review whether individual customers are getting a fair deal, he says.

Moor, co-founder of Taurus Financial Services, now specialises in getting a better deal from bank managers for his clients. Banks sometimes make straightforward errors, like charging one client 15 instead of three points over base for his money, he says.

But there are often occasions when they calculate their charges on an inappropriate basis, which means the customer runs up large bills. One bank which calculated its charges to a particular customer as a percentage of his turnover ended up charging him 25 for each account entry. And a medium-sized solicitor's practice saved £50,000 on its bank charges after querying the way the bank did its calculations, says Moor.

Another frequent complaint, that bank managers are too cautious about lending to small companies, results from the tight guidelines under which they operate. "The bank doesn't seem to recognise that you will lose money on some loans," says one former manager. "Any fool can lend 25m

but not everyone can lend 250,000 and turn it into a winner."

"The banks, however, dispute these charges," Bardell says. Lloyds judges its managers on their overall performance, setting the winners against the losers. Barclays spends a lot of time and money on training its managers to respond to the needs of the customer rather than simply selling products, says Richard Cranford, senior manager of its small business group.

Of course not all small businesses make ideal customers. A recent study showed that the most successful businessmen were also the most likely to be dissatisfied with their financial advisers. The entrepreneur is almost by definition a difficult person to get on with.

There is no doubt that the banks have been making great efforts to improve the quality of service that they provide to their small business clients. Customers' perceptions of what the banks are doing lag behind the reality, claims Stuart White, manager of Midland's small business unit. The benefits of the specialist managers and new systems they are introducing may yet filter through and change the picture.

In the meantime, though, even if the surveys exaggerate the amount of dissatisfaction, sufficient numbers of business customers are unhappy enough to dent the bankers' carefully polished image.

## Legal advice

# Knotty personnel problems

Charles Batchelor on the popularity of a helpline

One in three small businesses needs legal advice at some time each year; employment and industrial relations issues are the most common cause of concern. These are the conclusions of a survey made by the 50,000-member National Federation of Self Employed and Small Businesses (NFSE) of enquiries to its legal advisory service.

Members made a total of 13,743 calls to the 24-hour helpline in 1988, of which 25 per cent related to employment issues. Disputes in this area can generate considerable emotion and distress and the loss of a key employee or a work stoppage can have a catastrophic impact on the smaller business, the federation says. Increased awareness among

consumers of their rights made consumer and contract issues the second most common reason for members seeking advice and accounted for 21 per cent of all enquiries.

Property matters accounted for a further 11 per cent of enquiries followed by litigation issues (8 per cent), tax (6 per cent) and motor and personal injury questions (5 per cent).

While most enquiries were resolved by the provision of advice, 359 led to claims against the federation's legal expenses insurance. The most common cause of claim were Inland Revenue investigations. Members disputed 149 revenue claims and reduced their tax bills by 2681,000. In a further 41 cases mem-

bers fought VAT assessments and reduced their VAT bills by 284,000, the federation said. In many cases small firms accept their tax and VAT assessments because they are frightened to challenge them, according to David Dexter, chairman of the federation's sub-committee handling members' interests.

Twenty-four-hour legal advice lines are now provided by a variety of organisations including small business groups, insurance brokers and industrial relations consultants. The federation's advice service comes automatically with membership, which costs from £24 to £100 a year depending on the size of the business. NFSE, 140 Lower Marsh, Westminster Bridge, London SE1 7AE. Tel 01-228 9272.

## In brief...

• The Export Award for Smaller Businesses reaches its 20th year this year. The competition is open to independent British firms with no more than 200 people on their payrolls which can show a sustained increase in export earnings in their most recent two financial years. These earnings must have exceeded £100,000 during the second year.

• Prizes worth more than a total of more than £36,000 will be awarded in the form of business air travel vouchers, consultancy fees or spending on investigating further exports. Contact DTI regional offices, Thomas Cook travel shops, Midland Bank branches, or Small Firms Information Centres. Closing date for entries is March 14 1989.

• The Co-operative Development Agency, founded in 1978 to promote and represent the co-op movement, is to be wound up in 1991 under plans announced by John Cope, small firms minister.

• The government remains committed to co-operatives but the growth of a network of local co-operative development agencies and other small firms advice networks means there is no further need for a central agency, Cope said.

• The CDA had hoped to expand its role to take in the

promotion of Employee Share Ownership Plans but the government said it saw no need for a special organisation to do this.

The government has said that it will consult formally about the CDA's future but the agency appears to accept that it will disappear in 1991. Despite a budget of only £200,000 a year, supplemented by outside funding, it has backed new ventures such as marketing co-operatives and an ambitious programme to develop co-ops in Midlands through.

• The Aberdeen Enterprise Trust believes it has found a way of reaching entrepreneurs or would-be entrepreneurs in the remote parts of the country with the launch of what it claims is Britain's first mobile enterprise agency.

The trust has won sponsorship from Shell UK, British Telecom and IBM for a travelling office complete with computer equipment to reach the 65 per cent of its clients who come from outside the Aberdeen area.

It plans fortnightly visits to seven towns in the north-east of Scotland - Peterhead, Banff, Inverurie, Ellon, Turf, Huntly, Ballinver and Stonehaven.

Contact the mobile unit on 0224 210810.

• Small businesses are frequently very innovative but lack the funds to bring their

ideas to market. National Westminster Bank and British Petroleum have launched an Awards for Technology scheme to help start-ups or existing businesses with turnover of less than £50,000 to put their innovative ideas into practice.

The scheme has a total of £50,000 available and will make individual awards of up to £2,000 to help with the development of good ideas. In addition, several London City companies will award £5,000 for the most outstanding design or innovation chosen by the judges.

Application forms available from enterprise agencies, Small Firms Centres or from NatWest, tel 01-374 3643.

• The European Community is prepared to help organisations providing innovation support services to establish international links. TTI, the European Association for the Transfer of Technology, Innovation and Industrial Information, will help finance travel and accommodation expenses for innovation specialists visiting partner organisations for between one week and three months.

The professional exchange scheme forms part of the EC's SPURIN programme which sets out to create European networks of technology transfer and innovation advice organisations.

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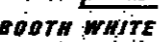
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BUSINESSES WANTED

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FT LAW REPORTS

No set-off on freight

THE DOMINIQUE House of Lords (Lord Keith of Kinkor, Lord Brandon of Oakbrook, Lord Oliver of Aylmerston, Lord Goff of Chieveley and Lord Jauncey of Tullichettle): February 9 1989

A SHIPOWNER'S accrued right to advance freight under a voyage charterparty survives his repudiation and the consequent termination of the charter and the charterers cannot set off their repudiation claim against that right, irrespective of whether it remains with the shipowner or has passed in an assignee.

The House of Lords so held when allowing an appeal by the Bank of Boston Connecticut (Formerly Colonial Bank), from a Court of Appeal decision [1988] 1 FTLR 329 that charterers European Grain and Shipping Ltd could set off a claim for repudiation of a charter against the bank's claim for freight assigned to it by owners of the Dominique.

LORD BRANDON said that on April 14 1982 the owners of Dominique assigned all her earnings, including freight, to the bank.

On June 16 1982 the owners chartered Dominique to the charterers, to proceed to Kakinada in India, and to load a cargo for carriage to European ports.

Bills of lading were signed and on June 14 1982 the owners left Kakinada for Colombo, for bunkers.

She arrived on June 19 and was arrested by previous suppliers of bunkers.

The owners had no funds to procure her release.

On July 22 the charterers justifiably elected to treat the owners' conduct as a repudiation of the charterparty. By July 26 all the bills of lading had been surrendered.

On August 12 the charterers obtained leave from the Colombo court to discharge the cargo.

It was discharged and transhipped to another vessel and on-carried to European ports. The Dominique was later sold by order of the court.

The charterparty was on the Gencon form with additional typed clauses. Clause 16 of the additional typed clauses provided "Freight shall be prepaid within five days of signing and surrender of final bills of lading, full freight deemed to be earned on signing bills of lading, discountless and non-refundable."

The charterers disputed their liability to pay the advance freight claimed by the bank on the ground inter alia that they were entitled to set off their repudiation claim against the owners' freight claim.

Arbitrators decided in favour of the charterers. Mr Justice Hobhouse allowed an appeal by the bank. The Court of Appeal allowed an appeal by the charterers. The bank now appealed from the Court of Appeal decision.

Having regard to the sequence of events and the true construction of clause 16, which provided that full freight was deemed to be earned on signing bills of lading, the owners' right to freight accrued before termination of the charterparty.

The right to freight having been unconditionally acquired before termination, it survived termination (see McDonald v Dennys Lascelles (1933) 48 CLR 473).

The question was whether the charterers, if the right to freight had not been assigned, would have been entitled to set off against the damage suffered by them from the repudiation.

It was a long-established rule of English law that a cargo owner was not entitled to set up damage arising from the shipowner's breach of contract as a defence to a claim for freight. He must enforce any right by cross-claim.

The continued existence of the rule was affirmed by the Court of Appeal in the Trade [1974] QB 233, which was unanimously approved by the House of Lords in the Arles [1977] 1 WLR 188.

The charterers were no more entitled to rely on their counterclaim as a defence by way of equitable set-off against the bank than they would have been, but for the assignment, against the owners.

The appeal was allowed. Lord Keith, Lord Oliver, Lord Goff and Lord Jauncey agreed.

For the bank: Bernard Eder QC and Simon Berry (Hobson Fenswick & Wilton).

For the charterers: Martin Moore-Bick QC and Timothy Young (Wilde Sapin).

Rachel Davies Barrister

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TECHNOLOGY

The efficiency of the UK book publishing trade is being examined in a new chapter and verse. Yesterday, Terry Maher, founder and chairman of Pentos, which owns 44 Dillons shops, complained in his submission to the Office of Fair Trading that publishers were abusing their monopoly by failing to provide an adequate service either to retailers or the public.

One of Maher's main complaints is that UK publishers are inefficient in distributing books. As a result, retailers are forced to carry excess stock which reduces the return on their working capital.

Maher argues that UK publishers have failed to keep pace with the technological revolution that is overtaking the book-selling trade. He points out that bookshops chains such as Waterstone's and Dillons are investing in information technology (IT) to improve efficiency, but publishers are not meeting their new demands.

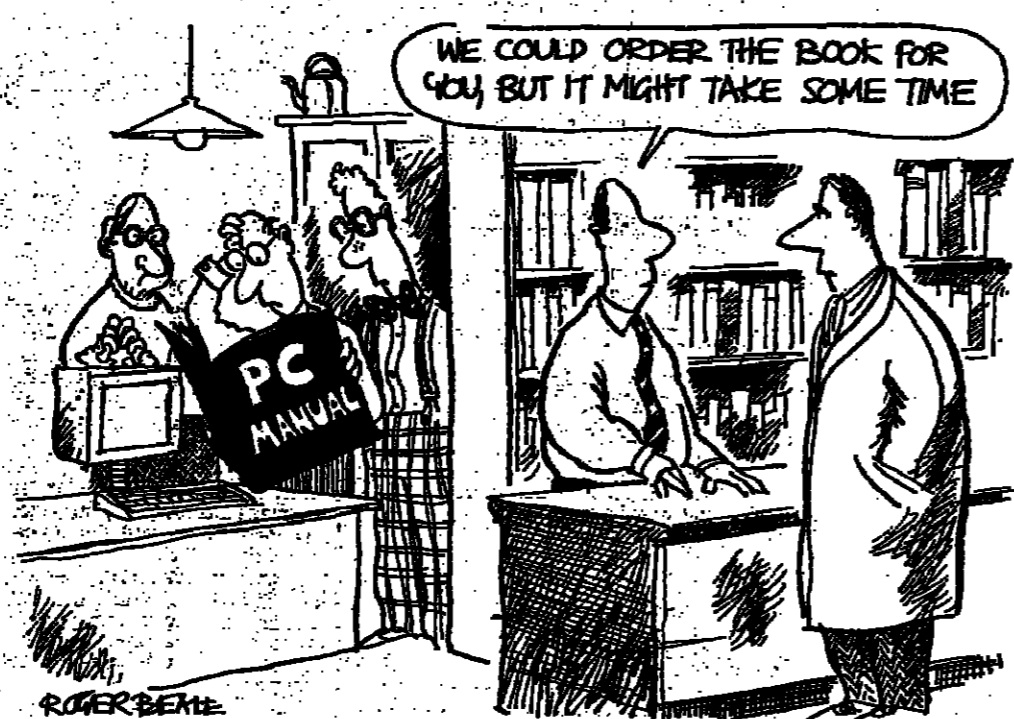
However, the booksellers' interest in IT is itself a recent phenomenon. Their introduction of such equipment as electronic point of sale (Epos) terminals, which automatically capture sales information, has been slow compared with other retail sectors.

One of the reasons for this tardiness, according to Terry Connor, newspaper and publishing analyst at James Capel in London, has been the fragmented nature of book retailing. Even now, chains (W H Smith is the largest) have only 38 per cent of the UK market.

Connor points out that most of the small retailers do not have sufficient turnover to justify the cost of installing systems such as Epos.

Now that the technology does exist, however, the bookshop chains are investing in both Epos and a computerised system of ordering books. The UK Booksellers' Association believes that 33 per cent of its affiliates' 8,400 shops are linked to a computerised system called Teletordering. This is run by a company of the same name jointly owned by Thorn EMI, W H Smith and the publisher J Whitaker and Sons.

Each retailer has an IBM-compatible personal computer (PC) linked by a modem to a mainframe in Sunbury-on-Thames. In most shops, orders are keyed in by the retailer and then transmitted during the night to the mainframe.



## The word is that IT's a revolution

The UK book trade is jumping on the electronic bandwagon. Paul Abrahams reports

This matches up the required titles with a database of publishers' addresses and sends the order to the relevant companies for processing the next morning.

An alternative system of entering information, using CD-Rom, is also available. This takes details about the required title from a CD-Rom called Bookbank - an electronic version of the annual tome, Books in Print, supplied by J Whitaker and Sons - and automatically creates the order. Bookbank is updated every month with, on average, 7,000 new titles and 50,000 price changes.

A third method of entering information is to link Epos terminals to the Teletordering system. As each item is sold, details from the barcode are read by a light wand attached to the PC. Data captured in this way can be used to show stock levels, what is on order and the history of sales over the previous year. The Epos system can also be used for much more intelligent ordering and has been adopted by

organisations such as W H Smith, Dillons and Waterstone's.

"The great advantage of these systems is that it allows retailers to reduce their stock," says Martin Evans, managing director of distribution at Macmillan, the UK-based family-owned publishing company.

"Over the last year we have seen the major retailers' stock dramatically because the technology has allowed them to deal with the increasing costs of space and labour."

Connor at James Capel believes that if the NBA is broken, there will be a change of emphasis among the more powerful retailers towards high-volume, low-margin paperback.

In the short term, the effect could be quite traumatic. The publishers will have to offer these retail chains increasingly large discounts and that will mean they will have to take cost out of the product to maintain their margins," explains Connor.

Bradley at the Publishers' Association questions whether increased efficiency would be worth the other consequences of ending retail price maintenance. "The abolition of the NBA would reduce the amount of stockholding by bookshops. Some of the chains - not just small shops - would have difficulty remaining viable. Any improved efficiency that might be achieved just wouldn't be worth it."

to deliver orders within 48 hours. That's what occurs in the record industry which has 80,000 different products a year.

"If publishers did deliver more quickly, we could satisfy the customer wanting a specific book 60 per cent of the time instead of the current 40 per cent. That would increase turnover and benefit everyone," he says.

The Publishers Association, however, defends its members by saying that standard delivery times are better than in most retail industries. It takes seven days for good warehouse and freight systems to deliver orders, it says. Some publishers, such as Pan, can achieve deliveries the following morning in the London area.

But analysts, such as Erik de Bellaguc at CIBC Securities in London, believe that the distribution systems of book publishers lag behind those of other retail suppliers and of their counterparts in other countries. He says that networks in the Netherlands and West Germany are far more efficient than those in the UK.

Whatever the truth is about the efficiency of UK publishers, it is certain that they will make increasing use of information technology systems.

Moreover, that trend could be accelerated if the Office of Fair Trading's report leads to the abolition of the Net Book Agreement (NBA), which allows publishers to set a minimum resale (net) price for their books.

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### Viper makes signalling safer

THE AUSTRALIAN National Railways Commission is to use British chip technology in its latest railway signalling project, writes Delia Bradshaw.

The microprocessor, known as Viper, was chosen because it always acts in a predictable way, which makes it particularly safe to use.

This is the first order for Viper (verifiable integrated processor for enhanced reliability), which was developed by the UK Ministry of Defence and the Royal Signals and Radar Establishment (RSRE) in Malvern.

It is now manufactured by two UK companies, Marconi Electronic Devices (Med), which makes both Cmos and silicon-on-sapphire versions of Viper, and Plessey Semiconductors.

Plessey, which inherited the Viper project when it acquired the semiconductor arm of Ferranti, uses bi-polar technology to make its processor, but will shortly be making Cmos versions as well.

The Viper 32-bit microprocessor has been trained to give a predictable response to all the instructions that could foreseeably be fed into it.

If it receives an instruction it does not understand, it always stops, making systems such as railway signalling fail-safe. If a standard microprocessor is fed corrupt information, it may act in an unpredictable way, which could be dangerous in this sort of application.

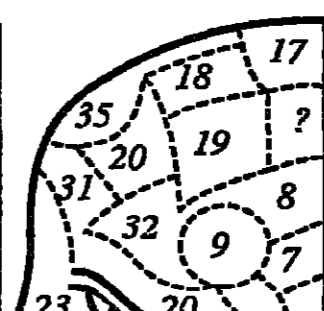
The chip is being supplied by Charter Technologies, of Worcester, which has worked closely with the RSRE on software and support for the processor.

In Australia, Teknis Systems, a railway signalling company, is the contractor on the Aus\$ 20m (£10m) order to install new sets of signals on sections of track for the Trans-Australian Railway and the Central Australian Railways.

### Current way to count money

ORGANISATIONS faced with sorting and counting large numbers of coins will be interested in a machine from CASE-ICC in the UK.

Known as Titan 2408, the system has the ability to learn



### WORTH WATCHING

Edited by Geoffrey Charlish

about the coins fed into it and can be switched from one kind of currency to another.

Each coin is identified by placing it in a specific alternating magnetic field to induce electric eddy currents. These currents, which are unique to each type of metal, flow in paths round the metal and are dissipated as heat.

By measuring the decay rate of these currents when the field is removed, Titan 2408 can detect the precise metallic composition and throw out coins or discs for which it is not programmed.

Microprocessor control enables the machine to be taught in seconds to recognise and deal with coins of any denomination from any country. Coins are validated at the rate of 10 a second.

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### Video screens pop up in-flight

INTERNATIONAL Media Communications (IMC), of London, has launched an in-flight video entertainment system that provides a "pop up" four-inch liquid crystal colour screen at each passenger seat.

The screen is mounted on a column which brings it to eye level. An individual Kodak 8 mm video cassette player feeds each screen. Picture quality on the Toshiba one-inch-thick flat screen is claimed to be as good as domestic television. The system was designed by Curtis and Green of Uxbridge.

Fieldtech, an avionics company based at Heathrow, is marketing and servicing the system. It has already installed Skyview in the first-class cabin of two British Airways Boeing 747 aircraft.

The advantage from the passenger's point of view is the choice of viewing since some 50 titles are carried on the aircraft. If the screen is not being used, it can be folded away between the seats. The player is operated in the same way as a home video machine.

IMC specialises in product innovation in the consumer electronics field. It recently launched a digital system called Plugaround Sound for the distribution of quality stereo over mains wiring. The system cuts out expensive audio cabling, and its signals are carried unimpeded and quite separately from the power currents.

The company is in the final stages of developing a similar system for carrying video, called Metrovision, which is expected to be launched next month.

### Repair gear takes to the field

BRITISH Aerospace, in Stevenage, and Schlumberger Technologies of Ferndown, Dorset in the UK, are offering a transportable test and repair facility for electronic equipment.

Comprising high-speed automatic test equipment (ATE) with integrated repair stations, it can be carried in an articulated trailer or standard container.

Called Fred (field repair of electronic devices), the facility could prove useful to organisations such as the military which have to deal with equipment failures in remote places and quickly restore the place to service.

By combining the auto-test and repair operations, significant cost savings are possible, says Schlumberger. Usually, the printed boards involved have to go to separate test and repair locations which may be a long way from the point of use.

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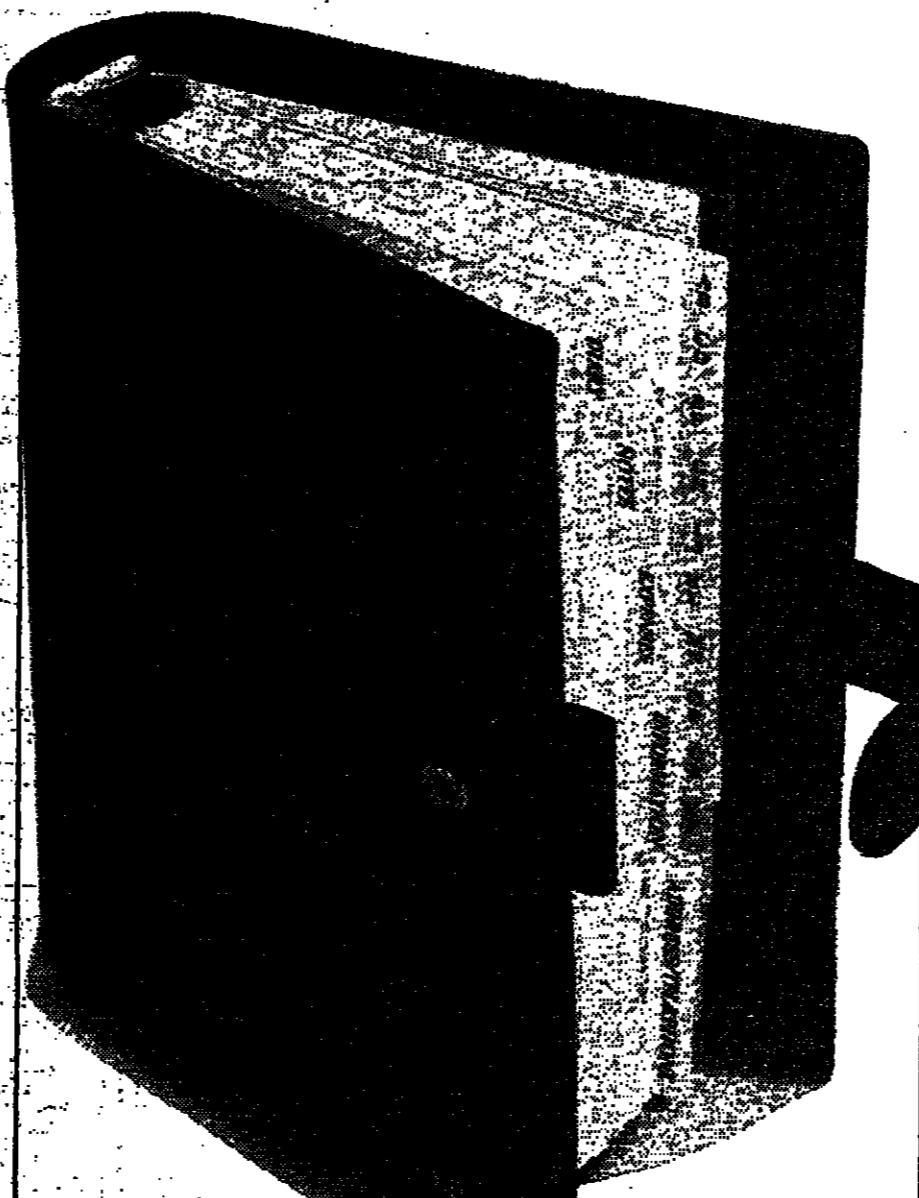
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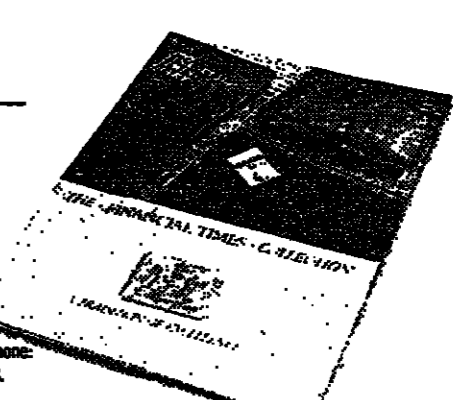
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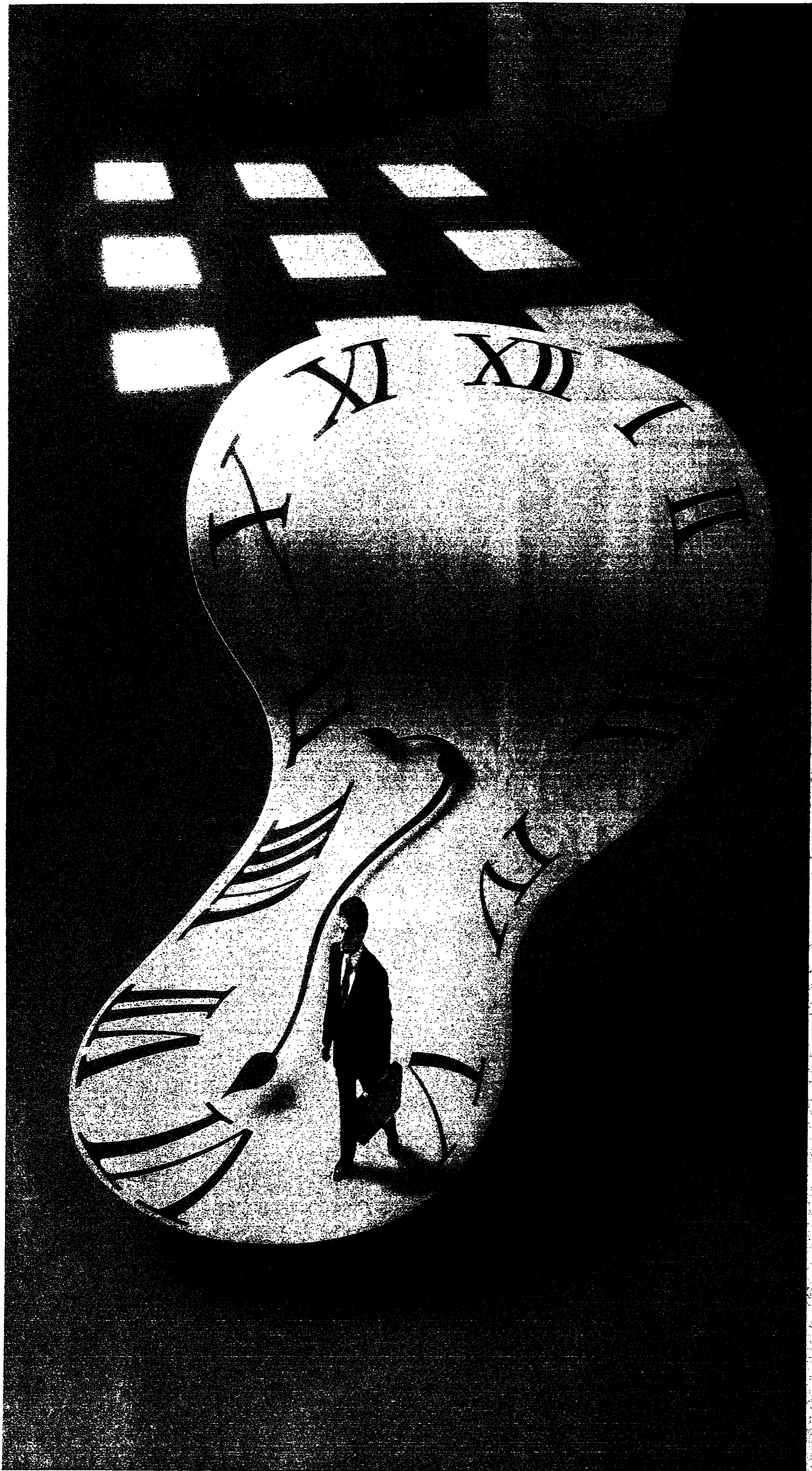
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ARTS

# All Romantic at heart

William Packer reviews the exhibition at the Barbican

To take the reverse or inverted view of anything may seem more perversity, but there is always a freshness in that view. In just such a spirit the Barbican Art Gallery continues its studies in the progress of British Art with *The Last Romantics*, subtitled *The Romantic Tradition in British Art: Burne-Jones to Stanley Spencer* (until April 9). This follows the excellent *A Paradise Lost* of two years ago, which examined Neo-Romanticism in Britain in the 20 years after 1885, and no doubt we may now look forward to substantial essays in the Pre-Raphaelite, the Romantic, even the Gothic imaginations, and each one them the last Romanticism of all.

But behind the banter there lies the more serious point, for this exercise performs a real service in the deeper understanding of the nature and development of our national school. The satisfaction of curiosity, the rehabilitation of significant but neglected artists, and a generous indulgence of talent are only part of the story. More important is that the old, received opinions of modern criticism, that derive from Roger Fry and his peers and followers in Hampstead and Bloomsbury, are being insidiously undermined. "The genius of our greatest painters," wrote the critic, Henry Ben and Barbara, "was always romantic," but he was hardly thinking of the likes of Burne-Jones, Goch or Waterhouse. He and Fry and company assumed the triumph of modernism as they interpreted it, with School of Paris at its

head. But as the formal and once convincing facade of their criticism grows ever more battered and insecure, so is uncovered a structure no less contemporary, but infinitely more ramified and uncertain.

The academic sculpture of the later 19th and early 20th centuries, against which the young Henry Moore reacted so vehemently, has lately and rightly been fully reconsidered, though there is little of it here. Now it is the turn of the painters and illustrators, which makes for a show that is astonishingly variable, in quality as in kind, full of improbable and images and with a more than generous helping of what a friend of mine would call beezers. It is, after all, entirely possible to deserve one's obscurity.

Of course there are conspicuous omissions - no Brangwyn, for example, no late Millais, Watts, Leighton, Conder, Albert Moore - and, if anything, the sheer scope and variety of the choice only makes them more obvious and arbitrary. To give as an epigraph, Yeats's "We were the last in kind, full of romance and traditional sanctity and loveliness," is little help. There would seem to be a clear impossibility now of any close definition of Romanticism, whether last or first, yet the show's very title invites the expectation. If the term is now in kind, full of romance, to mean "just what I choose it to mean, neither more nor less," it might have been better to have the confidence of Humpty Dumpty to say so.

The particular fascination of *The Last Romantics* lies in the growing realisation it stimu-



"The Deluge" by Winifred Margaret Knights, c.1920

lates, of just how central this various and eccentric body of work is in supporting the whole edifice of modern British Art. Suppressed it may have been by long critical prejudice, but even into the 1960s successive generations of art students were taught and examined in its disciplines of figure composition, and the technical competence of drawing, observation, perspective and pictorial organisation that they required.

With its essentially literary or narrative preoccupations, set upon themes secular or biblical, ancient or modern, this tradition set the pattern of public and decorative art that is still with us in fact, if not in practice, in our libraries, schools, town halls and gal-

eries. Only the supposed reforms in art education of the 1960s make its continuance unlikely. It does remain lively in the field of fine illustration, but even there, as the show demonstrates, the great age has passed, of Dulac and Rackham, Morris and Beardsley, Margaret Macdonald and Walter Crane.

The disappointment is only that the later development of this tradition is not pursued more fully. The hints are there, in the extraordinary student work of Stanley Spencer and of Bomberg before 1914, and the work of other Sladeites such as Augustus John, McEvoy, Gertler, Orpen and the young Paul Nash. The Slade connection with the British School in Rome through the 1920s is also

shown by the splendid large panels and mural schemes of Colin Gill, Winifred Knights and Thomas Munnington.

So far so good, but then not to follow Spencer through to his later religious tableaux is a serious lapse, and how good it would have been to pick up on so much of the work of the official war artists of both World Wars - Laura Knight, Evelyn Dunbar, Paul Nash again and his brother John, Edward Aronson and Edward Bawden. The names come to mind readily enough. After the War came the Festival of Britain, and so it could go on, to Leonard Rosoman, Robert Medley, Carol Weight, all still at work. Perhaps the curatorial nerve failed a little at more of

the neo-Romanticism, but with such a density of minor material earlier on, delicious enough but ripe for pruning, one cannot but wish it might have held.

But the treats hold the balance nevertheless, from the small figure studies of Strang, to the large paintings of Waterhouse, who emerges as a major figure, and Byam Shaw, Spencer and the extraordinary Munnings. The thought is indeed that we are all romantics. The only thing is that for too long we failed to recognise the technical discipline and imaginative quality that, at its best, sustains our romantic narrative tradition, even now...

# Graduation Ball

HEXAGON, READING

London City Ballet, on its current regional tour, has added to its repertoire, David Lichine's *Graduation Ball* has been a charmer for nearly fifty years - the combination of Johann Strauss, cadets, girls at a finishing school, and enough *gemutlichkeit* to fill the Imperial Riding School in Vienna, having proved irresistible to audiences wherever it has been performed. The secret of the piece is that it is genuinely happy and sincere in its feelings, felicitous in choreography, and our spirits, like the dancers', are buoyed up on irresistible melody.

*Graduation Ball* was for years a stalwart of Festival Ballet's repertoire, and David Long, a former Festival dancer, has mounted it for London City with a nice appreciation of its manner. Peter Farnham has provided effective designs "after" the delightful originals by Alexandre Benois, and LCB's dancers do well by this insidious, irresistible piece. The danger has always been its sincerity of emotion - however lightly stated they may seem - have to be respected. Ill-used by its casts, the ballet becomes a vulgar romp. Lovingly danced as the Royal Danish Ballet used to give it - and as I hope LCB will perform it - Lichine's

warm-hearted little masterpiece will continue to beguile audiences wherever it is seen.

The casting is superb. The afternoon preserved the spirit of the choreography, even if some niceties of interpretation were missing. (The Drummer must be the most alert and dashing of figures: the part was originally danced by Nicholas Orlov with the de Basill Ballet Russe, and his appearance in London in 1947 in the role is still memorable for its allure and handsome presence.) The girls were pretty, and decorous enough for us to believe that they were, indeed, products of a finishing school a century ago; the cadets were eager without seeming too puppyish; the Headmistress, a variation on Herzog's *Giocosa*. Variations ITALS shows off the company well, but for far too long. Editing of the Marthe score and the dances would be a great improvement.

The rest of the programme was less happy: the *Metzucker* divertissement is over-sugary and over-the-top; *Les Ballets de la Cour* is a uniformly impressive cast includes Donald McIntyre, Robert Toss, Kathryn Hazled, and Elizabeth Lawrence. English National Opera, Coliseum. The Coliseum production of *Die Walküre* is by the "home-team" of Mark Elder (conductor) and David Pountney (producer). Benjamin Luxon takes Verdi's title role, and the cast also includes Malcolm Donnelly, Janice Cairns and Alan Collins. Further impressive performances of Archer, *Requiem* is dry, notably violent Shakespeare adaptation. *Leopold* Monte Sella takes the title role, and the cast also includes Phyllis Cannon, Rosa Mammion, Nigel Douglas, and Rodney Macann, and the conductor is Paul Daniel; the brilliant production is by Erik Chetani. Return of *Die Walküre* but lovely fresh and tuneful *Peer Gynt* with Kathryn Pope, Arthur Davies, and Alan Ople. Royal Opera House, Sadler's Wells. Royal Ballet begins a season on Feb 15 with the first performance of David Bintley's new *Hobson's Choice*. Repeat performance on Feb 15. Sadler's Wells Theatre, Northern Ballet Theatre casts a season with its *Don Quixote* on Feb 11. The adventurous Ballet Galbenian from Portugal arrives

# Detroit Symphony

BARBICAN HALL

The Detroit Symphony has been around for seventy-five years (bar a couple of short periods when it foundered and had to await revival), and its London appearance on Saturday counted as part of its Diamond Jubilee celebrations. None of the personnel were left out, though their conductor, Gunther Herbig had chosen a programme - Beethoven's "Coriolanus" Overture and 7th Symphony, Shostakovich's 2nd Violin Concerto and 2nd Violin Concerto - that excluded heavy brass and percussion. He assigned quadruple woodwind to Beethoven, and trombones, tuba and assorted thwackers waited in the wings to spring out for the encores.

With all those well-tuned woodwinds, the Detroit sound spread boasted a deep, comfortable pile, distanced by a long way from current opinion about early 19th-century style. Yet the net effect was never unduly lush, for Herbig is one of those East German musicians who preserves severe "classical" etiquette: strict pulse, close attention to structure, no indulging of solo voices, but scrupulous matching between the distinct orchestral choirs.

Even then, I thought, mis-

cal details from the expert strings (who include a notably keen and unanimous cello section) in the Symphony were sometimes overborne by the sonorous wind band. On the other hand, no first-rank winds betrayed much individual character, not even the superbly secure horn who played second fiddle in Shostakovich. The honest vitality of both Beethoven performances was the product of their clean, confident silhouettes and the collective glan of the playing. In Shostakovich's 1957 Concerto, Herbig rightly left his soloist Gidon Kremer to fix the sense of the score: few modern concerti are so candidly designed in the solo-with-accompaniment mode. With his usual insouciant eccentricity - he is, after all, one of the few great musical virtuosos of our time - Kremer refused to brighten the score with personal flashes, but devoted himself to carrying Shostakovich's lyrically obsessive, inconsolable burden with speaking precision. It scathed the spirit; by 1987, evidently, the composer no longer entertained any illusions about the future, nor about any other time.

David Murray

# Stockholm Philharmonic Orchestra

FESTIVAL HALL

The Stockholm Philharmonic Orchestra is celebrating its 75th anniversary with a Euro-tour and on Sunday afternoon appeared at the Royal Festival Hall before proceeding to the Midlands, the North and Ireland. The conductor was the Finn, Paavo Berglund, the soloists were flutist James Galway and harpist Marisa Robles, and the house was full.

What had primarily attracted the capacity audience was, one suspected, the least interesting item: Mozart's Concerto for Flute and Harp, K.299; and this was despatched prettily. Before it came Strauss's tone-poem *Till Eulenspiegels Lustige Streiche* in an energetic and sufficiently accomplished account, but one which lacked distinctiveness and the last degrees of technical polish. In an interpretation of less than flawless virtuosity the piece can easily seem jumpy and over-condensed. This performance might have been thrown off by any good orchestra.

But of Nielsen's fifth symphony we got a performance of profound individuality. A deep commitment to the music from conductor and players was instantly obvious, and one had now to regard the orchestra as an instrument of considerable virtuosity. The quiet, mysterious textures of the opening were beautifully recreated, and

the complex, overloaded ones which are subsequently generated were made clear and thrilling. The strings were minutely attentive to the subtleties of bowing, the woodwind solos were intoned with loving care, and the tiniest flick of the tambourine was properly telling. The sustained slow climax over which the side-drum furiously improvises was magnificently controlled: perhaps just a shade too controlled, with perhaps just a shade too little side-drum fury. The second of the two large parts of the always startlingly original work was quite beyond criticism. As it is meant to, the initial explosion of energy seemed to come with the force of nature, volcanically, not merely with the force of art. The two fugues later on confirmed the string players as capable of amazing finesse, and the little flute-duet which follows the second of them was a particularly touching respite. By the time the exuberant final section was reached, a felt duces up on the tonal drama of the work as on no previous occasion: the actual end - in the victoriously achieved key of E flat - was both inevitable and a surprise; and the talk of "progressive tonality" which surrounds Nielsen's music took on sudden new importance.

Paul Driver

# Opera 80's Onegin and Figaro

WYVERN THEATRE, SWINDON

Chalkovsky wrote *Eugene Onegin* for performance by young people - he longed for their unspoiled freshness, and dreaded the arch sophistication of more mature opera singers. *Onegin* is one of the two new productions on the Opera 80 Spring Tour (sponsored by National Westminster Bank), which started last week in Swindon. It is a good choice for the company, once you accept the limited numbers of dancers at both party scenes, and its leading roles are here given to singers whose youthful qualities Chalkovsky would surely appreciate.

George Mosley, who has already made his mark on a previous Opera 80 tour, is a notably apt *Onegin* for this production. His slight build, sensitive features, and fine-grained baritone, not large but truly produced, bring to the character and the music a clean definition that is most appealing; and his view of the part is no less finely shaped. *Onegin* is set apart by his self-conscious stiffness and, when he falls to his knees in the last scene, the loss of control becomes all the more dreadful. Heather Lorimer's Tatyana is less certain of stage presence and verbal utterance, but the voice has a lovely candour and freedom, particularly at the top, and in the finale she comes sharply into focus, dismissing *Onegin* with eloquently despairing dignity.

No doubt the strengths of these two performers will be ever more confidently revealed as the tour progresses. About the only voice for which Judd's production as a whole (wrapped in a permanent black backdrop which seemed to cast Stygian gloom on Friday's performance) I am less sure it is appropriately simple, except when solving needless self-caused difficulties (Tatyana and Olga are the first casualties) and then nip off in time for the offstage duet), but it is also rather blank.

The intimate stepwise progression into tragedy that makes this one of the most unbearably sad and painful of all operas was here not very pointedly plotted - most of

the movement seemed rough-cut and loosely motivated. The words of David Lloyd-Jones's translation don't come across as well as they should in a chamber-*Onegin* - this is also the fault, it appears, of the conductor, Stephen Barlow. Opera 80's musical director, who fussed with tempos (either relatively too fast or too slow), dynamics, and phrasing rather than coaxing the voices of his cast. Coaxing is needed since some of the voices are technically not yet quite up to the music (Lenny's, for instance). On Friday the whole show seemed to need a further pulling into shape. The new *Marriage of Figaro*, produced by Stephen Unwin, is altogether more distinctive and definite in outline and purpose. The designs, Bunny Christie, has stripped the stage almost bare - two chairs are all the properties of Act 3 - and relies on colour contrasts of costume to supply brightness. Acting is stylised, with a fair amount of direct address to the audience. The staging has a boldness of manner which is at its most striking just where many *Figaros* lose theirs, in the final act; one tolerates the passing infelicities of detail, and welcomes the lively sense of interaction. (A more up-to-date transaction than Dent's should have been chosen, though.)

*Figaro* was in the very first Opera 80 season (in, of course, 1980). It was more strongly cast then (with Gillian Sullivan and Henry Herford as the Alamavivas) than it is now - Linda Clemens, the Barbarina, has the only voice for which Judd's production as a whole (wrapped in a permanent black backdrop which seemed to cast Stygian gloom on Friday's performance) I am less sure it is appropriately simple, except when solving needless self-caused difficulties (Tatyana and Olga are the first casualties) and then nip off in time for the offstage duet), but it is also rather blank.

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Max Loppert

# Sian Edwards

FESTIVAL HALL

With press reports suggesting that personal Gubbay intended to withdraw from the promotion of popular classical concerts, there will be an opening for some other organisation to carry on his work in providing early opportunities for young musicians to make their debuts on the London concert platform.

Another parallel series of the same kind has been the programme of concerts under the London Philharmonic's "Classics for Pleasure" banner, which offers seats at a low, family price. On Friday night a full house turned up to see two young artists, the conductor Sian Edwards and the 18-year-old Israeli cellist, Yfaat Weltman. There was a buzz of excitement in the hall and expectations were rewarded with performances not noticeably inferior to the usual run of concerts.

The main work was Berlioz's *Symphonie fantastique*. As yet the level at which Sian Edwards communicates this score remains fairly basic; the textures were bright and clearly-defined, delivery was crisp and rhythmic, to the point where the subtleties of atmo-

sphere and rubato in this most personal of Berlioz's musical visions were fairly comprehensively ironed out. Fast passages also went better than slow ones, where Edwards found less to sustain interest. Nevertheless, the overall pacing of the work, which is one of the most difficult aspects to get right, was judged with directness and she kept the level of concentration from the LPO impressively high. The last two movements, with their racing tempos and whiplash outbursts from the brass, were genuinely exciting and I would far rather sit through this performance again than those of several other more distinguished maestros who have conducted the symphony in London recently.

In the first Cello Concerto by Saint-Saëns Yfaat Weltman made a more than competent soloist, investing her music with sparkle and falling short only in the sweep of the big lyrical themes. It will be interesting to see if the LPO develops its own popular classics series further when Gubbay is gone.

Richard Fairman

# ARTS GUIDE

## OPERA AND BALLET

**London**  
Royal Opera, Covent Garden. The long-awaited first London performance of an opera by Luciano Berlioz is given by the Royal Opera: *Un roi se meurt*, a dazzling kaleidoscope of sounds, themes, and dramatic visions. Stephen Farnham takes over as conductor. The cast includes Donald McIntyre, Robert Toss, Kathryn Hazled, and Elizabeth Lawrence. English National Opera, Coliseum. The Coliseum production of *Die Walküre* is by the "home-team" of Mark Elder (conductor) and David Pountney (producer). Benjamin Luxon takes Verdi's title role, and the cast also includes Malcolm Donnelly, Janice Cairns and Alan Collins. Further impressive performances of Archer, *Requiem* is dry, notably violent Shakespeare adaptation. *Leopold* Monte Sella takes the title role, and the cast also includes Phyllis Cannon, Rosa Mammion, Nigel Douglas, and Rodney Macann, and the conductor is Paul Daniel; the brilliant production is by Erik Chetani. Return of *Die Walküre* but lovely fresh and tuneful *Peer Gynt* with Kathryn Pope, Arthur Davies, and Alan Ople. Royal Opera House, Sadler's Wells. Royal Ballet begins a season on Feb 15 with the first performance of David Bintley's new *Hobson's Choice*. Repeat performance on Feb 15. Sadler's Wells Theatre, Northern Ballet Theatre casts a season with its *Don Quixote* on Feb 11. The adventurous Ballet Galbenian from Portugal arrives

## Berlin

Opera. *Die Hochzeit des Figaro* has a strong cast led by Julia Varady, Iris Vermillion, Carol Wyatt, Alan Tait, and Marcel Roubert. *Figaro* is in Götter-Friedrich's production features Linda Kelm in the title role, Gemma Dale (Lia), Cornelia Murgu (Käthe), Marti Tabea (Tham), and Peter Gouglouff (Alister Alkorn). *Notre Dame de Paris*, jointly choreographed by Maurice Jarro/Roland Petit has Hart de Block, Raffaella Bonzi, Tom van Cauwenbergh and Tomas Karberg in the solo parts. Robert Hale repeats his much praised performance in the title role in *Der fliegende Holländer*.

## Hamburg

Opera. *Der Rosenkavalier*, conducted by Silvio Varviso is sung by Anna Tomowa-Sintow, Hildegarde Hartwig, Gabriele Rossmann, and Klaus Roth. *Arvidsson og Nicos* is a well done repertoire performance with Anna Tomowa-Sintow in the title role, Klaus Koenig (Bacchan), Hellen Kwon (Zerbinetta) and Dieter Waller (Musiklieber). *Der Freischütz* and Bach's *Matthias Passion*, both choreographed by John Neumeier round off the week.

## Bonn

Opera. Last performance of *Lac des Fées*, choreographed by Yvonne Rumberg stars Grace Bumbry, Richard Versalle, Alfred Muff, John Broecker, Nadien Denise and Christer Bländt and excellent conducted by Dennis

## Brussels

Cluyse Royal. La Compagnie Lyrique d'Opéra Français in *Rigoletto's Carmen* staged by Bruno Streit and conducted by Georges Nottet (215 2015).

## Amsterdam

Netherlands Opera. Premiere of new production of Berlioz's *Don Quixote de La Mancha* directed by Harry Kupfer. Hartmut Haenchen conducts the Rotterdam Philharmonic, with Hedwig Fessenden as Marguerite, Jean-François Lippé as Mephistopheles, Barry McCannley as Faust (Fri. Mon. Thurs). Netherlands Dans Theater with a new ballet by Mark Ham to music by Mozart, *A Tour in Time* (Chase/Lippé), and *Leider eines fahrenden Gesellen* (Kyllen/Mahler) (Sat. Sun matinee). Muziektheater (255 455).

## Rome

Teatro dell Opera. Elegant neo-classical production of Giuseppe's *Gli Orzei e i Caristi* by Francesco Zambello, as part of Rome's celebrations of the bicentenary of the French revolution. Alan Curtis conducts a young cast which includes Anna Caterina Antonacci and Gianna Rolandi as the ill-starred lovers; the Roman equivalent of the Montague and Capulets (58.17.55)

## Milan

Teatro alla Scala. Puccini's *Tosca* in Piero Fagginoli's production, with scenery and costumes by Nicola Penna. The cast includes Ghena Dimitrova (alter-

## London

nating with Maria Guleghina), Veriano Luchetti and Piero Cappuccilli (alternating with Alberto Cupido and Jean Foss), conducted by Luciano Severini and last performance this season of Weber's romantic opera *Oberon* in Luca Ronconi's elaborate production, designed by Margherita Palli, and conducted by Selji Ozawa (80.91.26).

## New York

Metropolitan Opera House, Lincoln Center. David Steward and conducts *Il trovatore* with Carol Vaness as Elettra, Frederica von Stade as Isabella and Siegfried Jerusalem in the title role. *Bluebeard's Castle* continues with Jesse Norman as Judith and Samuel Ramey in the title role. James Levine conducts, along with the monodrama *Evangelina* where Jesse Norman sings the Woman. James Levine also conducts *Don Carlo* with Neil Sidiqoff in the title role, Margaret Price as Elisabetta, Tatiana Troyanos as Eboli and Bernd Wehli as Rodrigo (382 6000)

## Chicago

American Ballet Theatre (Civic Opera House). Borrowed from the Bolshoi, Andris Liepa leads the company in a classical repertory featuring Baryshnikov's new production of *Swan Lake* and Kenneth MacMillan's *Romeo and Juliet*, along with an evening of Twyla Tharp pieces. Ends Feb 18 (802 1500).

**UK AIRPORTS & AIR SERVICES**

The Financial Times proposes to publish this survey on:

**2nd March 1989**

For a full editorial synopsis and advertisement details, please contact:

**Tim Kingham**  
on 01-248 8000 ext 3606

or write to him at:

**Bracken House**  
10 Cannon Street  
London  
EC4P 4BY

**FINANCIAL TIMES**  
GROUP'S PUBLICATIONS DEPARTMENT

# SALEROOM

## Porcelain popular

The London salerooms sprang to life yesterday after an extended winter break, at least for the first time since Christie's and Christie's Little had changed. In the routine auction of British ceramics at Christie's the good and the rare was in demand while the second rate was even more unwanted.

One development was the increased popularity of 18th century porcelain at the expense of earlier pottery. In recent years American bidding had given pottery the edge. For example a Chelsea silver shaped oval dish of around 1750, decorated with a Chinese dragon and tiger, sold for £7,150, three times its forecast, to the London dealer Amor. Christie's last sold it in 1980 for £1,210. It is a classic piece in perfect condition. In contrast a pair of Chelsea silver gilt mounted beakers much rarer but damaged made £2,420, just at the top of their estimate.

The top price was the £14,350 which secured an Obadiah Sherratt group of Polito's Menagerie, a colourful piece packed with figures and animals and made around 1830. The last example of this rare item to appear at Christie's, slightly different in style, went for £15,500 in 1985.

Among the early items a Staffordshire saltglaze two handled cup went to the dealer Jonathan Horne for £11,550, double its forecast. It was in fine condition, carries the date 1781, and had been seen for years whereas a slipware dated tye (bowl), also dated, 1730, but sold at auction just three years ago was unsold.

Antony Thorncroft

## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4SY  
Tel: 01-236 764/5 Fax: 01-236 764/5 Telephone: 01-248 8000

Tuesday February 14 1989

## London's club instinct

LONDON'S INTERNATIONAL Stock Exchange has a problem. It has a surplus of market makers who suffer from an acute shortage of profits. Even after the boomlet of the last few weeks, which has now gone into reverse, some in the equity market are making big losses. The question is how to manage the inevitable shake-out in which the number of participants will have to be cut down to size. It is a moot point whether the exchange's proposed changes in the trading rules will help that process.

There is not much doubt that London's new screen-based Seag dealing system, introduced at the time of Big Bang, is not working to the satisfaction of all concerned. Several of the exchange's members, especially those associated with the pre-Big Bang London jobbing fraternity, have complained of "fair-weather" market making, whereby less well-established firms have been only too happy to unwind share positions with the larger market makers while failing to provide the same service in return.

Why runs the argument, should the less scrupulous enjoy such advantages as exemption from stamp duty while failing to provide genuine liquidity to the market? The answer provided by UBS Phillips & Drew and Barclays de Zoete Wedd late last year was to boycott the Seag system by refusing to quote prices in more than nominal amounts.

## Spoiling tactics

At the same time there have been complaints of spoiling tactics in the market. The transparency of the Seag system has meant that information about large share transactions is almost immediately available to all the players in the system. They are thus able to make competitive adjustments against any firm that can be seen to have taken an exposed position. This has caused market makers to become increasingly risk averse. Concern has been expressed by investment institutions about the impact on liquidity.

The reforms proposed by the International Stock Exchange's sub-committee on UK equities involve removing the market

makers' obligation to deal with each other and allowing firms to withhold information about large trades until the following day. The first change was implemented yesterday and one immediate outcome was that the two firms that had boycotted Seag started once again to quote in sizeable amounts.

## Contentious issue

Whether the overall impact of the changes will be good for liquidity remains a contentious issue. Some leading American houses, notably Shearson Lehman and Merrill Lynch, are known to believe that the new rules discriminate against them in favour of the old City jobbers - and they are surely right. Reducing the transparency of the market in this way will tilt the balance of competition in favour of those who have existing customers and away from those who have plenty of capital but fewer orders. In other words, it hits those big international players who came into the post-Big Bang market on the assumption that their capital should be allowed to work for them.

Certainly the rule changes appear to fly in the face of the logic of Big Bang, which was intended to bring fresh resources into the London market in order to enhance its ability to conduct international business. It also raises a question for the Office of Fair Trading, though it is hard to see the OFT getting over-excited until there is a much greater degree of concentration and a much higher level of profitability in the trading fraternity.

But on balance it would be too simplistic to say that the changes are wholly ill-conceived. The problem lies not with the diagnosis but with the remedies. Removing the market maker's obligation to deal with competitors is a very blunt instrument; and it is hard to believe that market makers need more than an hour or two's grace from disclosure to protect their position in a properly competitive market place. The impact of changes on London's competitive position as a financial centre can be exaggerated. But this smacks of excessive generosity to the old club.

## The US in the dock

IN THE COURSE of the present decade there has been a growing conflict between the rhetoric of the US commitment to the multilateral trading system, on the one hand, and its domestic trade law, on the other. Until now, this comfortable schizophrenia has gone largely unchallenged. But this is true no longer. Two new issues on the table in the General Agreement on Tariffs and Trade have lately shaken American complacency.

## Stark challenge

Coming so close together, these two cases pose a stark challenge to the US. Its trade legislation confers a right to unilateral action against what Washington deems unfair trading practices. Such a right has long been latent in US law, but until the 1980s it was little exploited and only more recently still has it been challenged internationally. Coinciding as it will with a critical point in the Uruguay Round of multilateral trade negotiations, the US response will have decisive implications for the future of the system as a whole.

Ironically, the Gatt system of quasi-legal international rules and obligations was very much a US creation. The US knows that the Gatt can only survive if the rules under which it operates are respected. Indeed, it has itself been at the forefront of efforts to strengthen Gatt dispute settlement procedures. Its natural inclination to ride out the complaints of its trading partners, without taking corrective action, sits badly with this effort.

The tighter dispute settlement procedure agreed in the recent trade ministers' meeting in Montreal may give Gatt more bite. The same may be true of Gatt's newly mandated

trade policy surveillance system (although the ludicrously small \$FR 500,000 budget allocated to this purpose raises serious doubts). But neither of these institutional changes will be worthwhile if the US insists on maintaining laws that encourage it to violate Gatt rules unilaterally.

## Technical grounds

It is true that, ultimately, self-help is the only way that the rules can be enforced. But what the Gatt provides are procedures and rules that govern how and when states may act. The US must recognise that no system of rules can survive if each participant believes it possesses *carte blanche* to act in its own behalf.

The active US promotion of the Uruguay Round suggests that it wishes to preserve the multilateral trading system. If so, this requires a willingness to accept multilateral surveillance over its own actions. It is not enough for the US to waffle out of obligations on technical grounds. Particularly in the patents case the verdict is clear and well-publicised. If the US blocks formal adoption of the report by the Gatt, it will be seen to be turning its back on the multilateral system.

Logic dictates that the US has to change its own legislation. Political realities mean that the prospects of this are, unfortunately, remote. Congress will be in no mood to bow to requests to change trade legislation that it voted to stiffen only last year. Handling this conflict between international obligations and domestic constraints in trade policy calls for sophisticated statesmanship from the Bush Administration in general and from a largely untested Trade Representative, Mrs Carla Hills, in particular. The challenge is a daunting one.

It is also inescapable. The US cannot claim the right to be judge, jury and executioner in its own cause, while simultaneously proclaiming its allegiance to a system based on a multilaterally determined rule of law. The ethics of the vendetta and the rule of international law are mutually exclusive alternatives. Can there be any serious doubt about which the US should choose?

## David Barchard on the fight between the UK's suppliers of plastic money

## Seeking fortunes in the cards

Few industries have changed as rapidly or bewilderingly as the credit card business. Nearly two years ago when the Office of Fair Trading decided to refer credit cards to the Monopolies and Mergers Commission for the second time in a decade, few people were surprised. Credit cards were still a by-word for cosy cartelistic dealings between banks.

When the commission reports in May, however, it will do so with the market flitting with competition, and in which it is hard to keep count of the players and products.

Just over a decade ago there were only two credit card issuers in the UK, Barclaycard and Access, working discreetly in tandem. (American Express's traditional green cards do not offer credit.) Even when other banks began to get into the market, a monolithic set of arrangements still prevailed.

In the complex world of credit cards, banks have their eyes on two sets of customers. Alongside their personal customers, who hold the cards and pay interest on their outstanding balances, credit cards earn money from the network of retailers at which the cards can be used. About a third of the income from credit cards comes from commissions paid by retailers on each sale by credit card. The issuer deducts an agreed percentage on each credit card transaction, usually around 2.5 per cent.

Until recently there was no competition on this score. Barclaycard, Access negotiated arrangements for its members. Barclays did the same for the Visa banks. If retailers wanted to handle both Visa and Access cards, they had no choice but to go to Barclays for the former and the Joint Credit Card Company (the issuers of Access) for the latter.

Equally, consumers had very limited choice in practice. Whether they tried to choose between the two payment systems or within them (for example by selecting Midland Access rather than Lloyds Access or Barclaycard rather than TSB Trustcard in Visa), the card services they were offered and the interest rates with them were largely indistinguishable.

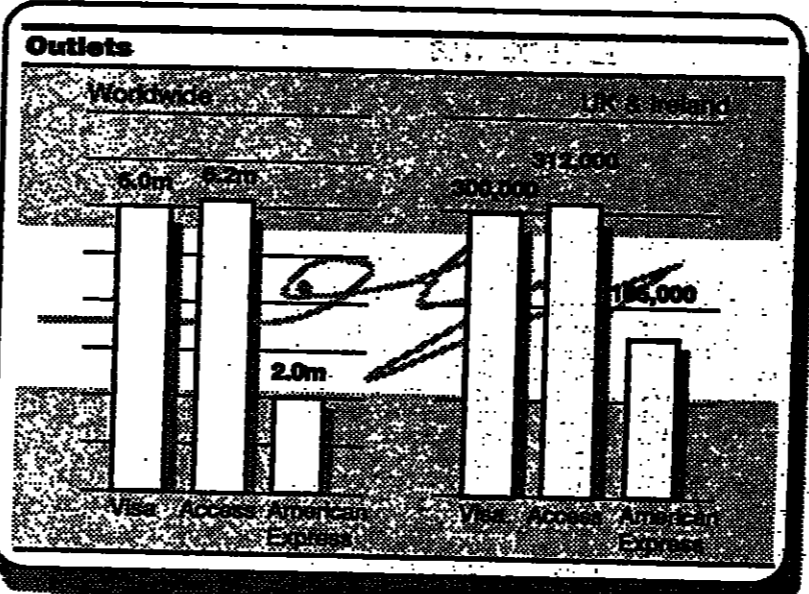
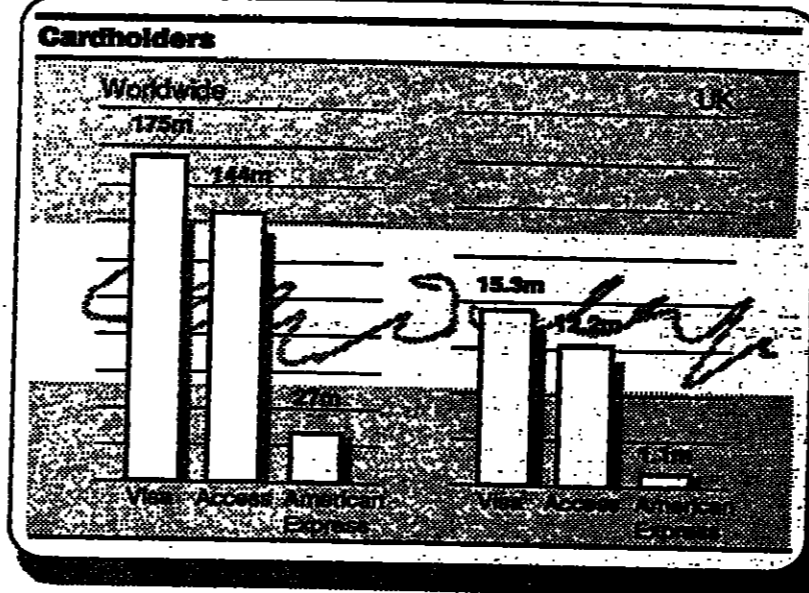
But now the banks are positioning themselves for a period of fierce competition to hold on to their shares of both cardholder and retailer markets. "Competition is breaking out at every point," says Mr Seymour Fortescue, head of Barclays Central

## Virtually all banks and a growing number of building societies want to issue credit cards now

Retail Services. "American Express has launched Optima, its own credit card. We have launched an RAC MasterCard and have another one still up our sleeve. Midland and National Westminster, traditional Access issuers, are getting ready to issue their first Visa cards."

One reason for the new spirit of competition is that whereas 10 years ago, only the larger banks wanted to issue credit cards, virtually all banks and a growing number of building societies want to do so now.

For example, until Barclaycard admitted TSB in 1979, it was the only member of the Visa payments system in the UK. Today there are 31 Visa members and the number is rising. In



Source: FT estimates, 1988

the past year, five building societies have joined Visa.

Halifax and Leeds, the only building societies so far to begin issuing Visa cards, have built up quite substantial cardholder bases of over 100,000 within a few months.

Meanwhile, at Access, even more fundamental changes have been under way. The Joint Credit Card Company is a joint venture set up by NatWest, Lloyds, and Midland in the early 1970s when none of those banks felt able to go far into the credit card markets alone. For more than a decade, Access was the only UK MasterCard affiliate, jealously guarding its exclusivity over the years by turning away a stream of would-be new members. But as the market grew, this policy turned sour. The rejected newcomers joined the Visa system instead. By last summer Visa had 15.5m UK cardholders compared with Access's 12.2m.

Access's exclusivity also extended to new products. In the summer of 1987 Barclays issued the electronic UK debit card (the electronic equivalent of a cheque book). Lloyds sounded out Access about being allowed to do the same.

"We talked to Access to get permission for a debit card, but the JCCC is

a joint venture and joint ventures can only go at the speed of the slowest member. We were an on-line bank already and wanted to go on once. So in July 1987 we approached Visa and became members the following October," says Mr John Hutchinson, Lloyds' general manager, UK retail banking.

Lloyds thus became the first bank in Britain to be a member of both the Visa and Access/MasterCard payments system. In June last year its Visa debit card was duly launched.

At this point, Lloyds suddenly became aware that unsuspected new horizons in its credit card business had opened up before it. "The logic developed as you go along," says Hutchinson. "We realised that if we were to do a Visa card, the dual acquisition was also an option."

Dual acquisition is American jargon for a single bank offering both Visa and MasterCard handling facilities to retailers. Lloyds was, in effect, deciding to compete both with Barclays and Access on the retailer side, but with the considerable advantage that it would be offering the retailers the services of both credit card networks.

For Barclays, Lloyds' move was a challenge which could not be ignored. A year earlier, Barclays would have

had no way of responding to Lloyds' challenge because, as the founder member of Visa in Britain, it was not a member of Access or MasterCard and so unable to offer retailers facilities on both networks.

In August however the JCCC announced that, while its member banks would hang on to the exclusive Access brand name, other banks would, for the first time, be allowed to issue their own MasterCard products in the UK.

This was a fundamental reversal of policy, made in response to the apparently flagging international and UK popularity of the MasterCard brand. Ironically, one of the first applicants to MasterCard turned out to be Barclays at the beginning of August, intent on competing with Lloyds for retailers - even though more than a month elapsed before Lloyds publicly announced its decision to go for the retailer network market.

NatWest and Midland had little choice but to go down the same road by applying to join Visa. Barclays enjoyed considerable advantages over the other three banks, notably the possession of the oldest and largest credit card sales force in Britain based at its Barclaycard operation in Northampton.

Furthermore, all the banks know that competition for retailers, who until now have had no choice but to deal with Barclays for Visa and Access for MasterCard, means that the retailers will certainly use their new-found bargaining power to try and drive down even further the discount they pay on credit cards.

The larger clearers also know that unless they are prepared to offer retailers combined credit card services, they could find themselves being squeezed out of other banking relations with them. "We are looking at merchant acquiring (the building up of links with retailers) because it is an important aspect of our overall account relationship with the retailers," says Mr Scott Thompson, head of merchant services at Midland Bank. "The two are inextricably linked."

## Larger banks are hitting back at attempts by newcomers to grab their best customers

In the face of direct competition between its members, the JCCC has had to redefine itself. "We are winding down our selling force and accept that the major role for the Joint Credit Card Company from now on is a multiple processing role," says Mr Tony Lee, chief executive.

Barclays, with its established sales force, can expect to go straight-ahead, having now qualified as a MasterCard issuer by issuing a token MasterCard exclusively at RAC members.

Meanwhile, the banks, along with the possibility that they will earn less from the retailer side of credit card business, face even greater competitive pressures on the cardholder side where the larger clearers are competing with smaller institutions.

Electronic technology has already transformed the relationship between cardholders and banks. "The arrival of automatic teller machines and EFTPOS (purchase by electronic funds

transfer) have made the plastic card a natural extension of the current account," says Mr Thompson. Use of credit cards has changed accordingly. A growing proportion of cardholders - 42 per cent in the case of Barclaycard - now use their cards solely as purchasing instruments, settling their accounts in full each month.

Those who do not settle their accounts in full but use the revolving credit attached to the cards are in effect taking an unsecured personal loan.

Not all borrowing is done by the impetuous. "It is a fallacious assumption that well-off people do not borrow," says Mr Steven Goldstein, UK president of American Express. American Express's Optima card is the latest in a series of ventures by card issuers other than the big banks to offer card-based credit at interest rates closer to those of unsecured personal lending to wealthy customers who are good credit risks.

Earlier entrants into the same market are Save & Prosper and Chase Manhattan, who both offer cut-price Visa cards. They are both tiny operations by comparison with the banks. Save & Prosper, for example, has only 35,000 cardholders compared to 9m for Barclaycard.

But Saver & Prosper is cherry-picking. Applicants for its card are carefully credit scored to weed out high-risk low-income individuals and to secure an affluent customer base to whom other financial services can be sold. "We plan to sell our interest-bearing current accounts to our credit card base and then, perhaps five years or so down the road, sell unit trusts and other investment products to them," says Mr Ian Lindsey, executive director at Saver & Prosper.

Mr Goldstein says American Express has no intention of offering customers current accounts. "We are more boutique-like than a mass marketer. We don't want to get into banking in the classical sense, but we can distribute direct mail financial services which do appeal to our customers."

The larger banks are already hitting back at these attempts by smaller newcomers to grab their best customers. Last month Barclays wrote to the 30 other Visa issuers in the UK telling them that it had trimmed the "interest change" or processing fee which it pays to other Visa card issuers from 1.5 per cent of turnover to 1 per cent. The difference may look small, but it is expected to reduce the income of other Visa issuers significantly. TSB Trustcard, the second largest Visa issuer with 2.8m cards, for instance is expected to lose about \$8m a year from the change. In 1988, its profits were \$12m.

Another way to shake out the market could be to introduce fees for cardholders and Barclays announced at the weekend that it is thinking of doing precisely that. Barclays is the largest single card issuer in the UK, a characteristically bold bid to stay ahead. In the US, such action has led to a dramatic fall in the number of cards held by the average consumer.

"Up-front fees will obviously lead to the cardholder making a choice to discard some of his cards. Those with very small cardholder bases will have a lot of trouble making a go of it," says Mr Mike Blackburn, chief executive of Leeds Permanent building society and a former head of Access. "Those who haven't got a critical mass may not survive for long."

## Tough guys at the top

Frank Lorenzo, chairman of Texas Air, has been named one of America's seven toughest bosses in a poll conducted by Fortune Magazine. The poll may have been restricted in that respondents were not allowed to nominate the boss of their own company. That ruled out Ross Johnson, of RJR Nabisco, Fortune comments. Lorenzo qualifies because, in the words of a Merrill Lynch analyst, there's not a person at the company who "doesn't sooner or later feel Frank's baleful stare that says: 'You have totally and utterly failed me.'"

Also in the list is Harry Figgie Jr, who admits to having learned his toughness under General George Patton, in the field against the Germans. He is now 66, chairman of Figgie International, a conglomerate near Cleveland, and has no plans to retire. Some days he can be extremely pleasant, but you have to work out the day in advance.

Rhugh McColl Jr, chairman of NCR Corp, the banking company in North Carolina, is thought to be so tough that his executives presented him with a hand grenade. He kept it on his desk and one day during a meeting pulled out the pin to see who would flinch.

Robert L. Crandall, chairman of AMR Corp, the parent of American Airlines, is apparently so tough that he refused to give Fortune a comment on himself.

"Tough," as Fortune says, does not necessarily mean either good or bad. It is broadly defined for business purposes as "demanding and hard to please for whatever reason."

## Rare Bulletin

A strong secondary market has developed for back copies of the Bank of England Quarterly Bulletin. So much so that a West German company is now offering bound sets of

## OBSERVER

reprints of volumes 1-25 (1960-1985) for DM 4,100 and bound volumes for DM 170. The company is appropriately called Schmidt Periodicals, though it turns out to have nothing to do with the former West German Chancellor and a pioneer of the European Monetary System.

Uly 1981 the Bank used to give its bulletins away. Now they cost \$7.50 each or \$77 for a year's subscription. The print order is running at over 5,000 and rising. Anyone who has numbers that go back before 1981 has an investment.

## Topless

Something of a stalling operation is going on at the Pentagon as John Tower waits to see if his nomination as Defence Secretary is approved by the US Senate.

Although Tower has appeared very publicly at the President's side for photographs of a Cabinet meeting, he cannot give orders and the delay is holding up work on reviews of procurement policy and defence objectives. Moreover, several other key appointments - including deputy secretary Donald Atwood from General Motors - await Senate confirmation and, in the case of the service secretaries, have yet to be named.

The Pentagon is, however, being run by a familiar name. The acting Defence Secretary is William Howard Taft IV, great-grandson of President Taft and grandson of the great Republican Senator of the post-war era, Robert Taft. At the Interior Department, the new general counsel is another Republican name from the past, Wendell Willkie, the grandson of the former presidential candidate.



"It's my new improved mousetrap."

The late Senator Prescott Bush, the President's father, would have felt that Washington was in safe hands.

## Up and down

Retail sales fell in January, according to DTI figures yesterday, but the trend is still upwards. Sales in the last three months were higher than the previous three months. Yet looking at the three-month on three-month figures, there has been a slowdown in the rate of increase since the summer. Confused? So was the DTI. "Certainly there has been a fall in the rise," said a spokesman.

## Valentine Day

Is this the real thing? The Communist mayor of the small Umbrian town of Terni has decided to patronise its patron saint. Today's cheerful, rather pagan and heavily commercialised feast-day marks the mar-

tyrion, in the year 273, of Terni, Italy, Valentinus.

The Bishop was called to Rome (no place for Christians in the third century) to the bedside of the ailing son of a Greek orator. In fact, his name is linked with lovers more by legend than by proof; it was his reputation for effecting miraculous cures that brought him to the Romans' attention, and ultimately to his death.

In any case, the traditions now linked with St Valentine's name started in northern Europe and America, and have been only recently re-imported into Italy.

Nevertheless, Terni, which has tended to be by-passed by tourists on their way to Assisi, Perugia and Spoleto, is now fighting back. From next year, a new international prize is to be awarded by the mayor and town council, with the local Chamber of commerce and the Umbrian regional authorities, to whoever has performed some spectacularly unselfish act or shown devotion to a worthy cause.

The prize will be presented on February 14 1990, and broadcast live by satellite on Italian television during a "night of love." The first St Valentine Prize, announced yesterday in front of 30 engaged couples from all over Italy (and all wearing locally designed wedding-dresses) was awarded symbolically to Mother Teresa of Calcutta.

Peter Dinkov (for his work as ambassador for Unicef) and Erich Segal, author of Love Story.

## Currie's pull

One of my daughters tells me that she came across a man selling fruit in the local market with the cry: "Edwina Currie says you must eat oranges, Edwina Currie says oranges are good for you." And, sure enough, he did a roaring trade.

## Definition

An expert: a handyman away from home.

THE IS NOT THE LIMIT FOR LONDON & METROPOLITAN

Robert Munn, chairman of the group, Mr. Munn, has just been elected to the TV network, was spending into satellite TV and taking four months on the ASFRAS network. He required a transmission studio complex, L&M and High Street, Glasgow Business Park, Phase 2, at Orkney, near SKY, to meet its requirements and deliver a transmission in July as an 'on air' deadline was agreed for February 1989.

Value: N&M is a major TV television network, with a major role in the UK & Metropolitan. The group is a major player in the UK television market, with a major role in the UK television market, with a major role in the UK television market.

L&M London & Metropolitan PLC

# LETTERS

## 'What matters is efficiency'

**From Mr Allen Sykes**  
 Sir, Lex's comment on merger policy (February 6) argues that objecting to foreign mergers merely on grounds that the bidders are bid-proof rightly rejects the reciprocity argument as largely a cover for nationalism. The implied conclusion that the bid-proof issue is of no relevance, however, is not sustainable.

The primary issue of merger policy should be economic efficiency for British-owned assets. Competition, both in product markets and the market for corporate control, is the principal means of securing such efficiency.

The problem is what merger policy should be when the bidder is largely immune from both pressures — strictly the case with privatised companies operating monopolies and protected by golden shares (the single share retained by the UK Government, enabling it, in

theory, to veto a takeover of the privatised company).

The larger companies in these categories, with their enormous resources, would be capable of sustaining inefficiency by cross-subsidisation on any acquisitions they chose to make. No takeover remedy would exist.

I advanced in my article ("The trouble with bid-proof companies", January 4) the modest suggestion that at least companies which were large, bid-proof and largely free from product market competition — or unlikely to operate acquired assets efficiently in the long term — should be referred to the Office of Fair Trading by the Monopolies and Mergers Commission. If the MMC should ascertain that the bidders were operating efficiently, and likely to enhance the efficiency of the companies they were proposing to acquire, then such bids should be

allowed. This has nothing to do with nationalism, because it would apply to UK companies as well. But it has everything to do with what really matters in this debate: efficiency. There is much more to efficiency than allowing all bids from bid-proof companies to proceed regardless of the likely economic consequences.

This viewpoint also appears to have been misunderstood by the Government. In addressing your February 7 conference on European mergers, Mr Francis Maude, Minister at the Department of Trade and Industry, limited his observations on European bid-proof bidders to the fact that bid-proofing damages the shareholders of bid-proof companies. It also damages the efficiency of national assets. That is why it is a proper public interest matter for merger policy.

Allen Sykes,  
 31 Charles II Street, SW1

## A voice distinctly disturbing

**From Ms Lucy Macdonald**  
 Sir, I am becoming increasingly disturbed by your back-page misogynist, Christopher Dunkley. I used to smile while reading the amusing old eccentric, tooth-grashing over women's programmes. I never imagined he was serious. But on February 1 he distinctly told the many female readers of the FT not to worry, because although men always slobber over "page three" girls, they do not marry them.

A week later (February 9) he appears to be saying that women baiter their children in their neurotic dash to save "seal pups or elderly donkeys," ignoring the fact that it is a national, not a female, trait to prefer animals to people. This man must be stopped.

Lucy Macdonald,  
 127 Queenstown Road, SW8

## Industry must fine-tune to 1992

**From Professor Charles Baden-Fuller**  
 Sir, Christopher Lorenz rightly points out (February 6) that bigger production units may be better in the post-1992 phase of Europe, but he wrongly suggests that this question is linked to firm choice.

Our research strongly suggests that industry economics is the principal factor influencing the value of strategies driven by production scale, and that for many mature industries such large scale is now wholly inappropriate.

In the 1980s, in white goods, textiles and high vacuum pumps, large scale production of a limited variety of products and components was the source of local and European advantage. In contrast, barriers were removed between countries.

By the end of the 1970s this

was no longer the case; smaller scale producers, using ideas from other industries, surpassed large-scale operators in both efficiency and profitability — for example, Hotpoint in the UK, and Candy and Carp in Italy.

In the mid-1980s, variety, fashion and rapid response became a new source of competitive advantage. Almost all these were built on medium-sized rather than large-scale operations, because retailers and customers wanted local service of tailored international goods.

In pumps, Edwards High Vacuum followed a similar strategy in producing its components for systems manufacturers, proving that fashion is not the exclusive preserve of consumer goods and, contrary to what Mr Lorenz suggests, that components are not necessarily homogeneous products.

Large scale may be a source of competitive advantage in the 1980s, but it is large-scale systems which permit the coordination of production among dispersed units for dispersed end users, rather than large-scale plants producing standardised items.

Herein we see the source of advantage of the Benetton operation, and the goals of firms such as Dawson International and Richardson.

Our analysis suggests that, in the 1990s, successful firms will combine flexibility with international capability. Investment will be needed not in large-scale plants nor in standardised output, but in creating flexible and responsive systems.

Charles Baden-Fuller,  
 School of Management,  
 University of Bath,  
 Claverton Down,  
 Bath, Avon

## Large may not mean competitive

**From Professor J.A. Kay**  
 Sir, Christopher Lorenz's critique (February 6) of our report on 1992 is right to stress the theme that analysis and conclusions should be industry-specific. But there is some irony in his choice of the domestic appliance industry to demonstrate the benefits of pan-Europeanisation — it provides an equally forceful illustration of the dangers.

This industry was led for a period by producers whose cheap Italian-built machines swept across the European market. But that market evolved. Cheapness was no longer a principal selling point, and flexible manufacturing processes reduced the significance of economies of scale.

By the early 1980s, both the principal Italian manufacturers were in need of financial rescue. The profitable producers in the last decade have been smaller firms (like Britain's Hotpoint) which have enjoyed the benefits of European sourcing and local manufacturing, but have sold principally to the domestic market for which their products were adapted.

Of course there are industries where scale economies are important. But there is no more disturbing fallacy in the 1992 debate than the widespread belief that cost leadership from large scale is the principal source of competitive advantage.

And the number of industries for which that is true is probably diminishing, not increasing. The emphasis on size distracts attention from far more important elements in success — such as appreciation of the distinctive requirements of differing markets and distribution systems.

J.A. Kay,  
 Director, Centre for Business Strategy,  
 Sussex Place,  
 Regent's Park, NW1

## Shooting stars

**From Mr Michael Varcoe-Cocks**  
 Sir, The review by your new dance critic, Alastair Macaulay, of the recent "Les Géants de la Danse" season at the Théâtre des Champs-Élysées in Paris (January 31), raises some fundamental questions about the function of the critic in the arts. As a display of bad temper and personal prejudice, this review has little competition.

Mr Macaulay and some other British critics obviously hate the works of Maurice Béjart and Roland Petit. As a ballet lover, it seems to me that what they really despise is that these choreographers create works which draw in huge crowds.

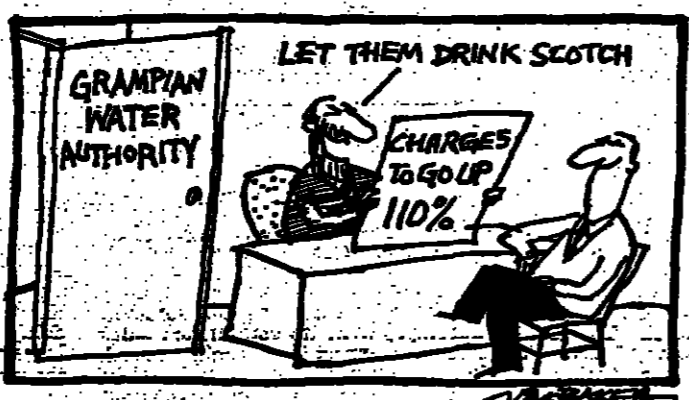
Picking on Sylvie Guillem's extraordinary and genuinely unique technique as a clear example of absence of classicism at the Paris Opera company is just silly. Nor should Mr Macaulay display his lack of technical knowledge: a 220-degree arabesque penchée does not exist (after 180 degrees it becomes something else). In any event, Miss Guillem would have fallen over unless, as Mr Macaulay ought to say, she was being supported by her partner.

But it is Mr Macaulay's obsession with feet and arches which really harms the validity of his writing.

Referring to Miss Guillem's "strikingly arched feet," he complains that the arches "lack pliancy and expressiveness." Who can understand (in dance or any other terms) what a plant arch is and what it is that arches are supposed to express?

The saving grace of Mr Macaulay's review is the — by now surprising — concluding paragraphs extolling the undoubtedly genius of the British member Maximova.

Michael Varcoe-Cocks,  
 17a Nevill Mansions,  
 Warwick Road, SW5



## Scottish waters run dear

**From Mr W.R. Anderson**  
 Sir, Your report (February 2) on strong Parliamentary protests at an average water price increase of just under 10 per cent. Here in Scotland our hearts bleed for you.

Scottish water authorities are at present run by the regional councils. The increases in our metered water charges will rise — in Grampian by an enormous 110 per cent, to 45 pence per cubic metre, one of the highest in the UK; Highland will rise by 86 per cent, and Strathclyde faces a 68 per cent increase. Lowest is Fife, a mere 18 per cent. Such increases make English and Welsh water authorities look positively munificent. (The only MP — Malcolm Bruce — to protest used the

opportunity to accuse the Government of fattening the water-calf ready for privatisation.)

While politicians play their party games, a large fish processing concern steels itself to pay an increase in its water bill next year, from £49,000 to £102,000. Even small food processors expect to pay £3,000 to £4,000 extra next year.

One Grampian hotelier is threatening to charge for water and have a jug of free whisky on his bar counter. It could do wonders for our tourist trade.

W.R. Anderson,  
 National Federation of Self Employed and Small Businesses,  
 34 Argyll Arcade,  
 Glasgow,  
 Scotland

## Resistance to the EMS

**From Mr Peter Robeson**  
 Sir, If Mrs Thatcher is still against sterling joining the European Monetary System (EMS), she is quite right. No doubt this view will be attacked from all sides, as in the past, largely by people who would appear not to understand the current nature and structure of international money markets.

Sterling remains an important international investment currency, and important currencies still float against one another.

It would be folly to seek to put sterling into a fixed relationship in what is essentially a D-Mark bloc. It would exacerbate strains within that system, do nothing to improve wider international currency stability, and complicate still further the essential and long-term task of restraining domestic inflation.

Peter Robeson,  
 Thatchers,  
 Hoppisburgh,  
 Norwich, Norfolk

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Peter Robeson,  
 Thatchers,  
 Hoppisburgh,  
 Norwich, Norfolk

## EC takes cautious line on Eastern bloc co-operation

**From Ms Margarita Maximova**  
 Sir, It is six months since the Council for Mutual Economic Assistance (CMEA) and the European Community signed a joint declaration establishing official relations, opening the way for the "parallel development" of relations between CMEA and the EC and between their member countries. Progress since then, however, has been both limited and uneven.

The EC has important economic agreements with Hungary and Czechoslovakia and the Soviet Union, and other CMEA countries are also working in this direction. Many of them have opened diplomatic missions in Brussels. These developments will help to resolve the complex trade, economic and other problems which still hamper relations.

In certain specific areas, co-operation between the EC and CMEA is already well under way, for example, in exchanging information, economic sta-

tistics, standardisation and environmental protection. Recent contacts have produced agreement on the need to pool efforts in developing passenger and freight transport facilities, and in science and technology, where both economic prospects have comparable long-term programmes. But it does seem that the EC is approaching the issue of scientific co-operation with excessive caution, regarding it almost as a threat to the West's security.

Co-operation in the power industry also holds promise, especially in the fields of developing alternative sources of energy, thermonuclear fusion included, and in creating effective safety systems in nuclear power production.

But overall, progress in relations between the EC and CMEA has been disappointing, neither party having officially proposed a comprehensive programme of joint action.

Of course, structural differences are playing a part in holding back co-operation between the CMEA and the EC. There are contrasting levels of integration in the two groupings: the EC has made considerable headway in creating a single market within its framework; the CMEA is currently only discussing prospects for such a market.

Then there is the formidable task of getting to know the intricacies of each other's bureaucratic processes. It will take time before CMEA experts get their bearings in the maze of EC legal technicalities, while the latter, for their part, will find problematical the paradoxes of endless co-ordination efforts intended to harmonise CMEA projects and plans.

But it is important for Brussels to recognise that the restructuring drive and economic reforms in the CMEA countries are an irreversible process, and that their inner logic leads inexorably to a rec-

ognition of the need for creating an integrated CMEA market in the future.

Economists in both East and West have voiced concern that future developments may ultimately lead to the partitioning of the European market into two independent and closed entities, with obvious repercussions on the prospects for economic co-operation and trade in Europe as a whole.

As Mr Edward Shevardnadze pointed out to the ambassadors of the EC states in Moscow last week, CMEA/EC relations also have wider implications for East-West relations as a whole. Undoubtedly, progress in the East-West political dialogue, particularly the implementation of the Vienna accords, will create a favourable climate for developing relations between the EC and CMEA.

Margarita Maximova,  
 Institute of World Economics and International Relations,  
 USSR Academy of Sciences,  
 Moscow, USSR

## FOREIGN AFFAIRS

# The country with a dual personality

### Edward Mortimer wonders if anything has changed in Italian political attitudes since the 1970s

Giovanni Spadolini and the Socialist Bettino Craxi and the latter remains the dominant figure on the political stage. It is no longer quite unthinkable that he might repeat the achievement of François Mitterrand in France, overtaking the Communists and so offering for the first time the prospect of a left-wing alternative to the Christian Democrats.

The surprise that is talked about today is no longer the possibility of the Communists overtaking the Christian Democrats as the largest party but the question of whether Italy has or has not overtaken Britain as the world's fifth

their views on international affairs could decisively affect events.

That remains true to a certain extent, Italians very much dislike being taken for granted. (One reason for Mr Craxi's popularity is that in 1985 he stood up to the Americans, insisting that the hijackers of the Achille Lauro, who had been forced by the US Air Force to land in Sicily, should be handed over to the Italian police and dealt with by Italian courts.) Yet, when consulted, the nature of their political system often prevents them offering clear or specific ideas. A prize example occurred

## Italy's instinct is always to seek a consensus — easier if an issue is blurred rather than clarified

industrial power. That brings me to one thing that has not changed: the Italian obsession with how their country ranks in the world and what the rest of the world thinks of it.

Henry Kissinger recalls in his memoirs that each visit he made to Italy during his period in office "left me with the feeling that its primary purpose was fulfilled by our arrival at the airport. This symbolised that the US took Italy seriously; it produced photographic evidence that Italian leaders were being consulted. This achieved, Italian ministers acted as if they were too worldly-wise to pretend that

during the recent crisis over the alleged Libyan chemical weapons factory. Mr De Mita discovered in the nick of time that his defence minister (the Liberal — ie, conservative — Valerio Zanone) was about to tell a parliamentary committee that Italian intelligence largely accepted the US claims, while his foreign minister (the veteran Christian Democrat Giulio Andreotti) was going to tell the same committee the exact opposite. The solution to the problem was that neither, in the event, said anything much.

Somewhat similarly, Italy has taken no clear position on the issue currently preoccupy-

ing other Nato governments: the timing of a decision on the updating of short-range nuclear missiles. The Italian instinct is always to seek a consensus, which is often easier if an issue is blurred rather than clarified. "If you want a consensus, the best thing is not to ask a direct question," one senior civil servant explained to me.

This does not mean, he pointed out, that Italy is incapable of fulfilling her responsibilities in Nato, or even outside the Nato area, when action is required: he cited Italian participation in the Multinational Force in Lebanon (1982-4) and in the patrols in the Persian Gulf since 1987, as well as Italy's quiet acceptance of the re-basing at Crotona of the USAF "401st Wing" after its ejection from Spain. These things were achieved not by a vote in cabinet, but by one or two ministers taking a decision and others preferring not to make a public issue of it.

Italians see themselves as model members of Nato, and clearly feel they are not given enough credit for it. They compare themselves with France, which left the military organisation in the 1960s, with Spain and Greece which argue about US bases on their soil, and feel virtuous by comparison, even suggesting that they are "singularised" by their exposed position in the Mediterranean just as much as West Germany is by being the potential theatre of short-range nuclear war. "Italy feels and behaves as a European country in the Mediterranean and not as a Mediterranean country in Europe," Mr Zanone told last month's Munich *Wehrkunde* defence studies conference attended by Western defence ministers.

The truth is, as the late and much lamented Peter Nichols used to observe, that Italy has both these identities. He used the metaphor of the Centaur, torn between its two natures: northern and southern, European and Mediterranean. Mr Zanone speaks for post-war Italy, which has sought to exercise its Mediterranean nature by joining northern Europe — "to scale the Alps" as Nichols put it. The north European reaction to this tends to be rather patronising. Most north Europeans cherish romantic fantasies about Mediterranean culture which Italians find tiresome.

The system of operating by consensus has many virtues, but one great defect. Without a public debate about decisions, the difficulty of them is not apparent to outsiders; and so virtue, far from being its own reward, has a built-in tendency to make others take it for granted.

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# FINANCIAL TIMES

Tuesday February 14 1989

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## Ecu 'stagnating' despite approach of 1992

By Norma Cohen in London

THE IMPENDING economic integration of the European Community has done little to expand use of the European Currency Unit (Ecu), the currency made up of those of EC members, according to a report published today by the Bank for International Settlements.

The BIS, the Basle-based bank which groups the world's major central banks, claims the role of the Ecu in international markets has stagnated over the past few years and has lagged behind some other non-dollar currencies.

"Closer monetary cohesion between EC member countries and enhanced confidence in the stability of the EMS exchange rate structure might

stimulate Ecu business, although the narrowing in interest rate differentials between EC member currencies, which would be likely to accompany such a development, would at the same time reduce some of the Ecu's attractions," the report suggests.

The popularity of the Ecu may decline despite the removal of regulatory constraints such as exchange controls which might have been expected to promote common currency, the report adds.

The BIS says: "On balance, it is difficult to say whether in the years to come the Ecu will play a significantly more important role in the growth

and evolution of the international financial markets than in the past."

The efforts of some EC governments to promote the Ecu by issuing short-term securities may in fact be undermining its use as a banking instrument, the bank says. The securities may limit banks' ability to obtain Ecu deposits by competing for the attentions of short-term investors.

The Italian and British governments issue Ecu securities with maturities of under one year, and France has announced its intention to do so.

According to BIS statistics, non-bank deposits in Ecu had actually fallen marginally to

Ecu7bn (\$6.32bn) by September 1988 from Ecu7.2bn at end-1985. This lack of growth, the BIS says, "suggests there is no great enthusiasm for the Ecu as a store of liquidity."

Since Ecu deposits are scarce, banks have had to create Ecu themselves for lending by "bundling" the constituent currencies together into artificial units.

In its study of the use of the Ecu between end-1985 and September 1988, the BIS says Ecu assets in reporting banks expanded by 62.3 per cent to Ecu104bn, but since this rate of expansion is roughly the same magnitude as that recorded for all non-dollar currencies as a group, the share of

Ecu assets in the non-dollar sector has remained roughly unchanged.

Previously, the use of the Ecu in international financial markets had expanded dramatically in the early 1980s.

The uneven development of the market is partly the result of exchange rate uncertainties and the level of interest rates. In 1986, uncertainties within the European Monetary System reduced the attractiveness of the Ecu; stability in 1987 increased it.

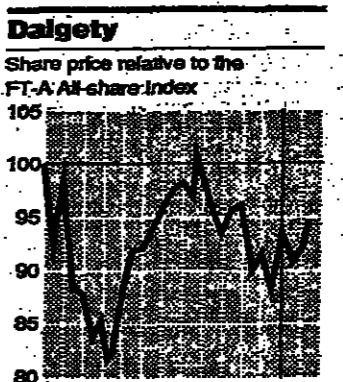
**International Banking and Financial Markets Developments, February 1989. Bank for International Settlements, Monetary and Economic Department.**

## The tricky art of correction

The optimist would say the equity market is behaving precisely according to plan after the panic-stricken rush in January, the overshoot and the subsequent correction. This fits with the idea that recent official warnings on inflation and interest rates are merely a gentle reminder to the markets not to get ahead of themselves. But the FT-SE's modest decline of 60-odd points from its peak seems to take little account of yesterday's economic numbers, which were in some ways genuinely worrying.

The 15 per cent fall in retail sales must surely be an exaggeration, especially given January's freakishly warm weather. But it still looked bad enough to have the market reverting briefly to thoughts of a hard landing, and the combination with the inflationary rise in manufacturers' output prices looks ugly. Mr Lawson may be hitting the consumer, but producers are still enjoying enough of a boom to be able to widen their margins, and may find wage inflation correspondingly hard to resist.

In a sense, of course, none of this is new. In immediate practical terms, the market is more concerned with Wall Street - now undergoing the same dampening down of expectations, in yet more decorous style - and with the psychology of UK fund managers. As to the latter, the snag about the cosy picture of a correction back below 2,000 and a more measured recovery is that everyone believes it. This may mean that everyone holds off, with the result that the market drops through 2,000 like a stone; conversely, fund managers may be intent on not being caught again, and the correction may not be allowed to run its course. In that case, the risk is one of exhaustion, with all the action crammed once more into the first two months of the year.



much the better.

**Dalgely**

Others in the food industry may not be so lucky; but the market has so far been willing to ignore Dalgely's unfortunate connection with eggs in the time guessing whether somebody wants to buy the company. That is probably the correct response: even before Mrs Currie did her bit to transform the eating habits of the nation, Dalgely was making at most 3 per cent of its profits from eggs. And when that turns out to be a loss this year, it will scarcely be the end of the world.

But neither is it worth getting too excited about Dalgely's prospects as a bid stock. With the share on a prospective rating of 10.5 times earnings there is already more in the price than the prospect of 11 per cent earnings growth. Unless and until an intruder shows up on the share register, that may be all one can hope for.

## Economic U-turn deepens Argentine turmoil

Gary Mead predicts an eventful run-up to the presidential election in May

Confusion, conspiracy and speculation, the three wicked sisters who play havoc in Argentine history, are waiting in the wings in preparation for May 14, when the nation elects a new president.

The arrival last week of Maria Estela Martinez de Peron, widow of the former dictator, is just the latest addition to this dangerous mixture. She does not need to be in Argentina to fight her long-running legal battle to gain General Peron's millions. And she coyly refuses to be drawn on what role she may have in the forthcoming election, all the while beaming at unfortunate local TV reporters whose task it is to dog her every move.

The latest spate of confusion set in following a snap bank closure on Monday, February 6. Argentine politicians have a habit of springing bank holidays on the public whenever an economic "adjustment" is in the offing.

The recent one was more of a U-turn than an adjustment, with the determined tight monetary policy of Mr Jose Machi-nea, the central bank president, being handed an equally determined kick in the teeth by Mr Juan Sourrouille, Minister of the Economy. Interest rates had soared to a monthly 20 per cent. The pips of large borrowers were beginning to squeak.

The Argentine Industrial Union, a confederation of industry, delivered a few kicks of its own, threatening to break its price restraint agreement with President Raul Alfonsin. Until then it had been a protesting political ally of the Radical Government.

To preserve the shaky alliance, Mr Sourrouille had to shift ground. He devalued the



Maria Peron: coy over what election role she may have

official rate of australs to the dollar by 6.5 per cent for February, reintroduced a floating black market rate (which instantly rose 70 per cent above the official rate), and succeeded in reducing interest rates to 15 per cent a month - still 6 points above January's official inflation figure. Mr Machi-nea took what was thrown at him and bravely denied rumours of his imminent resignation. Mr Sourrouille also sanc-

tioned a decision to cease selling US currency on demand from central bank reserves. Since August last year the Government has sold almost \$2bn of its reserves to stabilise the austral.

That policy was wholly undermined in the first week of February, when \$488m had to be sold, such was the rising rush to buy dollars. Whoever bought dollars before last week's black market devalua-

With a public debt of \$10bn and interest rates at 15 per cent a month, the Government faces an explosive situation. More immediately explosive is lack of explanation of who backed the La Tablada guerrillas in late January when armed left-wingers stormed an army barracks on the outskirts of Buenos Aires. How conspiracy comes into its own. Among the rumours are the following: "The rebels were 'in fact' a Nicaraguan-Cuban backed unit aiming to divert US attention from Central America; or 'in fact' a CIA unit aiming to blacken the name of Nicaraguan-Cuban revolutionaries; or 'in fact' they were infiltrated by Argentine military intelligence and were used to provide an excuse for the military in its fight to recover self-esteem and a political role in the state; and they were 'really' led into their hopeless shoot-out by disinformation from a senior government minister, who could then use their defeat as a demonstration of government strength against 'terrorism' and as a means of reuniting the army with society, thereby promoting the Radical Party's image as tough but fair.

The last assertion is being touted in the highest ranks of the opposition Peronist Party. That it has grounds for suspicion is unquestionable, given the alleged personal friendship between the minister in question and a dead guerrilla, Francisco Provenzano.

But so far the Peronists evidently do not have the proof for the scandalous revelations they have promised. If they do they will surely use it against Mr Alfonsin.

So far his party has only one claim on the electorate, a scrupulous record on human rights.

**French takeovers**

President Francois Mitterrand may have very good electoral reasons for the Fortress France routine with which he indulged French television viewers on Sunday night. A few words of good old-fashioned Socialist distaste for the market cannot come amiss at a time when share trading is in distinctly bad odour with the public; and putting the blame on foreigners would be the quickest way of dealing with it.

But if market scandals are cause for concern ahead of next month's local elections, the President can thank his fellow Frenchmen for the anxiety. The cases which are exercising the regulators at the moment are mostly Franco-french in nature, and if there is a wave of hostile foreign money waiting to swamp the Bourse, the market seems to have done fairly well at holding it off so far.

The best hope is that the spirit of 1982 will triumph in the President's breast; but it appeared scarcely convinced of that yesterday. Quite apart from the past provided by Wall Street, Tokyo and London, the threat of takeover curbs deepened its gloom. But though chauvinistic restrictions are not what the market needs, it is plenty still to be done on the broader regulatory front. And if the political dimension of the recent scandals hastens that process, so

**Ecu**

The Ecu has been on the verge of becoming a major currency from the outset, but has never actually arrived. The standard view - one strongly espoused by the Bank of England - is that there is plenty of latent demand out there somewhere; realising it is a matter of someone priming the pump hard enough, followed by some co-operation from the markets. But according to yesterday's report from the Bank for International Settlements, the Ecu may be stuck on the brink of acceptance forever.

It seems that the process of European monetary integration, far from working wonders for Ecu demand, may actually be doing the reverse. The lifting of capital controls has removed some of the special incentives to use Ecu, while the development of more sophisticated domestic markets has meant more competition. More worrying still, the move towards agreement on economic policies in itself is eroding the very purpose of the Ecu, which is a tool of risk management. When individual currencies and interest rates are volatile, investors may put up with the inconvenience of the Ecu in return for greater stability; but if that ceases to be the case, the DM would seem a more attractive alternative.

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But so far the Peronists evidently do not have the proof for the scandalous revelations they have promised. If they do they will surely use it against Mr Alfonsin.

So far his party has only one claim on the electorate, a scrupulous record on human rights.

## Former Fiat chief to be Ford adviser

By Kevin Done, Motor Industry Correspondent

MR VITTORIO Ghidella, the former managing director of Fiat Auto, the Italian car manufacturer, who was ousted from the company in an internal power struggle last November, has signed a consultancy agreement with Ford Motor of the US, the world's second largest automotive group.

In an announcement yesterday, Ford said Mr Ghidella would act as an adviser to Mr Philip Benson, the president of Ford Automotive Group, "on a variety of worldwide automotive initiatives."

Mr Ghidella was one of the most widely respected European motor industry leaders during his 10 years as Fiat Auto chief and his name has been linked with several of the world's leading car companies since his surprise resignation.

He announced last month that he was planning to launch his own Milan-based international automotive consultancy.

His appointment with Ford removes the close links he forged with the company in 1985 when he led negotiations with Mr Robert Lutz, then Ford of Europe chairman, for the merger of the two groups' European design and manufac-

turing operations.

The talks flourished because of the failure of the parent companies to agree on how the joint venture should be controlled. Mr Lutz left November to join Chrysler in 1986 and is now president of Chrysler Motors.

Mr Ghidella left Fiat after a long-running conflict with Mr Cesare Romiti, Fiat group managing director who has also taken on Mr Ghidella's former role of managing director of Fiat Auto.

Ford refused to say yesterday whether the consultancy agreement could eventually lead to Mr Ghidella joining the company in an executive capacity. Mr Ghidella said last month that he was not interested in becoming an executive with any car company at present.

Mr Ghidella has been largely credited with leading Fiat's impressive recovery from crisis during the 1980s, which has made it the most profitable and most cost-efficient volume car maker in Europe and took it to the brink of leadership of the West European car sales league in 1988.

Fiat gets into gear, Page 22



UNDER ARREST: Mr Hiromasa Ezoe, former chairman of Recruit (left) who is accused of bribing former directors of NTT, Japan's largest company, Mr Ei Shikiba and Mr Toshihiko Hasegawa (right). The three were arrested yesterday in connection with the scandal.



Mr Ei Shikiba and Mr Toshihiko Hasegawa (right). The three were arrested yesterday in connection with the scandal.

## Executives held in Recruit scandal

Continued from Page 1

Although NTT has become a private company, the Government still holds a majority of the shares and NTT officials can be charged under laws prohibiting public officials from taking bribes.

Officials in the prosecutor's office suggested yesterday's arrests were only a beginning. They are still trying to establish whether NTT's favours to Recruit, which included the purchase of a US-made super-computer for the publishers in 1986, were dictated to some

extent by the Government of Mr Yasuhiro Nakasone, the then Prime Minister, in an attempt to cool trade friction with the US.

Mr Hisashi Shinto resigned as chairman of NTT in December after it emerged that profits from sales of Recruit Cosmos shares had been deposited in his personal bank account.

Investigations are also continuing into the offering of Recruit Cosmos shares to senior Labour and Education Ministry officials.

Continued from Page 1

ants and businessmen to advance the company's interests.

Yesterday's arrests came after a meeting of the prosecutor's staff decided the sales of Recruit Cosmos shares constituted cash gifts. This is because, in Japan's buoyant stock market, it was a foregone conclusion that the shares would soar immediately after the flotation.

Also, Recruit's finance subsidiary, First Finance, offered loans to favoured people with which to buy shares.

**WORLD WEATHER**

Algeria	12	17	Dublin	12	17	Moscow	12	17	Rome	12	17
Amman	12	17	Edinburgh	11	16	Munich	11	16	St Petersburg	11	16
Antwerp	12	17	Frankfurt	11	16	Norwich	11	16	Toronto	11	16
Athens	12	17	Geneva	11	16	Ottawa	11	16	Washington	11	16
Bahia	12	17	Hamburg	11	16	Paris	11	16	Wellington	11	16
Bangkok	12	17	London	11	16	Stockholm	11	16	Yokohama	11	16
Batavia	12	17	Madrid	11	16	Sydney	11	16			
Bombay	12	17	Moscow	11	16	Taipei	11	16			
Buenos Aires	12	17	Nairobi	11	16	Tokyo	11	16			
Calcutta	12	17	Osaka	11	16						
Canton	12	17	Seoul	11	16						
Cebu	12	17	Singapore	11	16						
Colon	12	17	Taipei	11	16						
Hankow	12	17	Tientsin	11	16						
Hong Kong	12	17	Yokohama	11	16						
Kobe	12	17									
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Perth	12	17									
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San Francisco	11	16									
Singapore	11	16									
Sourabaya	12	17									
Tientsin	11	16									
Yokohama	11	16									

## Union Bank hit by losses

Continued from Page 1

cent of turnover. Mr Mueller said he had told the Bank of England that UBS would consider withdrawing from that market unless the rules were changed to reduce the number of participants. However, UBS views gifts in conjunction with its profitable futures dealing business and sees prospects for dealing in instruments which combine the two markets.

On the fund management side, results have been flat.

Mr Mueller said that after an intensive review of its London operations, UBS had decided to

continue with its commitment to London because of its overall importance to Europe. More conservative dealing policies had been instituted with the emphasis on quality, and a new management information and accounting system designed by Arthur Andersen, the accountancy firm, was being installed.

A new combined operation called UBS Phillips & Drew had been created in order to provide strengthened management control.

## Soft words from UK over cheese

Continued from Page 1

suggested last night that French cheese producers might seek compensation.

Mr Nallet has sent a letter to the British authorities seeking clarification on this point, but it is understood that Mr MacGregor confirmed at yesterday's meeting that no such cases have been found.

British officials were clearly embarrassed by the confusion and Mr MacGregor was at pains to stress that the advice had only been made to "certain groups"

Health Leadership

Ferranti Healthcare Systems and the State of New York have announced an agreement whereby state-owned Rowell Park Memorial Institute will purchase a Leadership Series integrated hospital information system worth \$4.1m.

The 230 bed institute, located in Buffalo, has contracted to purchase the complete Leadership Series Patient Management, Medical Records Management, Patient Financial Management, General Financial, Pharmacy Support and Management Support systems.

**Briefly...**

The North Eastern Electricity Board reports continued success with its VoCUL (Voltage and Current Logger) system, recently supplied by Ferranti Instrumentation, Commercial Instruments Division.

The Metrology Systems Group of Ferranti Industrial Electronics announces first orders worth £180,000 for Ferranti Merlin co-ordinate measuring machines from Taiwan.

**NEWS REVIEW**

**BUSINESS**

**PHONEZONE wins approval**

The Department of Trade and Industry has announced that Ferranti Creditphone has won the competition for a licence to operate its Phonozone telephone service in the UK.

The award of this licence is a significant achievement by this telecommunications company, specifically formed to exploit the potential of this new set of low cost personal mobile communications to a mass market.

Manufacture and installation processes will now be brought to full production levels, launching the service to the public within months.

**HELICOPTERS**

**£10m radar warning**

A contract worth over £10m, to equip British Army helicopters with a Radar Warning Receiver has been won by Ferranti Instrumentation.

The system will provide Lynx and Gazelle helicopter crews with an unmistakable indication when their aircraft are scanned by enemy radar.

The contract was awarded to the company's Aircraft Equipment Division at Bracknell, by the MoD Procurement Executive, following in-depth evaluation of tenders received from a number of national and overseas competitors.

The company believes that its new approach to the technical problems associated with radar warning has been an important factor in its selection for the latest UK airborne requirement. Although the detailed performance of the Ferranti system remains classified, the company expects to be able to offer export variants of its AWARE radar warning system.

The AWARE range has been developed primarily for use on battlefield helicopters, light strike and transport aircraft, or in marine craft and ground vehicles. The system will detect radars being directed at the aircraft and classify them into types. The threat library and operating features are under software control and can be loaded according to the mission.

**AIRPORTS**

**FIDS for Copenhagen**

Copenhagen Airport is to replace its Flight Information and Display System (FIDS) present computer system with a mini-computer from Ferranti Computer Systems in a contract worth £500,000.

The 230 bed institute, located in Buffalo, has contracted to purchase the complete Leadership Series Patient Management, Medical Records Management, Patient Financial Management, General Financial, Pharmacy Support and Management Support systems.

The facility for airline-specific information, offered as standard by Ferranti FIDS, was also a contributory factor to the Manchester systems house being awarded the contract.

The system will comprise a dual mini-computer and FIDS software which will communicate with existing monitors and boards throughout the airport.

The Copenhagen Airport Authority chose the Ferranti International solution and boards throughout the airport.

**FERRANTI INTERNATIONAL**  
 selling technology



INTERNATIONAL COMPANIES AND FINANCE

# Mixed results from GM's non-motor side

By Roderick Oram in New York

MIXED RESULTS yesterday from General Motors' non-automotive subsidiaries left undented the certainty that the world's largest vehicle maker will today report record earnings for the full group.

Wall Street is expecting a jump of at least 30 per cent in GM's net profits, surpassing the old record of \$4.52bn, or \$14.27 a share in 1984. Mr Roger Smith, GM's chairman, said early last month the company would post record profits, reflecting sharply higher vehicle production and extensive cost cutting.

In contrast, General Motors Acceptance Corp, GM's consumer finance subsidiary, reported lower full-year net profits of \$1.19bn, against \$1.45bn.

The year earlier figure was affected by quicker amortisation of the capitalised value of the servicing portfolio acquired when GMAC bought some mortgage operations. Fourth quarter net profits were slightly higher at \$257.4m, against \$253m a year earlier.

GMAC attributed the 1988 decline to narrower interest margins between the rates on outstanding loans and the cost

of borrowed funds. Losses on bad loans and loss provisions were also higher last year.

It financed the purchase of 2m cars and trucks in the US last year, down 22 per cent from 2.6m a year earlier. Financings abroad totalled \$11,000 vehicles, up from 482,000.

EDS, GM's data processing and computer systems subsidiary, turned in net profits of \$364.1m, or \$3.15 per GM E series share, against \$323.1m, or \$2.65 a year earlier. Revenues were \$4.34bn against \$4.43bn.

Fourth quarter net was flat at \$103.4m, or 55 cents, against \$104.2m, or 55 cents, a year earlier on revenues of \$1.9bn, against \$1.91bn.

The subsidiary, sold to GM in 1984 by Mr Ross Perot, the Texas billionaire, said it benefited in the latest quarter from a 30 per cent growth in its traditional lines of business and from the signing of several long-term contracts with GM.

Analysts are watching closely because Mr Perot has re-entered the business. He has formed a new company that has hired several key EDS executives.

# Johnson & Johnson hits record \$974m

By Karen Zagor in New York

JOHNSON & JOHNSON, the large US health and household products company, yesterday reported record sales and earnings for 1988. The company also announced plans for a two-for-one stock split and a 16 per cent increase on the dividend for its common stock.

Net earnings for the fourth quarter were up by 12.9 per cent to \$184m, or \$1.11 a share, compared with \$163m or 95 cents last time. Revenues improved by 8.5 per cent to \$2.26bn from \$2.08bn the previous year.

For 1988 as a whole, Johnson's net profits rose by 16.9 per cent to \$974m or \$5.72 from \$835m or \$4.83 from the previous year. Total revenues increased by 12.3 per cent to \$9bn from \$8bn a year ago.

For both the quarter and the year, Johnson saw the biggest growth in revenues in the international pharmaceutical market. Revenues for the quarter rose by 14.4 per cent to \$241m from \$208m, while the improvement for the year was 18.8 per cent to \$1.35bn from \$1.14bn.

The area of slowest growth was the domestic consumer sector, where sales for the quarter advanced by 4.6 per cent to \$390m from \$374m. Sales for the year were up 6.4 per cent to \$1.9bn from \$1.8bn.

For the year, Johnson's overall sales rose more sharply on the international market than at home. International sales jumped by 15.1 per cent to \$4.42bn from \$3.85bn the previous year. On the domestic front, sales were still strong, with an improvement of 8.8 per cent to \$4.58bn from \$4.17bn previously.

The announced stock split is still subject to approval at the company's annual meeting on April 26. If the split is approved, one additional share will be issued for each one held.

The dividend would be 29 cents a share after the split against 50 cents a share at present, which would be payable on June 6 to stockholders of record on May 26.

# Fiat gets into gear for US investors

Alan Friedman reports on today's Wall Street launch of an Italian car group's ADRs

At eight o'clock this morning, in New York, Mr Gianni Agnelli, the head of Fiat, and the top financial men from his Italian car group will sit down to a largely ceremonial breakfast with Mr John Phelan, president of the New York Stock Exchange (NYSE).

At 9.30am, on the NYSE floor, a gong will sound and the two men will shake hands, pose for photographers and swap plaques commemorating the Wall Street listing of Fiat's American depository receipts (ADRs).

By the end of this week Fiat will have taken its road show to investors in New York, Philadelphia, Boston and Chicago, with video-conference links to Los Angeles, Dallas, San Francisco and Denver.

In Europe the ADR listing is awaited eagerly by institutional investors, brokers and Fiat followers. For while Fiat is a glittering name in the European car industry its share performance has been distinctly lacklustre since the end of 1986. This was when Deutsche Bank disastrously handled an attempt to place the bulk of Colonel Gadaffi of Libya's \$3.1bn of Fiat shares.

Put simply, the Fiat shares - which along with those of Generali are the leading blue chips on the Milan bourse - have performed poorly.

The Libyan overhang of Fiat share has been one of the main reasons why the Milan bourse has drifted aimlessly since the end of 1986, and why the Fiat share price has fallen by 43 per

cent despite excellent financial results from the company.

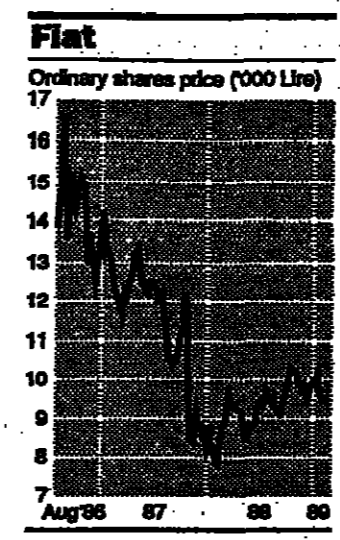
In 1986, when Mr Agnelli felt he needed to get rid of his second largest shareholder in order to win contracts for the US Strategic Defence Initiative, Libya was persuaded to sell its 15 per cent stake in Fiat.

Fiat asked Deutsche Bank to undertake what was to have been the biggest ever Euro-equity share placing. In the event it turned out to be the biggest ever Euro-equity flop.

Fiat's share price, on the day the Libyan deal was concluded, soared to a high of L16,600 (£12), a level the stock would never again come near to and which was reached at least partly because of substantial - and publicly acknowledged - purchases of Fiat shares by Mr Agnelli's own family holding company.

The Agnellis then bought a third of the Libyan stock, funding the purchase with an extraordinarily elaborate piece of financial architecture that has since become the target of a judicial investigation by a Turin magistrate.

The 1986 Fiat-Libya deal saw dozens of international banks stock with hefty book losses and Fiat shares that are now worth less than L10,000. In 1987, a year after the Libyan deal, Mr Dagmar Bottenbruch, a London-based First Boston analyst who is otherwise bullish on the Turin group summed up the situation: "We believe the problem is a serious hangover from the secondary offering of the Gadaffi shares."



and today's ADR listing in New York as "attempts to internationalise the shareholder base which are crucial in order to relieve the excess supply of Fiat stock on the Milan bourse."

Mr Bottenbruch, like many other analysts who follow Fiat, bemoans what he terms "a general psychological problem people still have with Fiat shares because of fear about the Libyan hangover."

Mr Ulrich Weiss, a top Deutsche Bank executive who has just been appointed to Fiat's board, said as much last week when he admitted to an Italian magazine that "the disappointing performance of Fiat shares in the last year can be attributed also to the fact that many bank underwriters in our consortium have not been able to place the stock on the market."

Mr Weiss said that selling orders over the past 12 months had "conditioned the share price." Indeed analysts in Milan and London and bankers in Frankfurt say that recent experience shows that each time the Fiat share price rises above L10,000 some institutional investor dumps Fiat stock on the market, forcing the price back below the L10,000 mark.

Fiat says its aim in getting ADRs listed on Wall Street is to enlarge its non-Italian shareholder base from 5 to 10 per cent. The company does not need to raise cash and will not be offering any new shares in New York in the short or medium-term, according to a Fiat

spokesman in New York.

Above all the ADR listing will increase the visibility of the Fiat group in the US, where annual sales of \$1bn represent 3 per cent of the group's total \$33bn turnover.

Whether American investors will find Fiat's ADRs an attractive buy is hard to say. On the basis of such fundamentals as price/earnings ratio or yield (7.5 and 2.9 per cent respectively) Fiat is far less appealing than US car stocks such as Ford or GM.

And given the way the Agnellis, who own 40 per cent of Fiat, consider the company as a family business, buying Fiat shares does not offer Wall Street investors much more than a ticket to ride along as a weak minority shareholder.

Mr Cesare Romiti, Fiat's managing director, is even on the record as saying he does not believe in the philosophy of public companies because "one needs a padrone."

The Italian press is treating today's visit to Wall Street by Mr Agnelli as an emblem of national pride, which is not surprising given the width and breadth of Fiat as the country's most powerful private sector concern.

But the real hope of European shareholders is that enough Americans can be coaxed into acquiring Fiat stock to alleviate the pressure still felt from the 1986 Libyan deal. And it is by no means certain that an ADR listing, regardless of how well publicised it may be, can do the job.

# General Signal to set up research centre in UK

By Terry Dodsworth, Industrial Editor

GENERAL SIGNAL, the US industrial group, is to develop a £2.5m research and technical centre in the UK as part of its plans to expand its semiconductor equipment manufacturing business in Europe.

The move follows General Signal's acquisition of GCA, another American producer of chip manufacturing equipment last June.

It will be accompanied by the establishment of a new marketing and support organisation in Europe which brings together the operations of the two companies.

The purchase of GCA allowed General Signal to

increase its size in the semiconductor sector by about 50 per cent, considerably strengthening its position in Western Europe.

With semiconductor equipment sales of \$100m in the region, it claims to be the second largest group of its kind behind Nikon, the Japanese company.

General Signal's decision to invest in the new centre, where customers will be able to train in increasingly complex chip production techniques, coincides with expectations of a surge in semiconductor plants in Western Europe.

# Dyno Industrier advances

By Karen Fosell

DYNO INDUSTRIER, the diversified Norwegian group with main interests in chemicals and explosives, yesterday reported record pre-tax profits for 1988 of Nkr320m (\$56.2m), against Nkr219.5m last time. The group forecast increased turnover and further improvement in the current year despite uncertainty in Norway's economy.

Acquisitions and internal growth boosted sales by 25 per cent to Nkr5.6m. Dyno's markets abroad for 71 per cent of annual turnover.

Domestic machinery was the

only area in which the group suffered a setback in sales last year.

The company's operating profit rose by 36 per cent to Nkr401m, compared with Nkr297m in 1987, while earnings per share hit Nkr11.10, against Nkr8.90, in 1987 only to be beaten once in the last five years in 1984 when it reached Nkr12.40.

Sales of explosives, which account for half of Dyno's turnover, saw the greatest improvement, thanks to the strength of the American and Swedish markets.

# Biogen reduces losses to \$1.2m

By Andrew Fisher in Frankfurt

BIOGEN, the US biotechnology company, has dramatically reduced its losses from \$22.6m in 1987 to below \$1.2m last year, thanks to strong revenue growth from a diversified product line writes John Wicks.

The company, whose net losses amounted to nearly \$70m for the period 1985-87, last year doubled revenues to \$90.2m from \$15.1m, while reducing expenses by 11 per cent to \$31.4m dollars.

The loss per share was cut from \$1.02 to only 5 cents, and included a gain on the sale of a Swiss plant.

# Krupp names board head

By Andrew Fisher in Frankfurt

FRIED KRUPP, the troubled West German steel and engineering group which expects to report pre-tax losses of up to DM100m (\$54m) for 1988, has finally found someone to succeed Mr Berthold Beitz when he steps down as head of the supervisory board in June.

After Mr Alfred Herrhausen, chairman of Deutsche Bank, turned the position down because it would take up too much time, Krupp has chosen Mr Manfred Lennings, former head of the Gutehoffnungshütte (GHH) engineering

group, to run its supervisory board.

Mr Lennings, 54, resigned abruptly from GHH just over five years ago after falling out with its supervisory board after trying to intervene personally to sort out problems at its large and, then, heavily loss-making MAN truck and engine subsidiary.

Since then, the group has been restructured under the MAN name, its headquarters shifted from the Ruhr to Munich, and its finances restored.

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**INTERNATIONAL COMPANIES AND FINANCE**

**RTZ welcomes a new Namibia**

Anthony Robinson on the bright outlook for the Rössing mine

For the UK-based RTZ Corporation, the prospect of imminent independence for Namibia is a far less daunting prospect now than it seemed a decade ago. As the creative force, major shareholder and manager of Rössing, one of the world's biggest uranium mines, sited in the heart of the Namib desert, the mining house could even be one of the main gainers from the end of 74 years of South African rule over this UN trust territory and former German colony.

At least, this is the hope of senior mine management who believe that the provisions of the US Comprehensive Anti-Apartheid Act will cease to apply to Namibia once it is divorced from Pretoria. At present, says Dr. Steve Koenig, assistant general manager, "we are not able to sell uranium directly from Rössing to the US." The careful phrasing suggests that, despite restrictions, some of the 4,600 or so short tons of high-grade U308 uranium oxide currently produced annually by this 3km-long open-cast mine eventually finds its way to US utility companies.

The likely path is through the depressed international spot market, despite the formal embargo on uranium imports from South Africa and Namibia. However, the bulk of Rössing's output, exported by the carrier load in 4000-ton drums via the South African-controlled port of Walvis Bay 80km from the mine, is sold on long-term contract, mainly to nuclear power utilities in the UK and Europe.

The problem in recent years

is that contracts have not been renewed on expiry, due mainly to the efforts of anti-apartheid lobbies. These groups regularly disrupt the RTZ annual meeting in London, single out utilities using Namibian uranium and protest against the "rape" of Namibia by the multinational. As a result, the mine is producing at only around 80 per cent of capacity. However, with the R400m (\$164.3m) start-up investment now fully recouped, the high-technology mine is still profitable at current production levels. It is well above the break-even point which, thanks to a continuous productivity and safety programme, has been reduced to 45 per cent of capacity, according to senior mine engineers.

Skill upgrading means that the mine now employs nearly 1,000 fewer people than a decade ago, when more than 3,000 unskilled and often illiterate local workers were taken on for training. Average take-home pay of the more than 2,000 skilled and semi-skilled workforce is now around R1,600 (\$657), while rents in the custom-built company town of Arandis, an artificial oasis in the desert 10km from the mine, are fixed at a highly-subsidised R7.50 per month, including water and electricity.

However, despite the relatively high pay and good conditions, says Mr. Asaro Thowese, the assistant housing manager, "there is no doubt that Arandis will vote solidly for the South West Africa Peoples Organisation (SWAPO) in UN-supervised elections to a constituent assembly on November 1.



Most observers in the capital, Windhoek, believe that Swapo, led by Mr. Sam Nujoma, will win a majority of seats in the constituent assembly but will fall short of the two-thirds majority required in terms of UN resolution 435 to dictate the terms of the new constitution. This means that Swapo is unlikely to be able to form a one-party government on Soviet lines. What is more, the exiled leadership has also toned down the party's original plans to nationalise the mines and redistribute the land.

RTZ, along with the other major mining houses operating in the territory such as Anglo American Corporation, De Beers and Gold Fields of South Africa (GFSA), believes that Swapo now sees the mining industry as a golden goose, to be exploited but not nationalised.

A few key statistics show why. With the progressive exhaustion of the formerly rich coastal diamond deposits, Rössing has become Namibia's most important single economic asset. Alone, it gener-

ates 35 per cent of Namibia's total export earnings and 17 per cent of gross domestic product. With tax biting into 55 per cent of profits and marginal tax rates of 63 per cent expected to be further raised in this year's budget, Rössing is a big contributor to government revenue.

With good management, and a little help from the uranium price, the mine has up to 40 years of working life ahead of it. However, the real test of any post-independence government will be its ability to create the conditions for new investment in many of the promising projects currently on hold.

Rössing argues that if RTZ had not decided to go ahead with its mine shortly after the 1973 oil crisis, when utilities were lining up to secure long-term supply contracts for uranium, the huge but extremely low-grade deposit locked into abrasive Alaskite granite would never have been exploited.

At present the only major new investments taking place in the mining sector are a R50m alluvial diamond mine being developed by De Beers Consolidated Diamond Mines (CDM) along the Orange River, 50km upstream from the fast-depleting coastal deposits at Oranjemund, and a small gold mine development at Karibib owned jointly by De Beers and Anglo American.

RTZ and other mining companies have been engaged in exploration for years. However, the development of new projects is being delayed until the contours of post-independence Namibia become clearer.

**Sumitomo advances 46%**

By Stefan Wagstyl in Tokyo

SUMITOMO Chemical, one of Japan's largest chemicals companies, yesterday announced a 46 per cent increase in pre-tax profits to ¥38.7bn (\$289m) for 1988, due mainly to strong demand for basic chemicals, especially plastics.

Reporting its non-consolidated results, Sumitomo said sales rose 7.8 per cent to ¥556bn. Sales in plastics and synthetic rubber were up 11.2 per cent and in organic and inorganic chemicals they rose 6.7 per cent. Among the

group's specialty chemicals businesses, electronic materials recorded a 12.6 per cent increase in sales and agricultural chemicals 10.7 per cent.

Turnover in fine chemicals rose just 3.3 per cent, due to slack demand for greynuts at home and abroad. Total sales in basic chemicals were ¥374.7bn, up 8.4 per cent, and in specialty chemicals ¥181.4bn, up 6.7 per cent. Net income per share was ¥9.2 (¥7.1) and the dividend for the year will be ¥5, unchanged.

**Turkish state airline sold despite protests**

By Jim Bodger in Ankara

OPPOSITION TO Turkey's privatisation programme from anti-foreign investment interest groups has failed to halt the sale of state airline Bogazi Hava Tasiimi (BHT) to a group led by Aer Lingus and involving Turkish tourism companies. Senior officials yesterday rebutted criticism that the deal was struck too cheaply.

The airline, the former charter and cargo subsidiary of state airline Turk Hava Yolları (THY), has been purchased for around TL13.5bn (\$7.1m). Mr Adnan Kahveci, state minister, has rejected charges that spare parts valued at \$4m were included in the sale, saying the bulk of the deal was for the airline's fixed assets such as aircraft.

Another privatisation deal to run up against domestic opposition is the sale of five cement factories formerly owned by state-cement corporation Çisan to Société des Ciments Français. Detractors say the company has been undervalued at around \$106m.

Domestic cement manufacturers are worried about foreign competition backed by more modern technology and greater resources of capital. The French concern plans to invest \$75m to modernise the plants over four years.

Foreign penetration into Turkey's state industrial and

services sector has become a minor issue at the hustings. Campaigning mid-week in the Anatolian town of Polatli, Mr Bulent Ecevit, the former premier, charged that Turkey had restricted such strategic investments to Turkish engineers and workers, were being knocked down to foreigners.

However, Mr Kahveci said last week he would mount an intensive counter-attack over the next fortnight against critics of the privatisation programme. It would include answers to the charges that state economic enterprises increased prices and juggled exchange rates to stay profitable, he said.

Criticism of the government programme has intensified following the departure of the head of the government's Mass Housing and Public Participation Administration (MHPPA), Mr Bulent Gultekin. Soon after, the head of the MHPPA's privatisation department, Mr Cengiz İraflı, also resigned.

The pattern of recent Turkish privatisation deals has been the sale of a core block of shares to a main usually foreign investor, not truly public issues in the UK sense of denationalisation.

The government has been careful not to swamp the small and frail Istanbul stock market.

**Malaysia Mining Corp optimistic**

MALAYSIA Mining Corp (MMC) expects group pre-tax profits to rise to 70m (\$25.7m) tonight in the year ended January, 1989, from 62.3m a year ago, reports our financial staff.

The forecast is made in conjunction with MMC's takeover bid for Tronoh Mines Malaysia. The company's advisers said Tronoh's acceptance of the offer would yield long-term benefits. It added that MMC was set to become an international mining house.

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Notice is hereby given that the rate of interest on the Floating Rate Subordinated Capital Notes due 1997 (the "Notes") issued by First Chicago Corporation for the interest period commencing 14th February, 1989 and ending on 15th May, 1989 has been determined to be 9 1/8% per cent per annum. The interest payment date for such interest period is 15th May, 1989. The interest amount, i.e. the amount of interest payable in respect of each US\$ 10,000 principal amount of Notes, for such interest period is US\$ 245.31.

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February 14, 1989, London  
By: Citibank, N.A. (CSSI Dept), Agent Bank **CITIBANK**

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- Shearson Lehman Hutton International
- Yamaichi International (Europe) Limited
- Banque Indosuez
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- Boettcher & Company, Inc.
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- Raymond James & Associates, Inc.
- Wheat, First Securities, Inc.

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STEEL AND VANADIUM CORPORATION LIMITED

(Incorporated in the Republic of South Africa)  
Registration No. 60/01900/06

**Report for the twelve months to December 31 1988 and final dividend notice**

**CONSOLIDATED INCOME STATEMENT**

The audited consolidated income statement of the corporation and its subsidiaries for the year to December 31, 1988 is as follows:

	1988	1987
	R'000	R'000
Turnover	1 189 389	849 669
Profit before taxation	224 522	74 313
Taxation	103 054	17 503
Attributable profit	121 469	56 810
Extraordinary item	1 951	—
	119 518	56 810
Less: Interim dividend no. 28 of 14 cents a share (1987: no. 26 of 10 cents a share)	9 974	7 095
Provision for dividend no. 29 (final) of 43 cents a share (1987: no. 27 (final) of 30 cents)	30 690	14 201
Retained profit for the year	78 854	35 514
Weighted average number of shares in issue during the year	71 197 180	70 835 592
Earnings per share (cents)	170,6	80,1
Dividend per share (cents)	57,0	30,0
Dividend cover	2,99	2,67

and against the US-dollar and provided there is no cause for the imposition of increased taxation, it is expected that 1989's results will show a further improvement on those of 1988.

**Capital Investment**  
Board approval has been given for the construction of a pelletising plant to utilize iron ore fines in the iron plants and for the construction of a rotary kiln at Vanora. The main object of both these projects is to improve efficiencies but some increase in production capacity will also result. Board approval has also been given for the construction of a fifth siliconmanganese furnace at Transvaal and the upgrading of ferroalloy production facilities at Rand Carbide. These four projects involve capital expenditure totalling R167 million.

**DECLARATION OF DIVIDEND NO. 29 (FINAL)**

A dividend no. 29 of 43 cents a share being the final dividend in respect of the financial year to December 31 1988 has been declared payable on April 28 1989 to ordinary and 'S' ordinary shareholders registered in the books of the corporation at the close of business on March 17 1989. This dividend, together with the interim dividend of 14 cents a share declared on August 5 1988, makes a total of 57 cents a share for the year.

The dividend is declared in the currency of the Republic of South Africa. Dividend warrants will be posted from the office of the transfer secretaries on or about April 27 1989.

Any change of address or dividend instruction to apply to this dividend must be received by the corporation's transfer secretaries not later than March 17 1989. Shareholders must, where necessary, have obtained the approval of the South African or any other exchange control authorities having jurisdiction in respect of such instructions.

The share transfer register and register of members will be closed from Saturday, March 18 to Saturday, April 1 1989, both days inclusive.

In terms of the Republic of South Africa Income Tax Act 1962, as amended, non-resident shareholders' tax will be deducted by the corporation from dividends payable to those shareholders, whose addresses in the share register are outside the Republic. The effective rate of non-resident shareholders' tax is 15 per cent. It is anticipated that the annual report will be posted to all registered shareholders on or about March 13 1989.

Withank February 13 1989  
By order of the Board  
H. Cochain (Company Secretary)

Registered Office:  
Portion 29 of the farm Schoongesicht No. 3061 S. District: Witbank (P.O. Box 111, Witbank, 1035)

Transfer Secretaries:  
Consolidated Share Registrars Limited  
40 Commissioner Street Johannesburg, 2001 (P.O. Box 61051, Marshalltown, 2107)





**EAST RAND PROPRIETARY MINES, LIMITED**

Incorporated in the Republic of South Africa

**Abridged Chairman's Statement - 1988**

**Closure of most of the 'old' mine, low capital expenditure, financial restructuring and increased production from the new Far East Vertical section and the sand retreatment operation should produce profits by the year-end. - G.G. Knobbs**

As mentioned in my statement last year, the mine's future hinges on the exploitation of the richer ore reserves in the eastern portion of the mine. For the last three years capital expenditure has been concentrated on the Far East Vertical shaft complex. The project again progressed well and the secondary service shaft was commissioned in December. Although this shaft was commissioned four months late, expenditure exceeded budget by only 7.8 per cent. This was a meritorious achievement considering the magnitude of the whole capital programme and some of the unforeseen difficulties encountered.

A rights issue of R20 million was successfully concluded in January last year. At the time of this rights issue, it was predicted that production from the high grade Far East Vertical shaft area could commence even though much of the infrastructure, such as the permanent shaft and cooling facilities, was incomplete. This proved to be optimistic. Excessive heat and inadequate services delayed full access to the area for a number of months and adversely affected production. An ingress of water disrupted shaft sinking and re-stamping of the original sub-vertical shaft for equipping also resulted in delays and overruns in capital expenditure.

Two independent seismic events, which occurred in October, caused severe damage and resulted in the closure of the Angelo and Hercules shafts for extensive repairs. Production from the areas serviced by these shafts immediately came to a standstill, resulting in a loss of much needed gold output. In October several essential services were closed in order to stem the outflow of funds. An increase in interest rates, loan balances already higher than budgeted, and a drop in the gold price in the last quarter exacerbated matters. Instead of the working profit that had been projected, a working loss was incurred.

These problems, coupled with the disappointing outlook for the gold price, have caused management to examine a number of alternative strategies to secure the mine's future. It is clear that the new plan will require some restructuring of the debt arrangements, further financial assistance from Government and an injection of additional share capital. The new plan and the proposed financial arrangements are described in more detail under "Outlook" below.

**OUTLOOK**

A number of alternative strategies to secure the mine's future have been examined in the light of a deteriorating gold price and it seems clear that only a very radical approach can succeed.

First, all efforts will be concentrated on the higher grade reserves serviced by the new Far East Vertical complex. The major part of this complex has been completed at a cost of R200 million. Being a highly concentrated and efficient complex, production should reach 60,000 tons per month by the end of 1989 and contribute the bulk of the mine's gold. Further, relatively inexpensive construction and expansion of the complex over the next few years will double the production from the area to 120,000 tons per month and the new ERP mine will have been completed.

Secondly, only certain areas of the old mine serviced by 'pump-out' shafts and which show a combination to profits, will be retained under the revised mining plan.

Thirdly, mining operations in the remainder of the 'old' mine, which has been such a disappointment and financial burden in the past, will cease almost entirely.

Fourthly, the capacity of the highly profitable sand retreatment operation on surface will be doubled.

The plan incorporates conservative estimates in respect of the main parameters and has been scrutinised by a number of outside consultants and experienced mining engineers within the

	Year ended 31 December		
	1988	1987	% Change
<b>OPERATING RESULTS</b>			
Tons milled - 000	2 233	2 446	-8.7
Tons of sand treated - 000	1 665	123	+653.6
Gold produced from underground (kg)	8 998	8 738	+2.9
Gold produced from sand treated (kg)	963	106	+808.5
Yield - grams per ton - underground	3.63	3.57	+1.7
Yield - grams per ton - sand treated	6.96	0.80	+80.0
Working revenue per ton milled	R138.89	R108.33	+26.0
Working expenditure per ton milled	R197.16	R132.54	+48.8
Working loss per ton milled	R64.39	R26.21	+7.4

	1988	1987	% Change
<b>GOLD PRICE RECEIVED, AVERAGE</b>			
Rand per kilogram	R22 758	R29 308	+11.8

	1988	1987
<b>FINANCIAL RESULTS</b>		
Working revenue	296 716	262 083
Working expenditure	389 594	324 201
Working loss	94 218	64 108
State assistance	—	42
Other expenditure net	2 612	3 139
Loss	61 493	67 905
Capital expenditure	164 118	132 325

Rand Mines Group. Capital expenditure of R20 million in 1989 and also in 1990 is planned, dropping to R15 million in 1991. By far the bulk of this expenditure will be incurred on the Far East Vertical complex.

This new plan will require some restructuring of the debt arrangements, further financial assistance from Government for carrying costs and an injection of additional share capital. In particular, it is proposed to create class 'A' and 'B' variable rate cumulative redeemable preference shares and that Rand Mines Limited should subscribe additional capital to a value of approximately R20 million for the 'B' preference shares. Discussions are being initiated with those from whom the company has borrowed with a view to converting all or some of the loans into shares. In the event that such discussions are successfully concluded, it is intended to issue the 'A' preference shares in consideration for such conversion.

The issue of the preference shares will provide the company with additional capital on advantageous terms - the rates of dividend on the total amount paid up on such shares being appropriate percentages of the lending rate charged from time to time to its best corporate customers by a leading South African commercial bank in contrast to interest on bank borrowings.

Providing the gold price averages R34 300 per kilogram, the mine should show profits after all appropriations by the fourth quarter of this year.

Dividends on the ordinary shares could be paid in a few years' time and debts reduced significantly, providing there is a steady increase in the gold price in rand terms to take account of a good proportion of inflationary influences on working costs.

In order that new financial arrangements can be put into effect, the approval of members is required at the forthcoming annual general meeting to resolutions to increase the company's borrowing powers, to increase the authorised share capital and to amend the company's articles of association so as to introduce two classes of preference share capital. In addition, the approval of members is required to the resolution to place all of the new shares under the control of the directors and in particular, to authorise them to issue all or part of the new 'B' preference shares to Rand Mines Limited.

The passing of these resolutions will give the directors the necessary flexibility in designing the most appropriate financial package under

the present circumstances. The borrowing powers must be increased purely as a temporary arrangement, while the more permanent capital requirements are being put into place.

Rand Mines Limited is the holder of 5 488 000 ordinary shares (representing approximately 85.0 per cent of the issued ordinary share capital) and has indicated that it intends to vote in favour of these resolutions.

The passing of these resolutions is vital to securing the future of the mine and members are urged to support these resolutions.

The company's merchant bankers, First National Corporate & Investment Bank Limited, have confirmed that in their opinion, in view of the present financial position of the company and the proposed terms of issue of the 'B' preference shares, the provision of funds by Rand Mines Limited is fair and reasonable to the other members of the company.

**GOLD** The prospects for the gold price in 1989 are anything but sanguine. Sentiment is negative and, at best, uncertain. Inflation is not expected to be a problem in the western world and continued economic growth in 1989 is anticipated. A rise in mine production is likely to result in an excess of supply over demand for gold, driving the US dollar price down even further. Although physical demand in the Far East is likely to persist this year, with the recent removal of various tariffs and sales taxes in areas where demand is strong, there is a growing realisation that this demand is becoming increasingly price sensitive. The immediate outlook for the dollar is very unsettled with some confusion and much caution spilling over into the bullion markets.

Given this scenario above, and accepting the important role that gold mining plays in the South African economy, a weakening of the rand vis-à-vis the dollar is necessary to counter rising costs of production and lower grades, a feature of the industry over the past few years. Without this relief, the industry will be faced with the prospect of major cut-backs and even some closures, unless significant attendant socio-economic problems which the country can ill afford.

**INTERNATIONAL COMPANIES AND FINANCE**

**Belgian bank groomed for altar**

**Tim Dickson on the preparations for a European wedding in 1991**

Most Europeans are obsessed with 1992. But for Baron Paul-Emmanuel Janssen, the man who took over the reins at Belgium's premier bank Banque Générale at the beginning of this year, the key diary date is February 1991.

That is when Baron Janssen and his executive team hope to consummate the ambitious marriage plans with Amro Bank of the Netherlands announced in Brussels and Amsterdam almost exactly 12 months ago.

As a first step the "alliance" consisted of each side taking just under 10 per cent of the other's capital, with a co-operation agreement intended to serve as the basis for co-ordinating the two banks' international activities. The final aim, however - to be achieved within an agreed three year "engagement" period - is to set up a fully integrated multinational banking group with a single chairman, a single executive committee, and a single balance sheet.

Progress at this stage appears to be satisfactory from the Belgian side but in a remarkably frank interview, Baron Janssen discussed the complexity and practical difficulties facing the two sets of negotiators and stressed that the full merger anticipated for 1991 is by no means a foregone conclusion.

"We are not going to make this merger if one plus one is going to make only two. One plus one has got to make three. The aim at the moment is a 50 per cent chance that we will



Janssen: merger is not a foregone conclusion

sign and a 50 per cent chance that we don't sign. It would not be realistic to say more."

One thing that is already clear is that Banque Générale's name (and familiar G-shaped logo) will not disappear in its home territory if or when the merged bank goes under one name.

Nor will the de-centralised management approach be changed - a point which Baron Janssen links to the increasingly regionalised political structure of the country. "No one should get the impression that because we have integration with Amro that the autonomy we grant to our branches will be affected," he says. "We like to deal with one part of

the country in a different way to another and I think that the Dutch feel exactly the same way as we do."

Choosing a common international name - "It would be better to have one," says Baron Janssen - is a minor problem compared with finding the appropriate legal and financial structure for the combined entity. This hurdle, according to Banque Générale's 87-year-old chairman, is one of the keys to the thing and indeed to the ultimate success of the merger, for until this is resolved the two parts of the alliance will remain largely separate.

Three problems, according to Baron Janssen, have to be resolved. The first is internal organisation - Amro is currently more centralised than Générale. The second is reporting systems so that figures can be assembled on a comparative basis; the third is making sure that the two sets of computers can talk to each other.

Baron Janssen says: "I don't think that we can start putting together our core business or our major foreign branches until we know what the structure is going to be in 1991."

For the moment he adds, Générale and Amro are doing "a lot of bilateral business, we have introduced each other's shares, we have 10 common Euro desks, we have done many credits together, and we have tried to have an association together in the capital markets."

There are already possibilities for co-operating abroad - notably the joint Latin Ameri-

can affiliate owned 56/46 in Générale's favour.

Baron Janssen stressed that the chances of success depend not just on negotiations between managements but on the respective Ministries of Finance, the central banks, the regulatory authorities like Belgium's Commission Bancaire, and the two sets of shareholders. "There is a great difference in the mentality of shareholders in the two countries. In Belgium they have a lot to say, in Holland not so much."

As for Générale's major shareholder Société Générale de Belgique, Baron Janssen stressed that there had been no change since Compagnie Financière de Suez, the French investment bank, took control of the giant Belgian holding. Discussions about possible areas of co-operation have long been taking place with Banque Indosuez - identified coincidentally as a possible Amro-style partner two years ago.

Despite indications a year ago that the alliance could be opened up to other European banks there is no question of a three way merger. "An integration is difficult enough with two partners, I don't think we will try to do it with three - at least not in our generation."

Turning to this year's results, Baron Janssen said that 1988 profits would be much better than the previous year's despite the bank's policy of increasing its cover on LDC loans to above 50 per cent. "There would be a need for new capital in the run up to 1992 - but the timing is a matter for the board."

**Kone records \$80m profit**

By Olli Virtanen in Helsinki

**KONE CORPORATION**, the Finnish lift maker, says its profit before taxes and allocations rose to FM345m (\$80m) for 1988 from the FM203m, which included extraordinary income of FM51m, in 1987.

Turnover increased by 10 per cent to FM6.1bn. Kone is stepping up its dividend from FM5 to FM7 on A shares and from FM3 to FM5 on B shares.

The company says last year was a "successful" one after two years of relatively low profits. Lifts, in particular, achieved a record year with a jump of 30 per cent in new orders.

Group orders received during the year, excluding maintenance sales, totalled FM5.3bn. The order book at the year end stood at a record FM4.1bn.

United Paper Mills, the forest products group which also operates the Shotton newsprint plant in North Wales, saw its profit before appropriations and taxes jump to about FM950m (\$225m) last year from FM497m. The 1988 profit included FM100m of assets disposals.

Turnover increased by 17 per cent to FM6.1bn. Operating profit last year rose from FM497m to about FM1bn.

**Preussag to pay dividend**

By Our Financial Staff

**PREUSSAG**, the West German energy and metals group which has suffered a number of setbacks to trading in recent years, said yesterday that it expected to pay a dividend of between DM1 and DM5 a share for 1988.

The payout, which would be set by the supervisory board in May, would be the first by Preussag since 1985. In that year shareholders received DM5 a share.

Mr Erwin Moeller, chief executive, said group profits performance for last year had turned out better than expected in almost all areas of opera-

tion, although he could give no indication of figures.

Preussag stopped paying dividends after it was hit hard by falling natural gas and non-ferrous metals prices and related problems in metals processing. It also had to cope with tin-trading losses at its London-based offshoot.

Late last year the company spun-off its core metals refining business into a joint venture, with the French Penarroya group.

At the time Mr Moeller said that Preussag planned to become a "pure" industrial holding company.

**Enimont to spend \$1bn on European deals**

By Alan Friedman in Milan

**ENIMONT**, the newly-formed joint venture chemicals company owned by the state-controlled Enichem and the Ferruzzi-Montedison group, is planning to spend around \$1bn on acquisitions in the European chemicals sector over the next three years.

Mr Lorenzo Necci, chief executive, said the plan was part of Enimont's international strategy. This year Enimont will derive only 14 per cent of its group revenues from sales outside Italy. "We will seek to internationalise Enimont by means of acquisitions, joint ventures and investments," Mr Necci explained.

He gave revised figures for Enimont's expected 1989 turnover, saying the consolidated total, net of intra-company trading, was likely to be around L15,000m (\$11.2bn); last December the forecast for 1989 was L13,300m of revenues.

The annual financial statements may be obtained from Hill Samuel Registrars Limited, 6 Greencoat Place, London SW1P 1PL.

This announcement appears as a matter of record only February 1989

**HYPOBANK**

**Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft**  
London Branch

**U.S. \$500,000,000**

**Euro Certificate of Deposit Programme**

Arranger  
**Shearson Lehman Hutton International, Inc.**

Dealers  
**Shearson Lehman Hutton International, Inc.**  
**Swiss Bank Corporation**  
**S.G. Warburg Securities**

Issue and Paying Agent  
**Manufacturers Hanover Trust Company**

**YORKSHIRE BUILDING SOCIETY**

**£100,000,000**

**Floating Rate Notes due 1994**

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest period from (and including) 10th February, 1989 to (but excluding) 10th May, 1989, the Notes will carry a rate of interest of 13 1/8 per cent per annum. The relevant Interest Payment Date will be 10th May 1989 and the Coupon Amount per £50,000 Note will be £1,597.12.

Hambros Bank Limited  
Agent Bank

**Wells Fargo & Company**

**U.S. \$200,000,000**

**Floating Rate Subordinated Capital Notes due 1998**

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from (and including) 14th February, 1989 to (but excluding) 15th May, 1989, the Notes will carry an interest rate of 9 3/4 per cent per annum. Interest payable on the relevant interest payment date 15th May, 1989 will amount to US\$243.75 per US\$100,000 Note.

Agent Bank:  
Morgan Guaranty Trust Company of New York  
London

This announcement appears as a matter of record only.

December 1988

**Cameco**  
A Canadian Mining & Energy Corporation

**\$650,000,000**  
Multi-Option Financing,  
with a Tender Panel Facility

Lead Managed and Underwritten by

**Bank of Montreal** **Toronto Dominion Bank**

Funds provided by

Bank of Montreal **Toronto Dominion Bank**

The Royal Bank of Canada  
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Deutsche Bank (Canada)  
Fuji Bank Canada  
National Bank of Canada  
National Westminster Bank of Canada  
The Bank of Tokyo Canada  
Tokai Bank Canada

Agent  
**Toronto Dominion Bank**

**US\$250,000,000**

**Floating Rate Subordinated Capital Notes due August 1996**

**CITICORP**

Notice is hereby given that the Interest payable on the relevant Interest Payment Date, February 23, 1989, for the period November 14, 1988 to February 14, 1989 against Coupon No. 18, in respect of U.S.\$50,000 nominal of the Notes will be U.S.\$1,183.51.

February 14, 1989, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

**Mortgage Intermediary Note Issuer (No. 1) Amsterdam B.V.**

For the three month period from 13th February, 1989 to 15th May, 1989 the Notes will bear interest at the rate of 13 1/16 per cent per annum. The Coupon amount per £25,000 Note will be £377.54 payable on 15th May, 1989.

**Morgan Grenfell & Co. Limited**  
Agent Bank

**HEALTH CARE**

The Financial Times proposes to publish this survey on: **Tuesday 11th April 1989**

For a full editorial synopsis and advertisement details, please contact: **Debra Gaby** on 01-248 8800 ext 3301 or write to him at: **Bracken House** 10 Cannon Street London EC2A 3DF

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

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(Incorporated with English law)

**£250,000,000**

**Subordinated Floating Rate Notes 2001**

For the three months from February 1989 to May 15, 1989 the Notes will carry an interest rate of 13.1825% p.a. On May 15, 1989 interest of £164.08 will be due per £5,000 Note and £1,840.80 in respect of £50,000 Note for Coupon No. 12.

Citibank, N.A. (CSSI Dept.), Agent Bank





INTERNATIONAL CAPITAL MARKETS

India to urge radical deregulation

By David Housego in New Delhi

PROPOSALS for a partial privatisation of the Indian public sector have been made by a high-level government committee which argues for a radical deregulation of the Indian capital markets.

ment of the Indian capital market funds on the stock exchange. It advocates the setting up of an unlisted securities market for smaller, higher risk companies seeking to raise funds. To improve liquidity - a weakness of the Indian market, where trading is concentrated in a few hundred stocks of the 5,000 listed - it says that the appointment of market-makers by stock exchanges should be encouraged.

norms for companies raising funds on the stock exchange. It advocates the setting up of an unlisted securities market for smaller, higher risk companies seeking to raise funds. To improve liquidity - a weakness of the Indian market, where trading is concentrated in a few hundred stocks of the 5,000 listed - it says that the appointment of market-makers by stock exchanges should be encouraged.

determined by the market operations of the central bank. Instead, it proposes a simplified administered system of which the lynch pin would be a long-term prime rate based on the rate of interest on long-dated government bonds of 15 years' maturity. It sees the prime rate thus equivalent to about 2 per cent more than the long-term inflation rate - resulting in a current potential prime rate of about 11 per cent.

BIS puts activity at record \$110bn

By Norma Cohen

ACTIVITY IN the international financial markets in the third quarter of 1988 is estimated to have reached nearly \$110bn, its highest level ever and about 56 per cent higher than in the year ago period, according to the Bank for International Settlements.

CSFB handling of Toyota issue starts heated debate

By Andrew Freeman

CREDIT SUISSE First Boston's handling of an \$200m five-year issue which was launched for Toyota Motor Credit on January 30 has prompted heated debate among underwriters about the obligations of the lead manager during the stabilisation period.

There was speculation, however, that by not making an offer price, the lead manager was in breach of market practice regarding stabilisation. The International Primary Market Association (IPMA), the trade organisation which represents new-issue underwriters, has a code of practice which requires includes recommendations on the making of two-way prices in securities. CSFB defended its actions, may effectively contravene the UK's Financial Services Act.

Citicorp names UK officer

By David Lascelles, Banking Editor

CITICORP, the largest US bank, has named a new corporate officer for the UK and head of its northern European institutional banking operations.

Oslo to list share/bond hybrid

By Karen Fossil in Zurich

NORWAY'S first primary capital certificates (PCCs), a new hybrid share/bond financial instrument introduced last September as a means for the savings banks to generate new equity capital, will offer investors a yield linked to the profitability of each bank.

bank, issued the first two PCCs in November for Nkr100m (\$15m) and Nkr25m. The Nkr100m offers investors a one-time incentive yield of 8 per cent for the first three months. The yield on the securities for the remainder of the year is determined by a formula linked to the profitability of Sparebanken Moere.

was 61 per cent subscribed and foreign investors, two Danish and one West German, contributed Nkr7.2m. In addition, some Nkr25m was raised in the Norwegian west coast city of Aalesund, where Sparebanken Moere is based, from first-time, non-professional investors who are traditional customers of the bank.

Some felt that those who sold the issue short deserved to take a loss, but commented that prices should not rise to unreasonably high levels. CSFB has the power to act at this out and make people sweat for a few days," said one trader.

Table with columns: Borrower, Amount m, Coupon %, Price, Maturity, Fees, Book runner. Includes entries for British Aerospace, CANADIAN DOLLARS, D-MARKS, YEN.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Monday February 13 1989, Fri Feb 10, Thu Feb 9, Wed Feb 8, Year ago (approx). Lists various equity groups like CAPITAL GOODS, BUILDING MATERIALS, etc.

Table with columns: FIXED INTEREST, Mon Feb 13, Fri Feb 10, Year ago (approx). Lists various fixed interest instruments like GOVT SECURITIES, CORPORATE BONDS, etc.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Same. Lists various market statistics like British Funds, Corporate Bonds, etc.

LONDON RECENT ISSUES

Table with columns: Issue, Amount, Latest, 1988/89, Stock, Closing Price. Lists various recent issues like British Funds, Corporate Bonds, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Amount, Latest, 1988/89, Stock, Closing Price. Lists various fixed interest stocks like British Funds, Corporate Bonds, etc.

RIGHTS OFFERS

Table with columns: Issue, Amount, Latest, 1988/89, Stock, Closing Price. Lists various rights offers like British Funds, Corporate Bonds, etc.

TRADITIONAL OPTIONS

Table with columns: Issue, Amount, Latest, 1988/89, Stock, Closing Price. Lists various traditional options like British Funds, Corporate Bonds, etc.

LONDON TRADED OPTIONS

DEALINGS in the FTSE 100 Index were the main feature of traded options business in London yesterday, totalling almost a third of overall business of 41,580 contracts, as the index generally depressed collection of economic news.

Table with columns: Index, Calls, Puts, Volume. Lists various traded options like FTSE 100, DAX, etc.

DEALINGS in the FTSE 100

Table with columns: Index, Calls, Puts, Volume. Lists various dealings in the FTSE 100 index.

DEALINGS in the DAX

Table with columns: Index, Calls, Puts, Volume. Lists various dealings in the DAX index.

Abolishing index 2034.2, 10 am 2033.6, 11 am 2022.1, noon 2023.4, 1 pm 2021.0, 2 pm 2021.9, 3 pm 2024.1, 4 pm 2027.9, 5 pm 2028.3

FTSE 100 Index: 2034.2, 10 am 2033.6, 11 am 2022.1, noon 2023.4, 1 pm 2021.0, 2 pm 2021.9, 3 pm 2024.1, 4 pm 2027.9, 5 pm 2028.3

UK COMPANY NEWS

Ex-Brierley executive to take control at UK engineering group  
NZ buy-in plan at Noble and Lund

By Ray Bashford

TWO NEW Zealand businessmen are to take management control of and reverse their company into Noble and Lund, the engineering and office furniture group.

The deal is a prelude to a sharp change in direction for Noble which has languished in recent years with a record of unspectacular growth.

Mr Ross Martin, who was formerly an executive in the group of companies headed by fellow New Zealander Sir Ron Brierley, will take over as chief executive of Noble and will be joined on the board by Mr Peter Williams.

Noble will acquire the New

Zealand-quoted Theseus Investments, quoted on the New Zealand stock exchange, via a share swap arrangement. Mr Martin and Mr Williams have a 33.9 per cent stake in Theseus, a medical and dental supplies distributor and plastic and paper products group.

Noble is offering 4 of its shares for every 15 Theseus shares, which would represent 31.1 per cent of the enlarged Noble capital.

Based on last Friday's closing price for Noble shares of 91 1/2p, the offer values Theseus at NZ\$22.7m (£8.2m) - 70 cents for each Theseus share.

Mr Martin said that his com-

pany's shares were suspended at 60p last Friday pending the announcement. Noble shares rose 6p to 97p yesterday following the release of details of the deal.

The new directors will also acquire 800,000 Noble shares, representing 6 per cent of the capital. This stake, coupled with their beneficial ownership through Theseus, boosts their holding in Noble to approximately 18 per cent.

Mr Martin said that he intended to pull the company out of engineering through the disposal of its two companies which operate in that industry. He said that the disposal would

erase most of Noble's borrowings which stand at between £5m and £6m against net assets of between £12m and £15m.

Theseus' paper and plastics products operations in the UK were acquired from Noble last November for £2m cash and an 8.2 per cent stake in Theseus.

With these operations reinjected in Noble, the board will attempt to expand in the sector through acquisition.

Mr Martin said that the medical and dental supplies businesses would be broadened from its base in New Zealand into Australia where he sees scope for growth in a fragmented industry.

Goldberg ties up 2.3% more of Tootal

By Ray Bashford

MR ABRAHAM Goldberg, the Australian textile manufacturer, has acted swiftly to lift further his holding in Tootal following the UK textiles company's rejection late last month of his merger proposal.

The Australian's holding has increased from 17.2 per cent to 19.5 per cent through the acquisition of a further 6.5m shares.

Mr Goldberg has been the main force in the market for Tootal shares as they have moved between a comparatively narrow price range since the beginning of this year. The company's shares yesterday were 1/2p firmer at 130 1/4p.

The stake building has continued rapidly since late last year when Mr Goldberg disclosed a 9.2 per cent holding. As the merger plan with Tootal was being discussed the Goldberg stake was 14.4 per cent.

Three days after Tootal rejected the Goldberg proposal, based on a shares-for-assets swap, the stake was lifted to 17.2 per cent.

The Australian has given no indication of his intentions following the rejection. However, Mr John Craven, chairman of Tootal, earlier this month said he believed that there was "some other agenda... which will no doubt be revealed in the fullness of time."

Petrocon restructures with cash injection

By Vanessa Houldier

PETROCON Group, the valve maker and survey group, yesterday announced a change of management and an injection of £2.6m of new capital. The reconstruction has been undertaken by a consortium headed by Hillside Investment Trust, an investment subsidiary of the Hillside Holdings food group.

The company is planning acquisitions within the next three months that would take it into the fields of distribution, engineering or electronics. "We would not shy away from quite a large transaction," said Mr Michael Teacher, a director of HET who will become a non-executive director of Petrocon. The deals are being planned

by Mr Roger Pimington, chairman of Blackwood Hedge, who will be appointed chief executive and chairman.

Petrocon plunged into losses in 1988, following the collapse in the oil price. After its rationalisation and disposal programme, the business returned to profitability in the six months ended June 30, making £108,000 pre-tax. It estimates £435,000 for the whole of 1988.

Following Petrocon's withdrawal from the oil service sector last year, it has assets of just £4m, of which £2m was in cash. "Petrocon has been through a difficult history but it is a fairly clean base and is in a good situation to

grow and go forward," said Mr Teacher.

Mr Peter Hodgson, the present chairman, welcomed the opportunity for Petrocon rapidly to broaden its industrial base. It had decided against building itself up through acquisitions, as this would be too lengthy a process, he said.

It also had dismissed several offers to reverse into Petrocon, because of unattractive terms.

Following the deal, Petrocon will have £4.5m in cash. In addition, Kleinwort Greaveson and Hill Samuel, the other members of the consortium, have indicated that they will support further borrowings.

The consortium will sub-

scribe in cash for 5.85m new shares, representing 29.9 per cent of Petrocon, at 48p per share. HET will finish with 17.9 per cent of Petrocon and Kleinwort Benson and Hill Samuel will each have 4.6 per cent. Petrocon's share price yesterday rose by 10p to 89p.

This is the second investment in a public company to be made by HET, which was established in May 1987 to provide investment capital and management support to developing businesses.

Mr Hodgson and Mr Alan McClue, managing director, intend to resign. Mr John Carney, finance director, will be appointed group managing director.

S&N to cite the structure of Elders to MMC

By Lisa Wood

Criticism of the structure of Elders IXL will form part of the defence by Scottish & Newcastle Breweries against its Australian predator when it begins giving evidence to the Monopolies and Mergers Commission today.

The MMC, which took evidence from Elders last week, is due to make its report on Elders' £1.6m takeover bid for S&N next month.

S&N's evidence to the MMC has been widely leaked, and it is understood that the company will try to persuade the MMC to broaden its inquiries out from the basic competition and to focus on the very structure and financing of the Australian brewing-based multinational.

S&N said yesterday: "The public issues attached to the Elders' structure and share dealing are highly relevant to the competition, regional and employment issues which are the principal focus of the MMC inquiry."

S&N is understood to have highlighted several areas where it is concerned about Elders' unconventional structure, including Monaco-registered Harlin Holdings, a company in which senior Elders executives hold a substantial stake. Harlin holds 18.4 per cent of Elders' issued capital but this could rise to more than 30 per cent if certain options granted to Harlin are exercised.

Chairman lifts Bear Brand stake

By Nikki Tall

MR NICK Oppenheim, chairman of Bear Brand, yesterday announced that he had increased his stake in the company from just over 3.9 per cent to 4.46 per cent - and said that he planned to buy more shares.

Mr Oppenheim's share-purchasing comes in the wake of public opposition last weekend from Dr Ashraf Marwan, the Egyptian financier, concerning Bear Brand's plan to raise £5.72m via a 2-for-3 rights issue.

Dr Marwan, who has put out a press statement questioning why Bear Brand should make the right issue when it has put no firm proposals before shareholders, said that he would oppose the fund-raising plan in respect of his own stake and that Ifincorp is also taking his

side - together accounting for 18.7 per cent of Bear Brand's equity.

In addition, Dr Marwan said that his stance is supported by Sheikh Al-Dahlawi, who has a further 5.8 per cent of Bear Brand. But yesterday, Tranwood Ltd, which is underwriting the issue, said that it was "still trying to clarify" Sheikh Al-Dahlawi's position. It said that Sheikh Al-Dahlawi had previously lodged proxies in favour of the proposals.

If Dr Marwan's opposition is sustained until the meeting on Friday morning to approve the scheme, it poses a serious problem for Bear Brand. The proposals need 75 per cent approval.

Bear Brand takes in a small hosiery business and was spun off as a separate quoted com-

pany when Tranwood Group "diverged" its financial services business from the original core operations last June. The financial services side acquired a USM quote and kept the Tranwood name.

Dr Marwan is understood to have sold a sizeable holding of Tranwood shares, and purchased around 8m additional Bear Brand shares in September. He currently holds 9m or 10.3 per cent of the equity.

Bear Brand reported pre-tax profits sharply reduced from £1.03m to £186,000 in the year to end-December, with the hosiery interests showing a trading loss. The company's directors have talked about diversification following the rights issue, but have not specified particular areas.

March shares suspended

By John Griffiths

TRADING in the shares of March, the loss-making racing cars and engineering group, was suspended yesterday.

No immediate explanation was forthcoming. But the move was expected to herald March's return to private ownership after two lacklustre years on the Unlisted Securities Market.

A "further announcement" was promised yesterday. It is expected to confirm that Mr Akira Agaki's Leyton House Industrial Property Group is making a cash offer of 50p per share for the 38.5 per cent of

March's shares not already owned by Leyton House or by Mr Robin Herd, who founded March.

The offer would put a £7.5m value on March, which is expected to report pre-tax losses of about £4.5m for the financial year ended last October.

Leyton House, March's main grand prix racing sponsor, already holds a 20 per cent stake, which it acquired at the end of 1987. Mr Herd and his family have a 41.5 per cent holding.

Chelsfield has 6.6% of Laing Properties

Chelsfield, the private property company headed by Mr Elliott Bernard, has raised its stake in Laing Properties to 6.65 per cent. This follows the purchase of a further 700,000 shares, taking its total to 3.89m.

The initial build-up of Chelsfield's stake first came to light last summer. Since then, according to Mr Brian Chiver, Laing Properties chairman, there has been some contact between the two companies.

The latest share purchases, he said, had not surprised the company, nor was it seriously worried by Chelsfield's increased holding.

SHARE STAKES

The following changes in share stakes were announced recently:

Burdens Investments - Brada Trust has bought a 9.9 per cent stake in the Hull-based hosiery and caravans group from J.S.M. Settlement.

Centraway Trust - Wesleyan and General Assurance has purchased 120,000 ordinary, raising its holding to 382,500 (9.6 per cent).

Daks Simpson Group - Mrs HM Simpson has acquired 500 shares taking her holding to 157,325 (15.73 per cent). Mrs YG Andrews, director, disposed of 59,000 1/4 non-voting shares registered in the name of Strand Nominees. She now holds 456,672 (8.42 per cent).

Davis (Goldfry) Holdings - Clients of Stewart Ivory and Company acquired 4.68m ordinary shares (5.8 per cent).

Drayton Consolidated - London and Manchester Group now holds 1.74m ordinary (5.09 per cent).

Fobal International - Overland Investment Singapore Pte acquired 250,000 ordinary (1.4 per cent) making total holding 1.58m ordinary (9 per cent).

Leisuretime International - Following recent sales Quantum Fund of Curacao is the beneficial owner of 1.55m ordi-

nary (8.6 per cent).

MAY - Norwich Union Life Insurance has reduced holding to 18.31m ordinary (5.81 per cent).

Prism Leisure Corporation - Mr George Atkins has acquired a further 200,000 shares and now holds 395,000 (10.01 per cent).

Rights and Issues Investment Trust - Discretionary Unit Fund now holds 125,000 capital shares (7.81 per cent). It also holds 85,000 income shares (3.54 per cent) and the combined holding represents 5.88 per cent of the voting registered in the name of Talbot Nominees a/c A. Discretionary Unit Fund also has a total holding of voting shares, acting by agreement or understanding with Greig Middleton and Co., of 822,500 capital shares and 104,000 income shares (21.6 per cent of the voting rights).

Strong & Fisher - Mr R. Strong, managing director, is interested in 950,547 ordinary (5.09 per cent).

Titon Holdings - Mr John Anderson, chairman, has sold 1m shares at 85p per share. He continues to hold 2.89m and has no intention of making any more disposals in the foreseeable future. The majority of the shares were placed with institutional investors.

Whitegate Leisure - Hornby Trading Inc is interested in 6.33m ordinary partly paid shares, representing 7.4 per cent of Whitegate's partly paid and fully paid capital.

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£18,000,000

Senior Debt Facilities

European Management Buy-Out of

Vickers Furniture Limited and Vickers Roneo S.A.

Security Pacific Bank, Agent

Funding provided by Security Pacific Bank National Westminster Bank PLC Bank of Scotland Crédit Agricole, London Branch Ulster International Finance Limited

Security Pacific Merchant Bank

Arranger and Underwriter Security Pacific Bank

This announcement appears as a matter of record only

Who better to help your business succeed than a successful business? Yorkshire Bank's performance during the year ended 31st December 1988 speaks for itself.

- Record pre-tax profit £100.4M - an increase of 13%.
- Capital and reserves increased to £300.2M - an increase of 21.4%.
- Total assets increased to £3,185M - an increase of 33.7%.
- Return on average shareholders' funds - 36.7%.
- Return on average total assets employed - 3.6%.

# SUCCESS BREEDS SUCCESS

- Lending to businesses increased to £1,150M - an increase of 46%.
- Personal lending increased to £688M - an increase of 17%.
- Residential mortgages increased to £183M - an increase of 13.5%.
- Yorkshire Bank Visa Card launched and 230,000 cards issued.
- Five new branches opened in Arnold (Nottingham), Abingdon, Grantham, Hitchin and Wolverhampton.

With 248 branches covering Central and Northern England we would like to make it our business to help your business succeed.

For a copy of Yorkshire Bank's 1988 Report and Accounts simply contact the address below.



The Public Relations Manager, Yorkshire Bank PLC, 20 Merrion Way, Leeds, LS2 8NZ. Telephone (0532) 441244.

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Anthony G. Chappell  
Director - Global Foreign Exchange  
and  
Executive Vice President

Republic National Bank of New York

452 Fifth Avenue  
New York, New York 10018  
(212) 525-6000

30 Monument Street  
London EC3R - 8NB  
01-409-2428

February, 1989



## UK COMPANY NEWS

## Rising interest in the yeast trade

Clare Pearson on the Universal bid landing Berisford in hot water

UNIVERSAL FOODS, a Wisconsin-based fermenter of baker's yeast, has not in its 100-year history, found itself much under the spotlight either in the US corporate arena or elsewhere.

So it has struck the company as not a little surprising to suddenly find itself at the centre of a transatlantic drama which last week involved Berisford International, the UK sugar processing and commodities group, in a major row with Associated British Foods, its biggest shareholder.

Unfortunately for Universal, attention has been drawn to it in the most unwelcome way possible: through a hostile bid from Amanda Acquisition, a subsidiary of High Voltage Engineering, Berisford comes in because through its subsidiaries it partially owns High Voltage and it is also providing a large portion of the financing for the \$640m (£265.8m) deal.

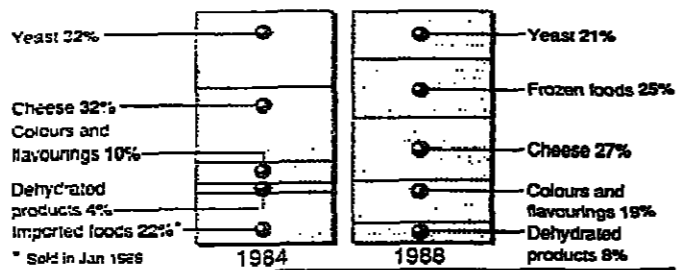
In US court proceedings, Universal has contended that this is really a disguised takeover by Berisford (which last week changed its name from S&W Berisford). This allegation has led ABF, with 23.7 per cent, to assert that Berisford should be consulting its shareholders about the matter.

The offer has appeared at a particularly annoying time for Universal. It is enjoying the benefits of a repositioning programme instituted four years ago. Moreover, competitive pressures are abating in fermentation, the core division in which it is thought Berisford is most interested.

Mr Geoffrey Hibner, Universal's finance director, says:

## Universal Foods

Sales contributed by operating divisions (year to end September)



"Universal has a bright future based on its efforts of the last few years and now is not the time to sell it to High Voltage or anybody else."

The offer did not, however, come totally as a bolt from the blue. Although speculation has not exactly swirled around Universal over the years, it has surfaced from time to time. It intensified in 1988 as Labatt, the Canadian brewer, was mentioned as a possible predator.

In February last year, Universal was sufficiently concerned about a near-5 per cent stake built up by the Hubbard Group that it paid \$18m to purchase shares at a 20 per cent premium to the then-market price.

Following a path taken by many other US companies, it has also bolstered its defences with a poison-pill "shareholder rights" plan which confers the power to dilute a raider who accumulates more than 20 per cent of the shares.

In terms of industrial arguments, Universal's management has not yet bothered to play its hand. It has merely

cited its recent record - a 67 per cent increase in turnover and an 80 per cent rise in earnings per share over a four-year period - as evidence that High Voltage's \$35-a-share cash offer is not enough.

Analysts agree. After net earnings of \$27.63m (\$34.81m) in the last financial year, on turnover of \$721.28m (\$711.46m), Universal's first-quarter figures have been encouraging and analysts now expect after-tax earnings per share of \$2.30 to \$2.40 for the year to September 30. This is up from \$1.85 last year (or \$1.67 taking into account the effect of a non-recurring charge for the share repurchase).

On this basis, Mr Martin McDevitt, an analyst at Milwaukee stockbroker Cleary Gull Relland McDevitt & Colony, says the High Voltage offer is some \$5 short of the mark. The shares have traded above or around the offer price.

The main thrust of Universal's repositioning programme, which it began in 1984, was to diversify away from baker's

yeast which used to account for between a third and half of its sales.

In the early 1980s, Universal and Anheuser-Busch, the biggest US brewer, became embroiled in what Mr William Leach, food analyst at stockbroker Donaldson Luikin & Jenrette, describes as the "dumbest price war in history" over baker's yeast.

But with the withdrawal of Anheuser last summer, Universal, which accounts for about 40 per cent of the market, now finds itself as the potential price leader in a market otherwise spread between a subsidiary of Gist-Brocades, the Dutch biotechnology company, and Fleischmann, a subsidiary of Burns Philp, the Australian food retailing and trading company.

Last October saw a rise in the price of yeast to \$38 per pound and another increase may be in the offing. Price changes have a considerable impact on Universal: Mr McDevitt estimates that every 10 cent increase is worth about 7 cents per share net to Universal.

Universal also sees a bright future for its recently created frozen foods division, which principally supplies potato products for the fast-food industry. Revenues in this division rose by 53 per cent to \$177m in 1988, partly through acquisition.

The rest of the company's businesses - cheeses and flavourings and colourings - represent a mixed bag. Both imported cheeses and colourings were, for instance, hit by the strength of the dollar in the last financial year.

## Booker lifts health care interests with French buy

By John Thornhill

BOOKER, the international food, agriculture and health products group, has strengthened its interests in health care and toiletries through the acquisition of two French companies, L'Herbier de Provence and IFAS.

L'Herbier de Provence owns 90 shops in France and other European countries selling herb-based toiletry and cosmetic products and nutritional supplements. IFAS makes toiletry, cosmetic and herbal products for L'Herbier and other retailers.

The two companies were formerly subsidiaries of La Vie Claire, the French health food chain in which Booker acquired a 38 per cent stake in 1986.

Booker had an option to buy the majority shareholding of La Vie Claire by 1990. It has now forgone this option and sold its stake to the majority shareholder, Bernard Tapie Group, effectively in exchange for the two companies.

Mr Angus McKenzie, chief executive of Booker Health Products, said yesterday that Booker had not been impressed by the profitability of La Vie Claire's other consumer goods divisions and concentrate on those areas related to its mainstream business.

Booker already has substantial interests in this field. It operates Booker Nutritional Products, the UK market leader in branded nutritional and dietary supplements; Holland & Barrett, the health products retail chain; and Kingwood Chemists, the pharmacy chain.

## Yorkshire Bank up 13% and still most profitable in UK

By David Lascelles, Banking Editor

YORKSHIRE BANK, the Leeds-based institution owned by four clearing banks, held its place as the UK's most profitable bank yesterday with a 13 per cent increase in pre-tax profits.

The group made £100.4m, thanks mainly to a strong rise in lending activities in both the business and personal sectors. The bank's capital and reserves rose 21.4 per cent to £200.2m, and total assets were up 23.7 per cent at £2.5bn.

Mr Graham Sunderland, chief executive, said that lending had risen strongly throughout 1988, and had continued into January despite the recent sharp rise in interest rates. The evidence, he said, was that higher rates "are not biting".

"We are a long way from the economy being choked down," he said, commenting that the mild weather had contributed to buoyant demand.

Yorkshire Bank's business

lending rose by £262m to £1.15bn, and personal lending rose by £100m to £668m. Mortgage were up by £96m to £188m. The charge for bad and doubtful debts was up by £4.4m to £15.8m.

The group's overall profit

ability, which is among the highest of any bank in the world, declined slightly last year. Total return on assets fell from 3.9 per cent to 3.6 per cent. Mr Sunderland attributed this to higher competition and narrower margins. Most UK banks earn about 1 per cent on

their assets. The bank is paying a dividend of 12.5p to its shareholders, an increase of 17.5 per cent. These are NatWest Bank, Lloyds and the Royal Bank of Scotland. With its retained earnings, the bank's risk asset ratio is around 12.7 per cent, Mr Sunderland said, which was near the point set by the Bank of England under the new international capital rules.

Yorkshire Bank continues to expand its business. It expects to open its 250th branch this year, and hopes to raise its number of Visa cardholders from 230,000 to over 300,000.

The bank is also introducing a new current account which pays interest. Mr Sunderland said this would cost the bank \$5m to \$6m this year and \$12m in a full year assuming half its customers convert to the new accounts.

## L&amp;G has nearly 10% of GT Management

By Nikki Tall

Legal & General, the large insurance group, has acquired another 666,000 shares in GT Management, the UK fund management group which is subject to a recommended cash or paper bid from Bank in Liechtenstein.

The latest shares - bought at 100p, just 7p above the cash terms offered by L&G - take the L&G holding to 5m shares or 9.8 per cent.

This puts L&G very close to the 10 per cent level at which it can effectively prevent the bidder from mopping up all the outstanding equity in the fund management company. L&G believes that the terms offered by L&G are a bit low. It says it was considered by GT directors when the deal was first announced, and expressed a similar view then.

There appears to have been no further significant contact between the institution and the BIL camp since. BIL, the Vaduz-based bank which is controlled by the Liechtenstein royal family, had irrevocable undertakings to accept in respect of 31 per cent of GT's equity when it announced the offer and quickly picked up sufficient shares in the market to take it over 50 per cent. It is expected to post its formal offer document for GT within the next few days.

Yesterday, GT shares were unchanged at 181p.

## Grahams Rintoul

Grahams Rintoul Investment Trust, the former Leda Investment Trust which became a subsidiary of American Express Bank in June 1987, reported a net asset value of 248.9p at December 31 1988. At the end of 1987 the NAV stood at 240.3p.

Revenues before tax for 1988 advanced 63 per cent to £2.18m (£1.34m), with gross revenue increasing 64 per cent to £2.78m (£1.69m). Of this franked income more than doubled to £2.08m (£771,000).

The dividend for the year is 1p and Mr B Friend, chairman, said that the board hoped it would be able to recommend progressive dividend increases from this prudent start.

## Tenders made 60% in IBC's share buy-in

By Clay Harris

Nearly 60 per cent of shares in International Business Communications (Holdings) were tendered for sale last week to the newsletter publisher and conference organiser. The company's offer to buy in up to 40 per cent of its shares at a fixed price was the first such on-market tender in the UK.

Mr Michael Bell, chairman and chief executive, yesterday described the outcome as

## HOW THE IBC TENDER WORKED

(per 1,000 shares owned)

Shares tendered	Shares bought by IBC
0-400	all
500	433
600	465
700	499
800	532
900	565
1,000	598

Alotment subject to rounding

"very satisfactory". IBC shares returned from suspension at 144p, before closing at 140p, compared with the tender price of 150p.

IBC received tenders for 58.5 per cent of its shares. Shareholders offering to sell up to 40 per cent of their shares will be satisfied in full. Other tenders will be satisfied in full for the first 40 per cent, and for 33 per cent of the excess amount.

## Suter's £8.75m sale ends rationalisation

By Ray Bashford

SUTER, the industrial holding company facing a possible takeover bid, has ended a rationalisation programme which has grossed in excess of £100m during the past 18 months.

The rationalisation comes to a conclusion with the disposal of WM Still and Sons, a catering equipment business with net assets estimated at £25m. The company is being sold to Hobart Food Equipment for £8.75m.

Mr Brian Hoare, Suter's finance director, said that several companies in the catering equipment business had expressed interest in Still and the Hobart deal was struck after two months of negotiations.

Early last year Suter made the decision substantially to lower borrowings to protect against uncertainty following the shake-out in the share market.

The Still sale leaves it with a cash surplus of about £10m, in line with the forecasts made when the rationalisation programme was commenced.

Suter's gearing peaked at 136 per cent immediately after the acquisition of Mitchell Cotts, the engineering and chemicals company, for £77m in June 1987.

The sales of parts of Mitchell Cotts have been central to Suter's gearing plans and they have contributed about \$65m to the total figure for the disposals.

The other major sell-off was the company's stake in Avdel, the industrial fasteners company, for £28m.

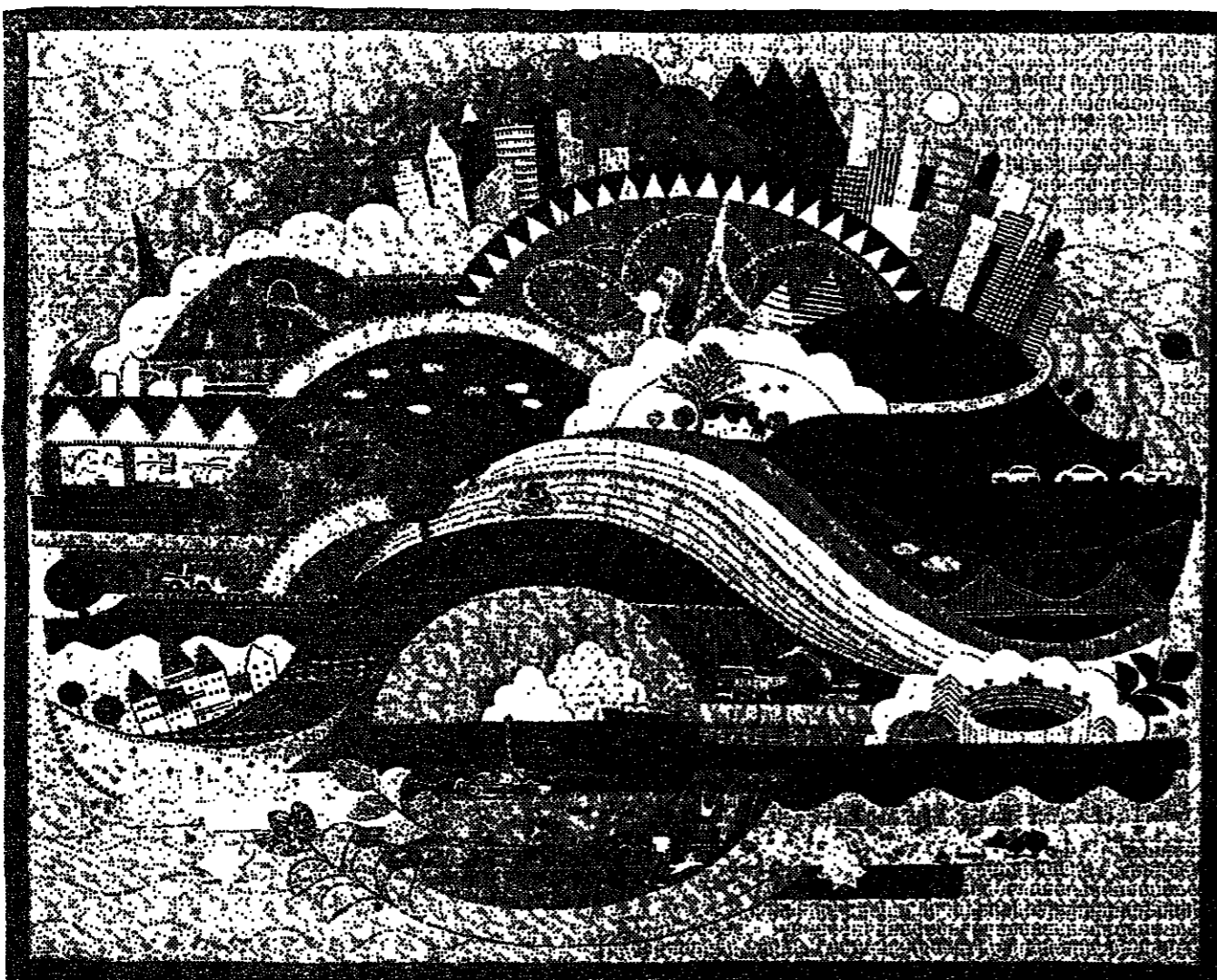
Suter received a request for information last month "in the context of the possible offer" after a planned takeover from Thomson T-Line, the industrial holding company, collapsed and a planned management buy-out plan failed.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timesheets.

Company	Date
Creation	Feb. 22
FI	Feb. 22
Peters (Michael)	Feb. 21
SGC	Mar. 7
Cadbury Schweppes	Mar. 7
F & C Enterprises	Feb. 16
Forster & Colclough	Feb. 16
Horsham	Feb. 23
OCUK	Feb. 23
Owners Abroad	Feb. 16
Quocent	Mar. 9
Transport Development	Mar. 9
Yemen Inv Tel	Feb. 17

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At Komatsu, we build tools for a better life. Around the globe, Komatsu robots, excavators, bulldozers, presses and laser machines are working to create the world of our dreams. Carefully. Patiently. Piece by piece.

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## TEESIDE

The Financial Times proposes to publish this survey on:

21st March 1989

For a full editorial synopsis and recommendations, please contact:

High C Woodcock  
Tel: 0232 45499  
Fax: 0232 423516

or write to him at:  
Permanent House  
The Headrow  
Leeds  
LS1 1EP

FINANCIAL TIMES  
LONDON'S BUSINESS NEWSPAPER

ARROW VENTURES N.V.  
NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS TO BE HELD ON FEBRUARY 28, 1989.

Notice is hereby given that the Annual General Meeting of Shareholders of our company will be held at our offices at 6 Jorja B. Coentzenweg, Curacao (Netherlands Antilles) on February 28, 1989 at four o'clock in the afternoon, for the following purposes:

- To receive the reports of the Managing Director on the progress of business of the Company during the fiscal year ended September 30, 1988.
- To approve and adopt the audited balance sheet and profit and loss account of the Company for the fiscal year ended September 30, 1988.
- To re-elect CARIBBEAN MANAGEMENT COMPANY N.V. as Managing Director of the Company for the period expiring on the following Annual General Meeting of shareholders.
- To re-elect the members of the Board of Supervisory Directors of the Company for the period expiring on the following Annual General Meeting of shareholders.
- To approve the remuneration of the Managing Director and the members of the Board of Supervisory Directors for the fiscal year ended September 30, 1988.
- To ratify, confirm and approve the acts of the Managing Director and the members of the Board of Supervisory Directors during the fiscal year ended September 30, 1988.
- To re-appoint MESSRS. COOPERS & LYBRAND, curacao as the independent auditors of the Company for the ensuing year.
- To transact any other business which may lawfully arise at the meeting.

Copies of the audited balance sheet and profit and loss account may be obtained by all shareholders from the offices of the Company as well as from the offices of its sponsoring banks.

Shareholders shall be entitled to vote at the meeting in person or by proxy.

ARROW VENTURES N.V.  
By: CARIBBEAN MANAGEMENT COMPANY N.V.

GRANVILLE  
SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross div %	Yield %	P/E
310	185	Am. Intl. Ind. Ordinary	310.00	0	10.3	3.3	8.4
305	186	Am. Intl. Ind. Subs	305.00	0	10.7	3.3	-
42	25	Average and Rhodes	25.00	-2	-	-	-
173	150	Barron Group (USD)	153.00	-1	2.1	7.1	4.6
117	100	Barron Group Co. Prof. (USD)	107.00	0	2.7	1.8	26.2
143	122	Bry Technology	123.00	0	4.7	6.5	-
114	100	Brookhill Com. Prof.	107.00	0	5.2	4.2	7.9
288	246	CCI Group Ordinary	237.00	0	11.0	10.3	-
129	125	Carbu Pte (USD)	126.00	0	12.3	4.3	4.4
113	107	Carbu Pte Prof (USD)	110.00	0	14.7	6.8	-
113	107	Carbu Pte Prof (USD)	110.00	0	6.1	3.9	13.6
370	347	George Blair	370.00	0	10.3	9.4	-
121	60	Mid Group	121.00	0	32.0	3.2	8.2
118	87	Mullhouse Group (USD)	120.00	-1	3.9	2.8	13.3
119	40	Robert Jenkins	102.00	0	7.0	7.4	3.8
280	194	Scrivens	203.00	0	8.0	2.0	26.4
280	100	Turley & Carlisle Com. Prof.	272.00	0	10.7	2.8	13.2
98	56	Troxian Holdings (USD)	92.00	-1	7.7	10.1	-
113	100	Whitcomb Group Com. Prof.	106.00	-1	2.7	3.0	9.9
345	350	W.S. Yeates	345.00	0	22.0	6.0	9.4
367	293	W.S. Yeates	370.00	0	16.2	4.1	71.2

Securities designated (USD) and (USD) are dealt in subject to the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

Granville & Co. Limited  
8 Leat Lane, London EC2M 8EP  
Tel: 01-421 1223  
Member of TSA

Granville & Co. Limited  
8 Leat Lane, London EC2M 8EP  
Tel: 01-421 1212  
Member of the Stock Exchange & TSA

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD

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FT 30  
Feb: 1654/1663 -26  
Mar: 1664/1673 -26

FTSE 100  
Feb: 2029/2039 -27  
Mar: 2041/2051 -27

WALL STREET  
Feb: 2275/2280 -9  
Mar: 2285/2297 -9

Prices taken at 3pm and change is from previous close at 3pm

UK COMPANY NEWS

Poison pill abandoned after institutional pressure

Courtney alters acquisition 'earn-out' terms

By Nikki Tait

INSTITUTIONAL pressure has provoked a change in the "earn-out" terms on which Courtney Pope, the shop-fitting, engineering and electrical group, plans to acquire Quickwood, a privately-owned business which carries out shopfitting work for fashion retailers.

Today's meeting, at which the Quickwood acquisition was to have been considered, is likely to be adjourned.

Earn-outs refer to acquisition payment structures where the purchasing company pays

a consideration up front, and then a series of staggered payments. The subsequent payments usually depend on profit performance at the company being acquired.

Such structures have become popular among "people" businesses - particularly in the agencies sector. However, they have run into some disquiet from institutional shareholders and analysts. Dangers which have been highlighted include the absence of "caps" on the maximum amount which can

be paid under a deal, and the fact that if a deal is to be satisfied in paper, it may become highly dilutive. A few deals - notably, the VPI acquisition of Carter Organisation - have been revised in the wake of this changed stock market conditions.

The Courtney Pope deal ran into initial objections for a slightly different reason. Under the earn-out, Quickwood's vendors were to be paid an initial \$4.55m and further sums dependent on profits up until

1993. However, if there was a change of de facto control prior to 1993, Courtney Pope proposed to pay the vendors the difference between \$10m and the sums already handed over.

It was suggested that this agreement would represent something of a "poison pill" at Courtney Pope - something which has always been an anathema to British institutions.

Courtney Pope said yesterday that it has already agreed to drop this particular clause.

However, certain other aspects of the earn-out are also being revised. It seems likely that a "cap" will now be put on the total amount payable and that the earn-out period will be reduced from four to three years.

Courtney Pope said yesterday that Quickwood had reacted to the request to revise the terms with "quite an element of goodwill." It added that it believed the "synergy in the deal" was still "absolutely right."

Ricardo abandons court proceedings

By Nikki Tait

RICARDO, the Sussex-based designer of engines and transmissions which is fighting a £21m bid from First Technology, yesterday abandoned further court proceedings against the bidder, Hoare Govett Securities, CL Alexanders Laing & Crutchshank, Shearson Lehman Hutton Securities and West Nominees.

However, a freezing order on a 1.9 per cent stake in Ricardo registered in the name of IA&N Nominees, which represents an interest held on behalf of Zurich-based Privatbank, remains in place. And the 472,000 Ricardo shares held by Jocar Nominees - a Jersey-based Laing & Crutchshank nominee account - also remained frozen last night, with a further hearing over this interest due to take place in the High Court today.

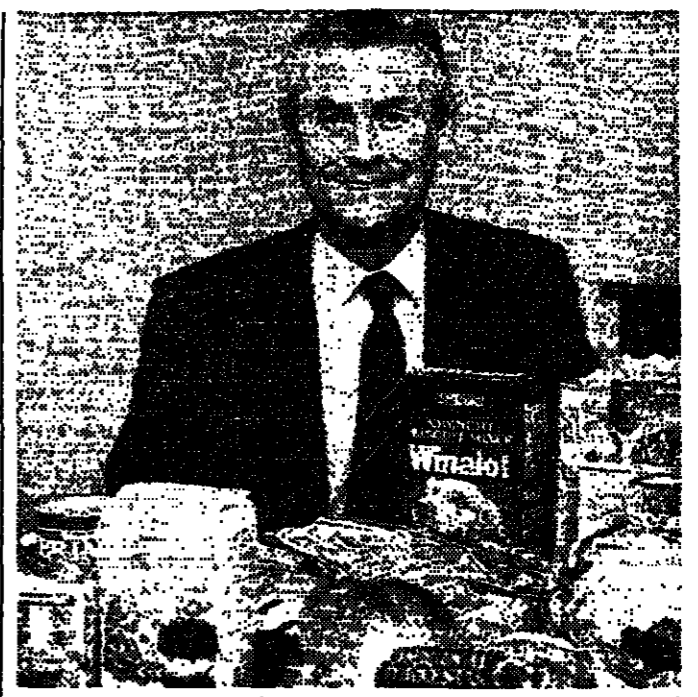
Of the total Jocar holding, 371,500 shares belong to CHI Industrials. On Friday, CHI's separate attempt to unfreeze its total 6.3 per cent stake in Ricardo (918,000 shares) was successful when the judge found against Ricardo after a three-day hearing. However, this part of CHI's interest remained frozen ahead of the Jocar hearing.

Yesterday, Ricardo was still seeking to discover from Jocar who the beneficial owner of certain other shares registered in its name - in particular, those belonging to an organisation called Sylvanus - might be.

Ricardo first applied to the courts two weeks ago when replies to certain section 212 notices proved unsatisfactory.

In the course of the CHI hearing, Ricardo suggested that it believed that there might be a section 204 agreement - essentially a concert party agreement - covering certain shares and extending beyond irrevocable undertakings to accept the offer.

Yesterday, however, the company said that it had decided that it was not cost-effective for its shareholders or particularly efficient in relation to the bid timetable to further pursue the matter through the courts.



Strong demand for dog biscuits in the UK and buoyant international beef prices helped Dalgety, food, agribusiness and commodities group, lift pre-tax profits by 9 per cent to £51.7m in the six months to end-December, writes Clare Pearson. Mr Terry Pryce, chief executive, said: "This was a sound performance for the group in the context of mixed markets for its products."

Twin disasters in the form of a fire at the main Golden Wonder snacks factory in Corby, Northamptonshire, in September and the effects of the salmonella-in-eggs scare sparked by Mrs Edwina Currie, then junior Health Minister, before Christmas, had little effect on the results.

Mr Pryce said Dalgety's strategy of focussing on businesses "in the food chain" was now largely in place, and it continued to look for acquisitions especially in the US. Boasting such brand names as Homepride, Winalot and Golden Wonder, Dalgety claims either market leadership or number two position in 90 per cent of its markets.

Scottish Ice Rink aborts £1.2m deal

By David Waller

SCOTTISH ICE Rink (1922), an archetypal shell stock, will not be going ahead with its plans to buy the Pheasantry Group, best known for its Italian wine-bar and restaurant in London's King's Road.

The deal, which would have cost the former ice-rink company up to £1.2m, was announced in December.

Yesterday, Scottish Ice said that the negotiating period had lapsed and that the board had decided that a renewal of the discussions would not be in the best interests of the company.

"Therefore the company is currently reviewing other acquisition opportunities suited to its strategic aims and will make an announcement in due course", Scottish Ice said.

Scottish Ice Rink emerged from obscurity just over a year ago when a consortium of investors, including Sheffield United Football Club, took a 25 per cent stake.

Two new directors came aboard in June last year.

The plan was to sell the ice-rink site, which had been turned into a snooker hall after the roof caved in, and inject some assets. The shares remain suspended at 84p, valuing the company at £5.7m.

Opposition to Piccadilly merger mounts

By Philip Coggan

MISS WORLD Group, the radio and beauty centre company, said yesterday it had received indications that 41 per cent of the shareholders of Piccadilly Radio, the Manchester-based radio group, would oppose a merger with Midlands Radio Holdings at next Monday's extraordinary general meeting.

Rejection of the Midlands Radio merger is a condition of Miss World's £28m bid for Piccadilly. Independent Broadcasting Authority rules state that no company can serve more than 15 per cent of the total UK audience. Miss World owns the Red Rose radio chain and a

combined Red Rose/Piccadilly/Midlands would breach the 15 per cent limit.

Miss World also said it had received irrevocable acceptances to accept its offer, and to vote against the Midlands merger, from nine shareholders in respect of just nine shares.

Those same nine shareholders in fact own 11.1 per cent of the voting shares but Miss World is anxious not to breach the 29.99 per cent limit, set under Takeover Panel rules, on irrevocable acceptances. The 11 per cent would not breach the limit, but Miss World's advisers,

Chitrop Springsour Vickers, said it wanted "room to manoeuvre" at a later stage in the bid. Indications, such as have been given by 41 per cent of voting owners, do not count as acceptances under the Code.

The terms of the irrevocable acceptances are understood to have been framed in order to avoid breaching the company's Articles of Association which require those holding voting shares to give first option on their holdings to other voting shareholders.

The merger requires a simple majority of those voting at Piccadilly's EGM.

Piccadilly's defence document argues that the Midlands merger is much more attractive than the link with Red Rose. It says that directors will vote in favour of the Midlands merger in respect of their holdings of 13 per cent of the voting equity. One director, Mr Douglas May, is in the US and has proved uncontactable.

The Miss World offer is 68 of its shares for every 100 voting shares and 61 for every 100 non-voting. On last night's share price that values the voting shares at 352p and the non-voting at 316p. The non-voting currently trade at 285p.

Armour Trust advances 37% pre-tax

An advance of 37 per cent in pre-tax profits for the half year ended October 31 1988 is reported by Armour Trust, which is engaged in confectionery manufacturing and distribution of electronic components and car accessories.

Turnover rose 30 per cent to £11.58m (£9.68m) while the profit came out at £1.01m (£733,000). Earnings were 2.89p (1.97p) and the interim dividend is raised to 0.25p (0.2p).

Mr Andrew Balcombe, chairman, said that group turnover until Christmas was ahead.

He also announced that Grand Central Investment Holdings had lifted its stake in Armour from 1.92m to nearly 2.6m shares (10.2 per cent).

Gartmore European net assets increase

Gartmore European Investment Trust reported a net asset value of 368.8p at December 31 1988. This was a 3 per cent rise over the 347.6p at June 30 and a 15 per cent increase on the 313p at the last year-end.

Gross revenues in the six months to end-December rose from £298,654 to £327,137 and revenue before tax advanced from £70,576 to £109,233. Earnings were 1.64p (0.85p).

The managers of the trust said that most continental markets had performed strongly. A modest portfolio rebalancing had seen reduced investment in the US and Switzerland and increases in West Germany and Italy.

Carroll changes year-end to assist fish stock-take

BECAUSE ICE floes make it easier to record cash flows, P J Carroll and Company, the Irish fish farmer, cigarette manufacturer and mail order group, is to change the dates for reporting its financial year.

The company has said that the lower water temperatures following the winter months help the grading and counting of its fish stocks. Therefore its financial year-end will be changed from September 30 to March 31.

The company's direct marketing activities, however, will report on a calendar year basis.

The current accounting period will run for 18 months from October 1 1988 for the

Carroll changes year-end to assist fish stock-take

tobacco and aquaculture divisions and for 15 months for the direct marketing division.

Mr Donal Carroll, chairman, said that to ensure that the flow of shareholders' income was not adversely affected, interim dividends of 4.1p would be paid in July 1989 and in January 1990 for the six-month periods ending March and September 1989 respectively.

These payments will equal the 8.2p per share paid for the 12 months to September 30 1988.

A final dividend will be proposed at the annual meeting in September 1990 following the results for the 18-month period to March 31 1990.

Triton Europe downturn

TRITON EUROPE, the oil and gas explorer and producer, reported net profits of £407,000 for the half year ended November 30 1988, compared with £2.2m in 1987.

Turnover fell to £12.16m (£17.95m). Earnings worked through at 0.49p (2.72p).

Mr H. Brewer, chairman, said the recent increase in oil prices was encouraging

and would be directly beneficial.

He indicated the company would continue to pursue development of existing oil fields, intensify exploration efforts in present areas of operation and expand into new countries.

The company has interests in France, the North Sea and onshore in England.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Armour Trust	0.25	May 12	0.2	-	0.909
Dalgety	6.51	July 3	6	-	15
TR Pacific Inv	0.2	-	-	0.2	-

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡US\$ stock. §Unquoted stock. ¶Third market.

THIS ANNOUNCEMENT IS IMPORTANT

TO ORDINARY SHAREHOLDERS OF MB GROUP PLC

MB GROUP SHAREHOLDERS ARE URGED TO COMPLETE AND POST THEIR PROXIES

EXTRAORDINARY GENERAL MEETING

Proxy cards for the Extraordinary General Meeting of MB Group plc to be held on 24th February, 1989 must be completed and posted so as to arrive no later than 11.35 am on 22nd February, 1989.

COURT MEETING

Proxy cards for the Court Meeting of MB Group plc, also to be held on 24th February, should be completed and posted so as to arrive no later than 11.30 am on 22nd February, 1989. If they are not so lodged they may be handed to the Chairman at the Court Meeting.

THE RESOLUTIONS

Your directors have unanimously recommended you to vote in favour of the resolutions to approve the proposed merger of Metalbox Packaging with Carnaud S.A. and to vote in favour of the Scheme.

This announcement should be read in conjunction with the Explanatory Circular to shareholders dated 9th January, 1989.



This announcement is issued by MB Group plc and has been approved by Baring Brothers & Co., Limited for the purposes of Section 67 of the Financial Services Act 1986. Baring Brothers & Co., Limited is a member of The Securities Association, and is the financial adviser of MB Group plc.

MBOs - WHO'S NEXT

<p><b>BPCC</b></p> <p>buy-out - January 1989</p> <p>Finance raised £265 million</p>	<p><b>HAYS PLC</b></p> <p>buy-out - November 1987</p> <p>Finance raised £260 million</p>	<p><b>HUMBERCLYDE FINANCE GROUP</b></p> <p>buy-out - September 1987</p> <p>Finance raised £204 million</p>
<p><b>CARADON PLC</b></p> <p>buy-out - October 1985</p> <p>Finance raised £66.7 million</p> <p>FLOTATION - JULY 1987</p>	<p><b>FAIREY GROUP PLC</b></p> <p>buy-out - December 1986</p> <p>Finance raised £50 million</p> <p>FLOTATION NOVEMBER 1988</p>	<p><b>RENTCO INTERNATIONAL</b></p> <p>buy-out - May 1987</p> <p>Finance raised £45.8 million</p> <p>SALE TO TIPHOOK PLC DECEMBER 1988</p>
<p><b>NKF HOLDING BV</b> (led by Candover's Netherlands Associates, Venture Capital Investors BV)</p> <p>buy-out - December 1986</p> <p>Finance raised £38.4 million</p> <p>FLOTATION (AMSTERDAM) MAY 1988</p>	<p><b>DWEK GROUP</b></p> <p>buy-out - September 1988</p> <p>Finance raised £38.1 million</p>	<p><b>TALLEN ENGINEERING</b></p> <p>buy-out - January 1989</p> <p>Finance raised £11 million</p>
<p><b>RECHEM ENVIRONMENTAL SERVICES PLC</b></p> <p>buy-out - December 1985</p> <p>Finance raised £2.25 million</p> <p>FLOTATION - MAY 1988</p>		

Candover Investments are leaders in management buy-outs. We have organised over forty buy-outs world-wide ranging in size from \$1 million to £265 million, the latest being BPCC and Tallent Engineering earlier this year.

Candover has invested in all of them and our judgement has been rewarded by their success.

What's more, institutional investors in Candover's buy-outs have achieved returns in excess of 60% per year.

Candover is continually discussing potential management buy-outs with companies, managers and advisors. If you think you could be next, contact Douglas Fairservice, Colin Buffin or Marek Gumieny on 01-583 5090.

**CANDOVER INVESTMENTS plc**  
Cedric House, 8-9 East Harding Street, London EC4A 3AS.

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COMMODITIES AND AGRICULTURE

Gold bullion price touches lowest point for two years

By Kenneth Gooding, Mining Correspondent

AS THE gold bullion price fell to \$383 a troy ounce at one point yesterday, its lowest level for more than two years, there emerged the prospect that the market might be given another body blow, this time by Venezuela.

Two Venezuelan newspapers carried confusing reports that their country's central bank had approved a plan for a \$600m gold loan.

England from its central bank reserves, currently totalling 11.46m ounces of gold, to assure repayment.

Scotland expects big export rise for salmon

By James Buxton, Scottish Correspondent

EXPORTS OF Scottish salmon, which netted \$46m last year, are expected to increase sharply in 1989 as production rises and markets expand.

New Zealand forest sell-off begins

By Chris Sherwell in Sydney

THE NEW ZEALAND Government yesterday embarked on its multi-billion dollar sale of 540,000 hectares of forest and two sawmills as part of its overall privatisation and revenue-generating programme.

Successful buyers for about 80 years, or two crop rotations. On termination, a market price would be paid for all improvements.

As agent for the sale, the Forestry Corporation will call for competitive tenders from potential bidders under a timetable still to be finalised.

to be called six months later. Although the corporation will not estimate how much the sale will realise, it says it expects more than NZ\$1bn (\$250m) but less than NZ\$1.5bn.

Malaysia worried by latex glut

By Wong Sulong in Kuala Lumpur

MALAYSIA has warned of a dangerous oversupply of rubber latex concentrate, following a rapid build-up of production capacity by Southeast Asian rubber producers to take advantage of the high premiums being paid.

Last year the AIDS scare prompted a scramble for latex concentrate - required in the manufacture of surgical gloves and condoms - which led to soaring prices for the product.

above the sheet rubber price. Dr Lim said Malaysian authorities were now imposing strict control over the production of latex concentrate, and any new latex production facility must be approved by the Malaysian Rubber Exchange and Licensing Board.

Ill-wind blows Nicaragua some good

Tim Coone on a windfall timber gain for a war-torn economy

EVEN HURRICANE clouds can have silver linings, it would seem. Hurricane Joan, which last October caused about US\$800m of damage to Nicaragua's already war-battered economy, may have also provided an unexpected windfall in the form of topped timber which could provide a short-term solution to many of the country's dire economic problems.

Ill-wind blows Nicaragua some good

Tim Coone on a windfall timber gain for a war-torn economy

Mr Juan Jose Montiel, the president of ANFOR, Nicaragua's association for biologists and ecologists, insists that strict control should be taken of any foreign companies that come to extract the timber and that they should be involved in reforestation projects as part of their contracts.

Ill-wind blows Nicaragua some good

Tim Coone on a windfall timber gain for a war-torn economy

Such export earnings over the next two to three years would potentially triple or quadruple depressed earnings from Nicaragua's traditional exports of coffee and cotton and could provide a unexpected bonanza to enable the economy to struggle to enable the

Ill-wind blows Nicaragua some good

Tim Coone on a windfall timber gain for a war-torn economy

Spanish, Finnish and Argentinian companies are already involved in negotiations and it is expected other countries will become involved. No deals have been signed due to lack of detailed information on the location of the timber and the problems of estimating extraction costs. Mr Reyes says that once the 100-hectare survey is complete, however, and more complete aerial surveying carried out, the Government will be in a better position to negotiate.

Ill-wind blows Nicaragua some good

Tim Coone on a windfall timber gain for a war-torn economy

recovery. Mr Reyes is well aware of the dangers. Various zones of the destroyed and damaged forest have already been earmarked for priority extraction, in the regions surrounding the towns of Bluefields, Rama and Nueva Guinea, a total of about 440,000 hectares.

Swiss agriculture shakes off stagnation

By John Wicks in Zurich

SWISS FARM income rose by 5 per cent last year to SF9.3bn (\$3.35bn), ending a period of near-stagnation which had begun in 1985.

In what is described as a "good to very good year," production went up by 3.2 per cent and prices for agricultural produce by 4.6 per cent.

prices lifted income from pastoral farming by 3 per cent to SF7.05bn.

St Lucia boosts banana sales

By Canute James in Kingston, Jamaica

ST LUCIA, the leading supplier of bananas to the US, increased its exports last year to 133,695 tonnes, 43,000 tonnes more than shipments in 1987.

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WORLD COMMODITIES PRICES

LONDON MARKETS

THE CASH high grade zinc and three months nickel prices both reached fresh records on the London Metal Exchange yesterday. The zinc price came under pressure early on as the copper market weakened, but strong fundamentals were reasserted and cash high grade metal ended the day \$15 up at \$1,940 a tonne.

COCCA D'Orme

Table with columns: Close, Previous, High/Low. Rows for Mar, May, Jul, Sep, Nov, Dec, Jan, Feb.

LONDON METAL EXCHANGE

Table with columns: Close, Previous, High/Low, Amt Official, Kero close, Open Interest. Rows for Aluminium, Cash, Copper, Lead, Tin, Zinc.

POTATOES D'Orme

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

SOYABEAN MEAL D'Orme

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

FRUGT FUTURES \$10/tonne point

Table with columns: Close, Previous, High/Low. Rows for Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

SOYABEAN OIL D'Orme

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

GRANS D'Orme

Table with columns: Close, Previous, High/Low. Rows for Mar, May, Jul, Sep, Nov, Jan, Feb.

SPOT MARKETS

Table with columns: Commodity, Price. Rows for Dubai, Brent Blend, W.T.I., Oil products, Premium Gasoline, Gas Oil, Heavy Fuel Oil, Naphtha, Petroleum Argus Estimates, Gold, Silver, Platinum, Palladium, Aluminium, Lead, Nickel, Tin, Zinc, Castles, Sheep, Pigs, London daily sugar, Tate and Lyle, Barley, Wheat, Rubber, Palm Oil, Coconut Oil, Copra, Soyabean, Cotton, Wool.

SUGAR D'Orme

Table with columns: Close, Previous, High/Low. Rows for Mar, May, Jul, Sep, Nov, Dec, Jan, Feb.

ALUMINIUM METAL EXCHANGE TRADED OPTIONS

Table with columns: Close, Previous, High/Low. Rows for Mar, May, Jul, Sep, Nov, Dec, Jan, Feb.

CRUDE OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

GAS OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

CRUDE OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

GAS OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

CRUDE OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb.

TEA

There were 16,910 packages on offer including 1,400 offshore, reports the Tea Brokers Association. There was fair but more selective demand. Prices for medium Assam remained firm but plainer kinds sold at earlier rates. The few brightest African sold well at improved levels but all other descriptions proved irregular and generally lower. Ceylon offerings were well supported and tended dearer. The smaller selection of teas available offshore attracted fair demand with prices about steady on best levels. Ceylon quality 120 (130p), medium 140p (100p), low medium 85p (same).

CRUDE OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Mar, May, Jul, Sep, Nov, Jan, Feb.

GAS OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Mar, May, Jul, Sep, Nov, Jan, Feb.

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LONDON STOCK EXCHANGE

Share prices slide in nervous trade

A NERVOUS London equity market, upset by indications of inflationary pressure at home and by higher interest rates abroad, proved in no mood to face the introduction of new dealing rules yesterday and retreated across a wide front.

Market makers were no longer obliged to deal with one another at their Seaq screen quotations, and traders and analysts struggled yesterday to assess the effects of the new rules on trading volumes.

Market turnover, as recorded by the running total of Seaq trading, was well below recent levels, but since this figure does not separate inter-market maker from retail customer

trades, was favourable for domestic interest rate hopes, showing a 1.5 per cent fall last month. However, this new indication of receding consumer spending pressure was countered by an unexpected gain of 1.9 per cent in UK producer output in January.

The two sets of data suggest that "demand is indeed slowing down, but inflation remains a problem for the UK authorities", commented John Reynolds of Prudential-Bache. The equity market, which was already down by more than 30 FT-SE points when the official numbers were released, tried to rally, but failed - to rally.

recorded in the latest bull phase, which has seen daily Seaq volume above 900m shares. Some traders were adamant that "the new (inter-dealer) rules almost killed business today. They were all sitting on their hands". Others, however, were not so sure. One experienced market man said: "There was some inter-dealer business if not very much. If we wanted to deal, we did".

One reason for holding back yesterday was that the second leg of the new trading rules, to be introduced very shortly, will allow traders to postpone reporting price details of large-sized deals until the following day.

FINANCIAL TIMES STOCK INDICES

Table with columns for indices (Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.) and rows for Feb 13, Feb 10, Feb 9, Feb 8, Feb 7, Year Ago, 1988/89 High/Low, and Since Completion High/Low.

S.E. ACTIVITY

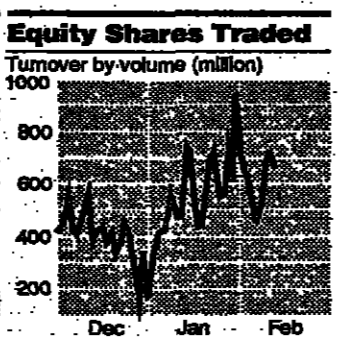
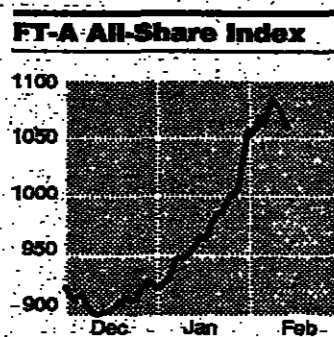
Table with columns for indices (Edged Bargains, Equity Bargains, etc.) and rows for Feb 10 and Feb 9.

TRADING VOLUME IN MAJOR STOCKS

Table with columns for Stock, Volume, Change, Price, etc. for various companies like British Airways, British Telecom, etc.

Selling pressure on RTZ

One of the few stocks to suffer genuine selling pressure was RTZ, down sharply on turnover of 2.4m shares. Rumours that a rights issue is on the cards have resurfaced among traders, but not among the sector analysts who continued to doubt such suggestions.



women's fashion group Etam go 5 better to 171p. Several leading issues held surprisingly steady, including Next, just a penny weaker at 155p.

presence of a possible white knight in its bid battle with property group Local London; Brent Walker was widely mentioned as the potential saviour.

No Dalgety fuss

Foods and commodities group Dalgety ruffled few feathers with a set of interim figures very much in line with market expectations. Profits were up 9 per cent at 251.7m, and with earnings growth already in the price the shares fell 4 1/2 to 351 1/2 in light trading.

despite mildly bullish hopes for the coming results' season. NextWest, which reports first in next week, fell 9 pips along with similar declines in Barclays, down 8 at 466p, and Midland, 9 easier at 456p.

Continuing optimism on Ferranti's efforts to win a radar contract later this month for the European Fighter Aircraft fitted shares 1 1/2 to 105 1/2p.

Most of the leading Foods staged a late rally to close weaker, but off the days lows. Manufacturers were unsettled by the continuing Listeria-infection scare, with Borden's and Unigate closing 9 easier at 271p.

bank speculation, rising 7 to 55p in the wake of Dominion Securities' announcement last Friday that it no longer had a notifiable interest in the company.

with the new stock at 167 1/2p on 4.9m share activity, and the old at 272 1/2p on 1.3m, continued to look nervous ahead of the year's results, due on Thursday. County NatWest forecasts a rise in the final dividend to 9p a share, but some other firms are cautious about the fourth quarter outcome which could, "include any gremlins overlooked earlier", as one analyst put it.

UK institution, however, admits to participation. The rest of the sector lacked highlights. British Gas, at 176p, eased in thinning trade. Among the speculative stocks, Burmah slipped 12 to 524p.

Activity in traded options took its main inspiration from FT-SE 100 index turnover, which reached almost a third of the total 41,560. British Gas was the most active individual stock, on 2,223 contracts. Index business came to 8,159 call contracts and 4,973 put.

NEW HIGHS AND LOWS FOR 1988/89

Table listing new highs and lows for various companies like British Airways, British Telecom, etc.

APPOINTMENTS

Morgan Stanley post

Mr John Holmes has been appointed managing director and head of UK and European equity sales in London at MORGAN STANLEY. He was managing director of Morgan Grenfell Securities.

group commercial director. Mr Malcolm Lloyd has been promoted to the subsidiary board of Alabaster Passmore & Sons as technical director. Mr Steve Green has been promoted to the subsidiary board of Ambassador Press as litho director.

ATC mining activities (part of Monk & Co) and the coal preparation technology of Davy McKee. THE SCOTTISH AMERICAN INVESTMENT COMPANY (SAIC) has appointed Sir James Mellon, chairman of Scottish Homes, as a director.

Board changes in TSB group

As part of organisational changes at TSB TRUST COMPANY Mr Brian Brown (above) been appointed chief executive. He was managing director. Mr Paul Brooks, previously finance director, becomes deputy chief executive. Mr Mike Ramsay, previously marketing director and chief actuary, becomes managing director, TSB Life and Pensions. Mr Bruce McDowell, previously customer services and technology director, becomes managing director, TSB General Insurance. Mr Geoff Gray, previously divisional manager, overseas, becomes managing director, TSB Unit Trusts & Offshore. Mr Richard Swallow, is promoted from divisional manager, TSB Insurance Brokers, to managing director.



INCREDIBLE BUT TRUE

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280,025 guaranteed winners out of only 700,000 tickets sold. Incredible odds. More than every third ticket a sure winner. Our total payout is more than

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Form for ordering tickets, including fields for name, address, city, country, postal code, and date/signature of cardholder.





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Handwritten note: 10/1/10/10

Main table containing unit trust information with columns for Name, Price, and % Change. Includes sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', 'GUERNSEY AUTHORISED', and 'LUXEMBOURG AUTH'D'.

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Handwritten note: 10/11/88

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

BRITISH FUNDS

Table of British Funds, including sub-sections for 'Starts' (Lives up to Five Years), Index-Linked, and Corporation Loans.

BRITISH FUNDS - Contd

Table of British Funds - Continued, including sub-sections for COMMONWEALTH & AFRICAN FUNDS, LOANS, and AMERICANS.

Continued on next page

Money Market

Trust Funds

Bank Accounts

Text providing details for Money Market, Trust Funds, and Bank Accounts, including interest rates and terms.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

AMERICANS - Contd

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298799 US Steel, 1298800 US Steel, 1298801 US Steel.

CANADIANS

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298802 US Steel, 1298803 US Steel, 1298804 US Steel.

BANKS, HP & LEASING

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298805 US Steel, 1298806 US Steel, 1298807 US Steel.

Hire Purchase, Leasing, etc.

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298808 US Steel, 1298809 US Steel, 1298810 US Steel.

BEERS, WINES & SPIRITS

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298811 US Steel, 1298812 US Steel, 1298813 US Steel.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298814 US Steel, 1298815 US Steel, 1298816 US Steel.

BUILDING, TIMBER, ROADS - Contd

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298817 US Steel, 1298818 US Steel, 1298819 US Steel.

CHEMICALS, PLASTICS

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298820 US Steel, 1298821 US Steel, 1298822 US Steel.

DRAPERY AND STORES

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298823 US Steel, 1298824 US Steel, 1298825 US Steel.

BUILDING, TIMBER, ROADS

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298826 US Steel, 1298827 US Steel, 1298828 US Steel.

ELECTRICALS

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298829 US Steel, 1298830 US Steel, 1298831 US Steel.

ENGINEERING

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298832 US Steel, 1298833 US Steel, 1298834 US Steel.

ENGINEERING - Contd

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298835 US Steel, 1298836 US Steel, 1298837 US Steel.

FOOD, GROCERIES, ETC

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298838 US Steel, 1298839 US Steel, 1298840 US Steel.

HOTELS AND CATERERS

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298841 US Steel, 1298842 US Steel, 1298843 US Steel.

INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298844 US Steel, 1298845 US Steel, 1298846 US Steel.

INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298847 US Steel, 1298848 US Steel, 1298849 US Steel.

INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298850 US Steel, 1298851 US Steel, 1298852 US Steel.

INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298853 US Steel, 1298854 US Steel, 1298855 US Steel.

INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298856 US Steel, 1298857 US Steel, 1298858 US Steel.

INDUSTRIALS (Miscel.) - Contd

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298859 US Steel, 1298860 US Steel, 1298861 US Steel.

INSURANCES

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298862 US Steel, 1298863 US Steel, 1298864 US Steel.

LEISURE

Table with columns: Stock, Price, Div, Yield, P/E. Includes entries like 1298865 US Steel, 1298866 US Steel, 1298867 US Steel.

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LEISURE - Contd

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PROPERTY

Table of share prices for Property companies including Property Property, Property Property, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades companies including Motors Motors, Aircraft Aircraft, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco Tobacco, Tobacco Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Overseas, Overseas Overseas, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations Plantations, Plantations Plantations, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Market Third Market, Third Market Third Market, etc.

Commercial Vehicles

Table of share prices for Commercial Vehicles companies including Commercial Vehicles Commercial Vehicles, Commercial Vehicles Commercial Vehicles, etc.

Investment Trusts

Table of share prices for Investment Trusts companies including Investment Trusts Investment Trusts, Investment Trusts Investment Trusts, etc.

Finance, Land, etc

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TESTS

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MINES

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Central Rand

Table of share prices for Central Rand companies including Central Rand Central Rand, Central Rand Central Rand, etc.

Garages and Distributors

Table of share prices for Garages and Distributors companies including Garages Garages, Distributors Distributors, etc.

Shipping

Table of share prices for Shipping companies including Shipping Shipping, Shipping Shipping, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes Shoes, Leather Leather, etc.

Central African

Table of share prices for Central African companies including Central African Central African, Central African Central African, etc.

FINANCE

Table of share prices for Finance companies including Finance Finance, Finance Finance, etc.

DIAMOND AND PLATINUM

Table of share prices for Diamond and Platinum companies including Diamond Diamond, Platinum Platinum, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies including Newspapers Newspapers, Publishers Publishers, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South Africans South Africans, South Africans South Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

Australians

Table of share prices for Australians companies including Australians Australians, Australians Australians, etc.

REGIONAL & IRISH STOCKS

Table of share prices for Regional and Irish Stocks companies including Regional Regional, Irish Irish, etc.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Rates paint a cloudy picture

A CLOUDY interest rate picture dominated the foreign exchanges, while rumblings about political scandals in Japan and France could be heard in the distance but did not threaten to have any early impact on currencies.

Friday's events in the US, including an unexpectedly sharp jump of 1 per cent in January producer prices and a rise in bank prime rates, set the tone.

The dollar hovered around DM1.8700 throughout in Europe, and closed at that level, compared with DM1.8610 on Friday. It also rose to

SFr1.5890 from SFr1.5820 and to FF6.3625 from FF6.3350. In terms of the yen, the dollar was only slightly stronger at ¥135.40, against ¥128.35. On Bank of England figures the dollar's exchange rate index rose to 67.5 from 67.3.

The share bribery scandal in Japan appears to have weakened the position of the ruling Liberal Democratic Party, but not as yet the yen, while in France President Mitterrand moved to defend himself against suggestions that financial scandals are harming his term of office.

Figures published yesterday suggested that in common with the US, British wholesale prices are rising faster than expected.

Producer output prices in January rose 1 per cent, compared with expectations of 0.7 per cent and only 0.2 per cent in December.

January input prices rose 0.6 per cent, against forecasts of 0.2 per cent and 0.5 per cent in December.

News on UK retail sales was better however. These were forecast to be flat or possibly to rise 0.2 per cent but the event fell 1.5 per cent, compared with a rise of 0.3 per cent in December.

Dealers remained cautious, believing it is too early to look for a cut in UK bank base rates. Retail prices are unlikely to have peaked yet, and the UK against suggestions that financial scandals are harming his term of office.

By reducing London's interest rate advantage at a time when rates in the US and Continental Europe may still be moving higher.

Sterling fell 55 points to \$1.7485, and also declined to ¥224.50 from ¥225.25, but rose to DM3.2700 from DM3.2650; and to SFr2.7750 from SFr2.7700. According to the Bank of England the pounds index was unchanged at 97.8.

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FINANCIAL FUTURES

US bonds above day's low

INTEREST RATE futures prices were generally weaker on Life yesterday, but US Treasury bonds finished well above the day's low, after a partial rally in Chicago, encouraged by a firm dollar.

Trading in interest rate instruments was nervous, as the market waited to see if there has been any tightening in the Federal Reserve's monetary stance and the impact on financial markets.

Possible moves towards higher interest rates in the US and West Germany acted as a further setback to hopes of a cut in UK bank base rates within the foreseeable future.

Short sterling for March delivery fell to 87.15 from 87.15, moving down towards convergence with an unchanged bank

base rate level of 13 per cent, at the time of delivery on March 15.

Long gilt futures for March delivery weakened to 98.00 from 98.04. Dealers were pleased with the unexpected fall in January UK retail sales, but concerned about the inflationary implication of a 1 per cent rise in output producer prices for the same month.

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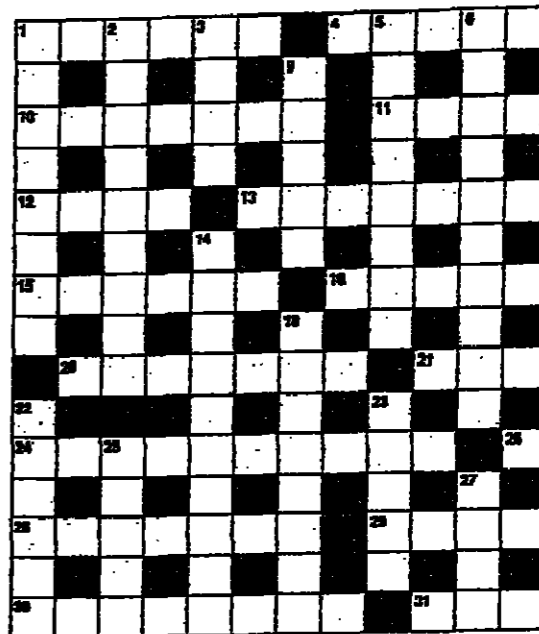
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CROSSWORD

No. 6,860 Set by FRESKA



ACROSS 1 Reptile without shelter becomes somnolent (6) 4 Starting business in wine and beer could be easily managed (5) 10 Where US politicians gather bits of coal outside mine (7) 11 One way a royal miss has to make Britain warmer (7) 12 and so drawn out, twisted and awkward (8) 13 Preachers writing about an alternative sort of Israel (10) 15 Churchill's heart won't be northern (10) 16 They are excessively fond of rats - odd perhaps? (7) 20 One's book about Los Angeles fishing cut off (7) 21 Inferior fishing tackle crosses vessel in wrong way (6) 24 Overdue after I miss a return match (10) 26 See 12 28 Glasunov's first and Beethoven's fourth in Solhi's arrangement for organ (7) 29 Submarine wroker, for example, takes another route (7) 30 A programme, of course (4,4) 31 Man on desert island has trouble catching fish (6)

DOWN 2 Pursuit of hill-dweller across North America by old copper brought to an end (10) 3 Starting business in wine and beer could be easily managed (5) 5 Fairy-like, egotistical, lacking direction (6) 9 Disaster that's left provisions lying about (5) 14 Princess's plan to involve man in charge - tactful! (10) 17 Gave up hope of Paris settlement? Indeed! (9) 18 One making use of one rule it out (5) 19 Barnaby, perhaps, involved in thirty boring work (8) 22 Embargo on leave regularly initiated in Wales (6) 23 Room for a piano-piece? (5) 25 Patient with sore head going to bed, getting up around one (5) 27 and 2 Shows too much enthusiasm about food? (5)

Solution to Puzzle No. 6,859

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£ IN NEW YORK

Table with columns for Feb. 13, Last, and Previous. Rows include 1 month, 3 months, 6 months, and 12 months.

STERLING INDEX

Table with columns for Feb. 13, Last, and Previous. Rows include 8.30 am, 10.00 am, 11.00 am, Noon, 1.00 pm, 2.00 pm, 3.00 pm, and 4.00 pm.

CURRENCY RATES

Table with columns for Feb. 13, Bank rate, Special, and European. Rows include Sterling, US Dollar, Canadian Dollar, Australian Dollar, etc.

CURRENCY MOVEMENTS

Table with columns for Feb. 13, Bank of England, and Morgan's. Rows include Sterling, US Dollar, Canadian Dollar, etc.

OTHER CURRENCIES

Table with columns for Feb. 13, £, and S. Rows include Argentina, Australia, Brazil, Canada, etc.

MONEY MARKETS

Fears of tightening

ATTENTION CONTINUED to centre on a report highlighting US and West German monetary policy yesterday, as the Federal funds rate rose in New York and call money in Frankfurt hovered close to the Bundesbank's Lombard emergency financing rate of 6 per cent.

In New York, the Fed suggested the Federal Reserve had raised its trading band for Federal funds from 9-1/2 per

cent. The authorities failed to intervene in the money market as the funds rate rose to 9 1/2 per cent from an average of 9.19 per cent on Friday.

Speculation about higher German rates was fuelled by a rise in the rate that the Dutch Central Bank provided liquidity to its domestic money market. The Dutch central bank supplied special advances at 6.30 per cent, compared with 6.25 per cent previously.

The Bundesbank's central council meets on Thursday, but yesterday Mr Leonhard Gleske, a member of the council, appeared to play down the likelihood of tighter German monetary policy.

"Call money goes up and down and the situation isn't urgent," said Mr Gleske before he attended the regular monthly meeting of the

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns for Feb. 13, Day's, and One month. Rows include US, Canada, Netherlands, etc.

EURO-CURRENCY INTEREST RATES

Table with columns for Feb. 13, Short term, 7 days, One month, Three months, Six months, and One year.

EXCHANGE CROSS RATES

Table with columns for Feb. 13, £, S, DM, Yen, F Fr, S Fr, H Fl, Lira, C, B Fr.

FT LONDON INTERBANK FIXING

Table with columns for 6 months US Dollars and 6 months US Dollars.

MONEY RATES

Table with columns for NEW YORK Treasury Bills and Bonds, and LONDON.

LONDON MONEY RATES

Table with columns for Feb. 14, Overnight, 7 days, One month, Three months, Six months, and One year.

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WORLD STOCK MARKETS

Main table of world stock markets including sections for Australia, France, Germany, Italy, Sweden, Switzerland, and Japan. Each section lists various stocks with their prices and changes.

Canada section containing stock market data for Toronto and Montreal, listing various Canadian stocks and their performance.

INDICES

Table of financial indices including Dow Jones, Nikkei, and various regional indices, along with trading activity and currency exchange rates.

Advertisement for 'Travelling by air on business?' featuring Brussels Airlines and other flight services.

Large advertisement for 'Your FT hand delivered in Germany' promoting the German edition of the Financial Times.





NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, High, Low, and Change. Includes a handwritten note 'Noi no lito' at the top.

OVER-THE-COUNTER

Nasdaq national market, 2pm prices February 13

Table of Over-the-Counter prices with columns for Stock, High, Low, and Change.

AMEX COMPOSITE PRICES

2pm prices February 13

Table of AMEX Composite Prices with columns for Stock, High, Low, and Change.

Advertisement for COPENHAGEN OR AARHUS with text: 'Have your F.T. hand delivered... at no extra charge...' and contact information for K. Mikael Heiniö.

Advertisement for 'Travelling on Business?' with text: 'Enjoy reading your complimentary copy of the Financial Times when you're staying... in Madrid at the Holiday Inn...' and contact information for FINANCIAL TIMES.

AMERICA

## Dow hovers as investors await next economic data

Wall Street

AFTER the collapse at the end of last week of the euphoria which had reigned in the stock market since the start of the year, share prices drifted yesterday, writes Janet Bush in New York.

The Dow Jones Industrial Average traded in negative territory throughout the morning session, recovering gradually from its opening lows. After an hour of trading, the Dow stood more than 10 points lower but had recouped some of its losses by midsession. At 2pm, the Dow was quoted 0.54 points higher at 2,286.81 on fairly moderate volume of 89m shares.

On Thursday and Friday last week, the market's upward trend was decisively cracked. On those two sessions, the Dow fell a total of 57.14 points, giving a loss for the week - the first this year - of 45.18 points.

There were many reasons to start taking profits. The dollar started to weaken at least on Thursday. US Treasury bonds were decidedly soft, the auctions less than enthusiastic and the yield curve inverted at the beginning of the week, although losses at the long end of the bond market on Thursday and Friday meant that the

yield curve turned slightly upwards again. An inverted yield curve is typically a negative indicator for stocks as it has often in the past signalled a recession.

The market had also set great store on President George Bush's budget presentation which did not, however, inspire confidence.

The day after the speech, leading commercial banks raised their prime rates to 11 per cent from 10.5 per cent, a move which many had anticipated. Forecasts for another rise in short-term interest rates were further hardened by Friday's news of a 1 per cent jump in producer prices in January.

Trading in the equity market yesterday was cautious as dealers waited for a batch of key economic figures for January this week including retail sales, industrial production and capacity utilisation. Friday sees the release of the December trade balance.

Among featured individual stocks yesterday was Johnson & Johnson which added \$1.74 to Thursday's close. The company declared a two-for-one stock split and a quarterly dividend of 29 cents on the post-split shares. This is equivalent to 58 cents a share before the split and compares with the 50 cents a share dividend the company

has been paying.

Long Island Lighting gained \$1.74 to \$14.14 in heavy trading after a Federal judge dismissed a fraud verdict against the company.

Energy Air Freight rose \$1.40 to \$7.40 after the company agreed to be taken over by Consolidated Freightways for \$7.75 a share. Consolidated fell \$2.74 to \$32.

Champion Products surged \$12.74 to \$75.74 on the American Stock Exchange after the company accepted a \$7.1 a share offer from Sara Lee which outstripped a previous offer worth \$5.1 a share from a group led by Balse, Greenwood.

Consolidated Rail fell \$1.34 to \$35.14 following the unexpected death of its chairman and chief executive.

Canada

ENERGY issues managed to resist the general sell pattern, but Toronto share prices were still lower at midday with the composite index off 15.5 at 3,578.3.

Inpsco, which reported lower fourth quarter earnings from continuing operations, lost 6% to C\$20.74. Canada Malt, announcing higher annual earnings, fell 6% to C\$22.44.

## Foreign demand pushes Finland to the top

By Hilary de Boer

MARKETS: IN PERSPECTIVE	% change in starting 1			
	1 Week	4 Weeks	1 Year	Start of '89
Austria	+1.40	+4.36	+13.57	+3.80
Belgium	+0.95	+2.28	+17.20	+3.22
Denmark	+1.00	+2.01	+36.44	+3.97
Finland	+7.85	+17.22	+30.90	+15.82
France	+0.12	+3.92	+46.59	+7.22
West Germany	+1.82	+1.04	+17.33	+1.15
Ireland	+1.04	+8.64	+23.17	+7.97
Italy	-0.19	-5.2	+1.85	-3.38
Netherlands	-0.47	+1.61	+14.43	+4.34
Norway	+1.29	+6.04	+55.05	+18.22
Spain	+0.38	-0.29	+9.70	+2.07
Sweden	+0.45	+5.42	+39.00	+8.30
Switzerland	+0.51	-0.93	-2.30	+1.09
UK	-0.40	+10.12	+19.75	+14.89
USA	+0.15	+4.98	+20.48	+8.01
EUROPE				
Australia	0.00	+2.74	+61.81	+8.39
Hong Kong	+1.82	+12.43	+50.92	+22.37
Japan	+1.35	+0.88	+31.51	+5.59
Malaysia	+1.12	+6.02	+44.85	+14.84
New Zealand	+2.05	+9.45	+11.04	+15.98
Singapore	+2.23	+6.95	+40.79	+18.39
Canada	-2.19	+3.15	+18.63	+9.97
USA	-2.05	+3.40	+12.46	+6.61
Mexico	+0.58	+1.78	+9.08	+4.34
South Africa	+4.40	+7.64	+6.41	+13.51
WORLD INDEX	-0.02	+2.88	+22.82	+7.31

FINLAND and South Africa made unlikely bedfellows last week as the world's two strongest stock markets, helped by a switch in international demand to the smaller exchanges.

Corporate, currency and commodity news rejuvenated interest in the two markets, while worries about inflation, interest rates and recent sharp share price rises elsewhere left leading markets little changed and in some cases, lower.

The FT-Actuaries World Index ended almost unchanged on the week in starting terms, losing just 0.02 per cent, as small gains in Japan (+1.33 per cent) were countered by losses in the US (-2.05 per cent), the UK (-0.4 per cent) and Canada (-2.2 per cent).

Best performer Finland jumped by 7.85 per cent last week, responding to good news on the corporate front in the current reporting season. The continued inflow of funds from Sweden was also a plus, as institutions there exercised their new-found freedom to invest abroad, choosing Finnish stocks that are trading at a large discount to net asset

value.

The fact that leading Finnish shares such as KOP, TBF, Nokia and Pohjola have begun trading on Nasdaq International in London in the past month, has also helped boost international volumes.

Finnish free shares have been benefiting from their relative cheapness compared with the restricted shares. The average premium of about 20 per cent at which the free shares tend to trade against the restricted shares was reduced to about 10 per cent towards the end of last year, and has now climbed back to about 13 per cent, according to Ms Allison Brady at Enskilda Securities.

That is underlined by the fact that the Unitas all share index, which tracks the performance of restricted and free shares, ended last week just 2.3 per cent higher. The FT-A Finland index tracks only the free shares, which are available to international investors.

confluence of a weak financial report, a stronger bullion price and the upward revision of corporate earnings forecasts led to a 4.4 per cent rise in share prices. Short covering of gold shares by foreigners late last week helped boost Johannesburg volumes to R100m (\$41m), twice the level over the previous couple of weeks, according to Hoare Govett.

Hong Kong is still the best performing market since the start of the year, up 22.4 per cent on a property-led new year rally. Singapore follows with a climb of 18.4 per cent and Norway comes third, standing 18.2 per cent up on the year.

Italy is the only bourse to have lost ground this year, falling by 3.4 per cent, compared with a gain of 7.3 per cent for the World. Continuing rumours of a capital gains tax and worries about the political situation have fuelled selling by the mutual funds.

The embattled Swiss market was the second worst performer, with memories of the Nestlé debacle continuing to restrict foreign interest.

EUROPE

## Interest rate fears return to haunt trading

THE spectre of higher interest rates loomed over Europe yesterday, sending most bourses down in nervous trading, writes Our Markets Staff.

FRANKFURT fell heavily in thin volume as the round of prime rate increases in the US on Friday swiftly revived anxieties about further rises in domestic rates.

After January's increases in the Lombard and discount rates, another rise would not be easily accepted by the market, analysts said, even though many German companies are cash-rich and not likely to be hard hit. So although there is already talk of a possible rise at this Thursday's Bundesbank council meeting, that does not necessarily mean a monetary tightening is fully discounted in prices.

Investors were reluctant to sell yesterday, having been caught out recently when they sold on interest rate fears, only to find the market rising strongly once the rise was out of the way. The big banks also played little part in the market, so turnover was a thin DM6.30 to DM661.70. Some analysts have been expecting a fall of 10-15 per cent.

PARIS was jittery as investors focused on negative news after running out of story ideas, and share prices ended about 2 per cent lower.

The lower opening on Wall Street, interest rate worries and the weekend television interview with President Francois Mitterrand all bruised sentiment. The CAC 40 index lost 39.21 to 1,650.94 and the OMF 50 index fell 9.33 to 463.69, with early screen-based trading interrupted by technical problems.

Mr Mitterrand attacked takeover fever and indicated he may take a more interventionist approach to economic policy, and privatised stocks were sold yesterday as a result.

The largest gains were in second liners as investors looked for stocks to buy after recent gains in blue chips. Loctidine, the best performer, added FF2.29, or 3.6 per cent, to FF78.99, prompting one analyst to say: "When stocks like that perform it means people have run out of ideas. They really

only move when people can't see good value elsewhere."

Recent favourites felt the pinch, and Metalstrop fell FF1.15, or 8.5 per cent, to FF13.55 while Avions Marcel Dassault lost FF0.60 to FF7.20.

Peugeot closed off FF1.35 at FF1,620 after rising earlier on a 26 per cent increase in new car registrations in France last month, and Compagnie Bancaire ended FF1.12 lower at FF5.48 after announcing its rights issue over the weekend.

AMSTERDAM fell steeply on interest rate worries, exacerbated when the Dutch central bank raised the rate on its nine-day special advances to commercial banks from 6.25 per cent to 6.50 per cent.

The CBS sensitivity index fell 2.3 to 162.3 after Wall Street opened lower, pursuing its losses of Friday.

Unilever lost FI 1.40 to FI 129.90 after declining to comment on a newspaper report that it was talking to Kohlberg Kravis Roberts about the acquisition of the RJB Nabisco biscuits business.

Newly floated DSM shed FI 1.50 to FI 116.10. The FI 106

offer price for the 12m shares was payable yesterday.

MILAN ended slightly lower in very quiet trading, but prices rebounded after hours. The Comit index shed 1.41 to 577.67, with volume estimated to be below 1,000m compared with Friday's 1,200m.

One analyst summed up the mood by saying: "There's no panic to get out, and no great urgency to get in." He added that the start of the new account on Thursday could revive interest.

Generali rose strongly after hours, reaching L1,250 after closing L60 better at L40,900.

ZURICH ended above the day's lows as buyers picked up stock at lower levels, leaving the Credit Suisse index off 1.2 at 642.7.

Renewed interest in chemicals failed to offset the cloud overhanging banks, although Ciba Geigy bearers firmed SF20 to SF3,130 and Ems-Chemie, which reported improved results on Friday, saw its bearers rise SF50 to SF4,450. Credit Suisse bearers lost SF20 to SF2,650.

MADRID was knocked by

concern over inflation and interest rates, with the general index losing 1.84 to 277.42.

Banco Hispano, reporting a 13.6 per cent rise in operating profits, rose 11 points to 769 per cent of nominal market value.

HELSINKI chalked up another all-time high as good company news continued to fuel demand, with the Unitas all share index adding 4 to 776.4.

Higher profits from United Paper Mills boosted the stock FM3 to FM146 and sent analysts hurrying to increase forecasts for fellow forestry stocks. Kymmene, which reports its results today, was the most actively traded free share, rising FM2.50 to FM143.

STOCKHOLM followed Wall Street lower - although selling pressure was limited amid optimism over corporate results - and the Affari-varlden index gave up 4.2 to 1,072.5. Turnover was very light, at SKR188m in value after SKR377m on Friday.

Agfa, due to report today, saw its free shares fall SKR2 to SKR260 after strong gains

ASIA PACIFIC

## Nikkei knocked by news of LDP by-election loss

Tokyo

THE defeat of the ruling Liberal Democratic Party's (LDP) candidate in a by-election for a legislative seat cast a cloud over the equity market yesterday and set the mood for a downturn in prices, writes Michiko Nakamoto in Tokyo.

Following news of the LDP setback and the 0.5 per cent increase in the prime lending rate by leading US banks on Friday, trading began on a weak note and the Nikkei average was down 179.91 at the opening. Interest in domestic demands, particularly for machinery constructions, helped lift the Nikkei to a high of 32,126.54 towards midday but the rebound was short-lived and the Nikkei slipped back to close down 146.67 at 31,985.32.

The day's low was 31,952.08. Declines outnumbered advances by 649 to 135, and a further 135 issues were unchanged. Volume, at 1,398m shares, was robust for a Monday and higher than the 1,370m traded on Friday. The Topix index of all listed shares declined 6.89 to 2,478.52 and in London the ISE/Nikkei 50 index fell 3 to 1,890.89.

The LDP defeat, which was expected to lead to the postponement of budget deliberations scheduled to resume yesterday, increased pressure for the resignation of Prime Minister Takeshita's cabinet. The loss was taken as an indication of the damage suffered by the ruling party as a result of the Recruit Cosmetics scandal, which has already led to the resignation of three Cabinet members and yesterday developed further with the arrest of four prominent businessmen.

Investors were concerned that the LDP would have to

make some big concession to the opposition parties - probably dissolution of the Lower House - to win their support in passing the budget, said Mr Takashi Morita, manager of equity information at Sanyo Securities.

However, he felt that the relatively high turnover reflected continued interest in the market despite the negative news. The difficulty in recovering from yesterday's initial fall was largely due to a lack of buying interest rather than to substantial selling, he added.

The decline also came after seven consecutive rises.

Reiterated forecasts on sectors that have supported the market recently, such as construction, non-life insurance and property, Fujita, which topped the active list with 65.3m shares traded, seems to have snatched the leading position in the market from Sato Kogyo, rising Y70 to Y1,640.

Aoki Corp, which specialises in civil engineering, was second most active stock with 65.2m shares and gained Y110 to Y1,440.

Kumagai rose Y40 to Y1,500 and Hazama Y50 to Y1,660, both in heavy trading, reflecting the continued interest in construction issues. Sumitomo Realty, a property stock, was sought both as a laggard and for its better business results. It was third in the list of active with 59.3m shares and rose Y270 to Y2,190. Mitsubishi Estate rose Y110 to Y2,870 and Mitsui Real Estate Y80 to Y3,050.

Among railway companies, Odakyu Electric Railways staged a strong Y160 advance to Y1,720 in heavy trading. Consumption-related issues failed to keep the Osaka Stock Exchange average from falling

102.32 to 30,320.08. Volume declined from the 159.6m shares traded on Friday to 137.7m.

Roundup

THE 37-point fall on Wall Street last Friday left Asia Pacific markets weaker in nervous trading.

AUSTRALIA was badly hit by the US losses and stocks ended sharply lower in thin trading. The All Ordinaries index dropped 30.2 to 1,478.8, its biggest single day fall for three months, with lower bullion prices knocking gold stocks. Index arbitrage, whereby futures were bought and physical stock sold, put further pressure on the market. Turnover was 90m shares worth A\$151m.

BHP led active with a steep 24 cent fall to A\$7 on 1.55m shares. Transporter TNT was also actively traded, losing 6 cents to A\$3.48.

HONG KONG was also weak after domestic banks raised their prime rates by half a percentage point in line with increases in the US on Friday. The Hang Seng index dropped 30.43 to 3,153.73 and turnover eased to HK\$1,918m from HK\$2,489m on Friday.

Cheung Kong was the most active stock, falling 20 cents to HK\$10.50 on 10.28m shares.

Bond Corp International rose 20 cents to HK\$2.52 after shareholders voted to reject a HK\$2.20 buy-out offer from Mr Alan Bond.

SINGAPORE fell in profit-taking and the Straits Times industrial index shed 16.34 points to 1,138.70 in trading of 70.4m shares, down from Friday's 82m.

SOUTH AFRICA

THE WEAKER bullion price hit gold shares, and Johannesburg ended broadly lower after last week's strong advance.

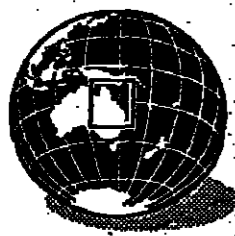
FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY FEBRUARY 10 1989				THURSDAY FEBRUARY 9 1989				DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988/89 High	1988/89 Low	Year age (approx)
Australia (89)	151.86	+0.3	128.26	113.73	4.71	152.27	128.63	114.14	157.12	91.16	92.11
Austria (18)	96.57	+0.9	81.62	92.47	2.66	95.74	80.88	92.47	100.00	83.72	84.35
Belgium (63)	135.22	+0.1	114.29	130.72	3.94	135.12	114.14	130.28	139.89	99.14	114.46
Canada (125)	133.89	-1.2	113.00	114.81	3.20	139.33	114.32	115.98	137.27	107.06	111.94
Denmark (59)	157.43	-0.1	133.49	155.46	2.89	158.03	133.49	155.99	161.60	111.42	114.62
Finland (26)	146.97	+13.3	124.23	132.57	1.32	145.02	122.51	130.68	146.97	106.78	111.32
France (130)	119.60	-0.3	101.09	118.85	2.73	119.98	101.36	119.09	119.98	72.77	80.93
West Germany (102)	85.26	+0.0	82.22	83.48	2.25	85.30	72.90	83.41	90.40	67.78	72.92
Hong Kong (45)	132.66	-0.8	112.13	132.82	3.58	133.77	113.00	133.91	133.77	84.90	87.20
Ireland (17)	137.95	-0.8	116.61	135.55	3.73	138.75	117.21	136.19	144.25	104.60	106.78
Italy (98)	79.44	-0.4	67.14	80.44	2.51	79.72	67.35	80.68	86.88	62.99	64.67
Japan (456)	196.66	+0.0	165.72	159.06	4.07	196.10	165.66	159.29	197.45	133.61	147.88
Malaysia (36)	159.52	+0.9	134.83	167.60	2.56	158.66	134.83	166.70	159.52	107.85	109.40
Mexico (13)	163.72	-0.8	138.99	141.94	1.23	165.00	139.39	148.35	162.24	90.07	148.11
Netherlands (37)	113.72	-0.6	96.12	108.99	4.56	114.46	96.69	109.65	115.04	95.23	98.58
New Zealand (24)	164.06	+0.6	145.30	155.30	3.92	164.39	145.30	155.30	164.06	104.90	107.20
Norway (26)	159.25	-0.8	134.61	145.31	1.87	160.46	135.55	146.52	161.54	98.55	101.89
Singapore (26)	143.62	+0.5	121.39	127.60	2.09	142.97	120.78	126.89	143.62	97.99	101.20
South Africa (60)	128.38	+0.3	108.51	111.58	4.23	128.11	108.22	112.02	139.07	98.26	119.68
Spain (42)	146.85	-0.3	124.13	128.72	3.69	147.29	124.43	128.99	164.41	120.73	132.80
Sweden (35)	151.85	+0.8	128.35	142.13	2.17	150.69	127.30	141.04	151.85	96.92	108.37
Switzerland (57)	76.54	-0.3	64.69	75.06	2.26	76.79	64.87	75.17	86.75	74.13	77.70
United Kingdom (334)	157.73	-1.1	127.43	127.41	4.23	157.43	127.77	128.77	157.52	120.66	124.87
USA (568)	118.87	-1.4	100.48	118.87	3.62	120.53	101.82	125.13	121.00	99.19	105.14
Europe (1006)	120.00										

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# FINANCIAL TIMES SURVEY



Australia's sunshine state is the natural centre of the country's booming tourist industry.

Queensland possesses, too, a seemingly inexhaustible supply of natural resources. The state's politics, however, are nothing if not controversial, writes Chris Sherwell

## A state of buoyancy

IN THE vast continent of sovereign mini-states they call Australia, brash New South Wales and haughty Victoria have a new challenger on their hands - the upstart Queensland.

Seven times the size of the UK but with a population of just 2.7m, Queensland is known as Australia's sunshine state. It cultivates an image of boisterous growth and political stability, of abundant wealth and good living.

Like magnets, its subtropical climate, diverse opportunities and irrepressible optimism are attracting migrants, investors and tourists in such numbers that Queensland has become the Down Under equivalent of the US Sunbelt.

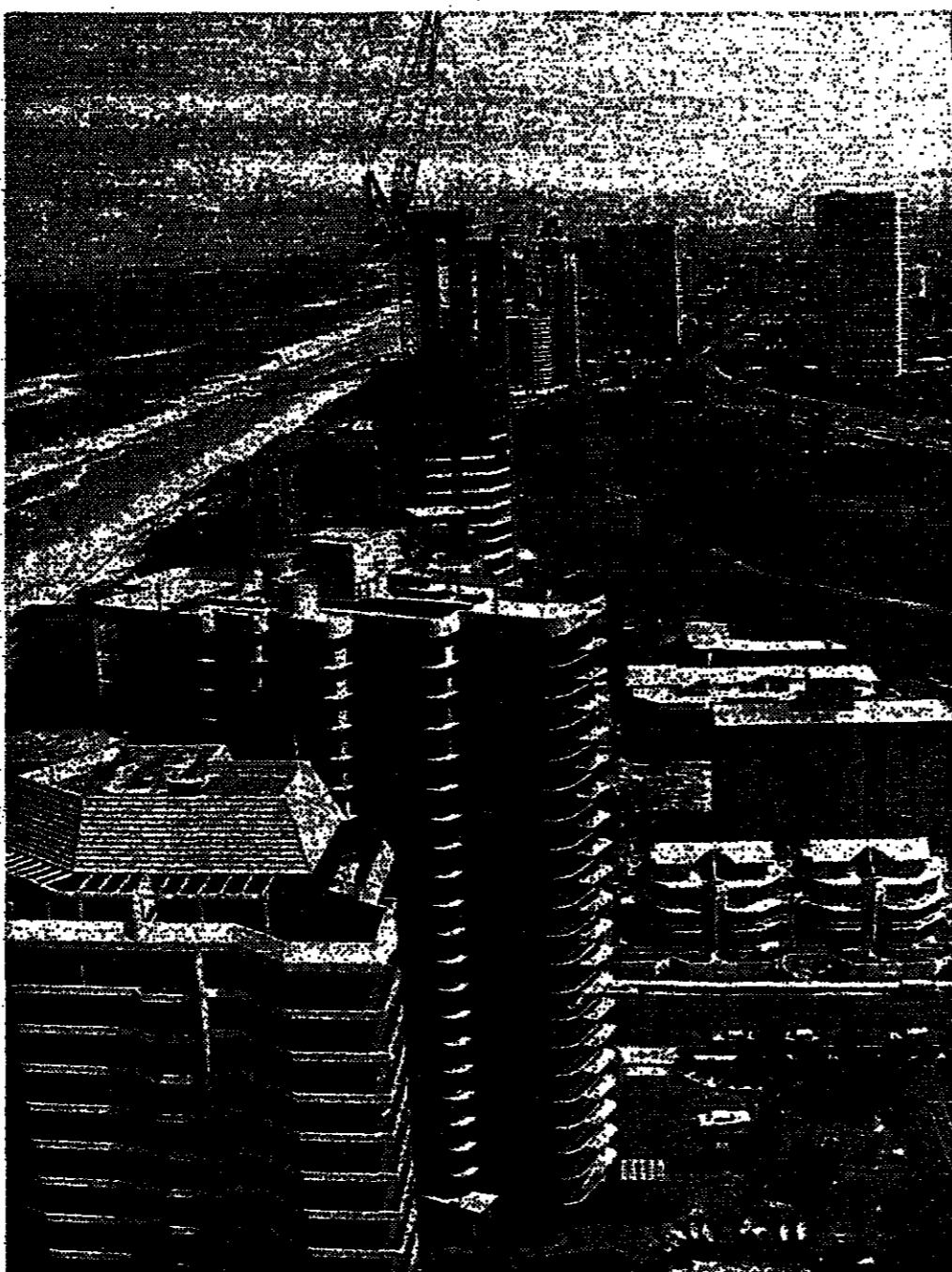
For many years the state is unshakable. With the wondrous Barrier Reef, verdant tropical rain forests, magnificent coastal beaches and islands, the infinite Outback and brassy Gold Coast, it is the natural centre of the country's booming tourist industry.

As for the state capital, Brisbane, it has blossomed into a bustling but casual metropolis of three-quarters of a million people, big enough to bid for the Olympics or to stage World Expo '88. Set on low hills either side of a bending river, it will one day overtake Melbourne as Australia's second city.

Against all this, Queensland's politics are nothing if not controversial. Its southern neighbours call it the Deep North - a backward and reactionary state dominated for more than 30 years by a coterie of autocratic rural interventionists called the National party.

In recent months the state has been rocked by a scandal of major proportions, involving corruption and abuse of power in its police force and up to the highest levels of government. It has poor relations with the federal government in Canberra, displays intolerance and racial bigotry, and suffers high youth unemployment and crime rates.

The current premier is 46-year-old Mr Mike Ahern, who marks a visit to London, Frankfurt and Zurich next week. When he ascended to the premiership just 14 months ago, he finally ended the maverick 19-year rule of Sir Joh Bjelke-



# Queensland

Petersen, the man who, more than anyone, lies behind Queensland's idiosyncratic reputation.

It would be fanciful to suggest that, under Mr Ahern, Queensland has suddenly entered a new era. But Queenslanders themselves agree that the political climate has changed, that the period of forceful personality has ended.

With an election due before the end of the year, perhaps in November, the only important question is whether the National party can hold on to

power. It is more than a mere political matter. In Queensland, history is involved, for the state has an extraordinary tradition of one-party rule.

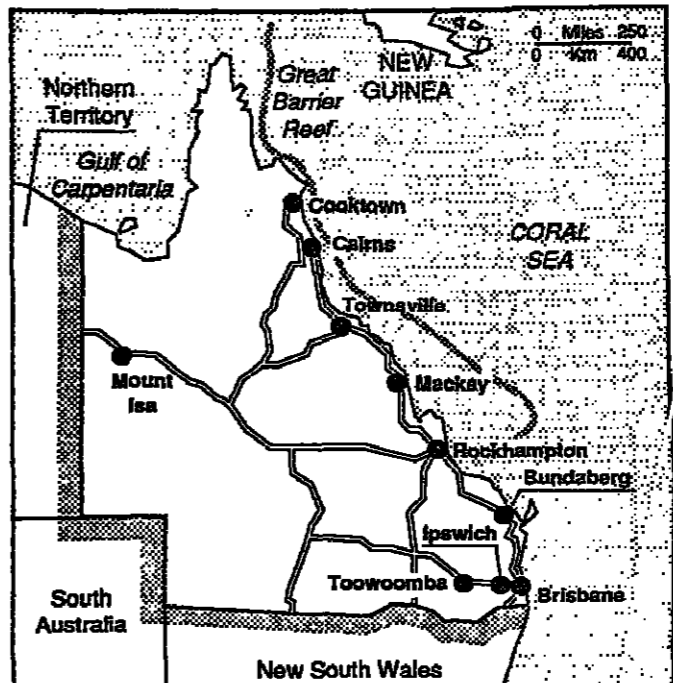
Before the Nationals (then known as the Country party) won office in 1957, the state was governed by a rural-based Labor party for all but three years from 1915. Back in 1899, Queensland became the first state in the world to elect a labour government.

That was 40 years after the colony came into existence and 75 years after its less-than-lu-

strious beginnings as a penal colony for convicts who committed crimes after transportation.

If Sir Joh's achievement was to preside over Queensland's belated transformation from a sleepy backwater into an agricultural, mining and tourist powerhouse, he was also a narrow-minded, God-fearing paternalist and pro-Queensland chauvinist who ran the state like a personal fiefdom.

He got things done, but in his own unorthodox way, and at great cost.



Queensland: five times the size of Japan, seven times the size of the UK with a population of just 2.7m. Left: the state's brassy Gold Coast

Sir Joh fell after the failure in 1987 of his "push for Canberra", an ill-conceived campaign to win power nationally, and some sensational exposures of widespread corruption, dramatically confirmed by the Fitzgerald commission of inquiry he was forced to appoint.

Mr Ahern is a different character. The only graduate in cabinet, he has a reputation for honesty, competence and relatively enlightened thinking - but also for dullness, vacillation and being a prisoner of his party.

On the economic front, he is, like Sir Joh, committed to growth, and unperturbed by the evident signs of a populist backlash over rapid tourist developments and a boom in foreign (especially Japanese) investment in real estate.

He wants Queensland to diversify its economic base. He sees opportunities in supplying education and medical services to Asia - through ventures like Mr Alan Bond's Bond University - and in such novel ideas as the proposed satellite-launching facility on Cape York.

Unlike Sir Joh, Mr Ahern argues Queensland should redress its historic shortage of manufacturing capability by attracting high-technology industries, and says it should attract the headquarters of a large domestic or foreign bank to Brisbane.

This may not be where the state's true advantage lies, but people in Brisbane feel acutely that the city suffers a "branch office" status. They say important investment decisions are made by outsiders too distant to appreciate the opportunities.

Being more dispersed than in most Australian states, Queenslanders are not only more parochial, they are also very conservative. This reinforces the cornerstone of the state's politics, its peculiar electoral system. Known locally as "the gerrymander", it was first introduced by Labor but now helps the National party by giving greater representation to rural voters.

As a result the National party rules in its own right, with 49 of the 89 seats in the single chamber of parliament. The Liberals, its former coalition partner until 1983, hold 10. The remaining 30 are in the hands of the opposition Labor party.

Down the years the Liberals and the Labor party have tended to suffer because of the lack in Queensland of an urban working-class or a long-established professional middle class. But, like the Nationals, both have acquired new, modern and more enlightened leaders over the past year.

For Mr Wayne Goss, the Labor leader, the main aim is to avoid a relapse into the factional infighting which has so drained his party of credibility. For Mr Angus Innes, the Liberal leader, it is to avoid being squeezed by the other two parties.

Their biggest problem, however, is the voting system, which makes it near-impossible to dislodge the Nationals unless a vast majority of the electorate agrees that it is at last time for a change.

According to recent opinion polls, the Nationals' popularity is running very low. For the Liberals this has raised the

### CONTENTS

- Politics: Ruling party for 31 years faces challenge
- Commission of Inquiry: The Fitzgerald inquiry into corruption
- Economy: Pressure to diversify away from raw material production 2
- Mining: The state's vast mineral wealth
- Environment
- Property 4
- Tourism: The third pillar of the state's economy
- Key entrepreneurs
- Agriculture 6

Photography, left and page 4: David Dodwell

### KEY FACTS

Area	1.73m sq km
Population	2.75m
Economic growth	GSP 3.9%
Mineral production	A\$3.8bn
Agricultural prod	A\$3.8bn
Exports	A\$9.2bn
(exch rate 6.2.88 ... A\$1 = £0.51)	

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# "The smart money is moving to Queensland, Australia."

“The Asia/Pacific market is expanding vigorously, and nowhere is this better exemplified than in the State of Queensland. We hosted World Expo 88, one of the most successful international expositions this century, with over 18 million visitors – more than the entire population of Australia! Already over \$1 billion in investment inquiry has been generated.

Expo as a partnership of State Government and private enterprise effort is typical of the Queensland approach to business. An approach that is responsible for the fastest growing economy in Australia – and one of the most dynamic in the region.

## Australia's Fastest Growing Economy

Our population growth is almost double the national average and Queenslanders contribute far more than their fair share to the economic wealth of Australia. With 16.6% of the nation's population, we provide over 20% of total export earnings. Studies by major banking institutions and the National Institute of Economic and Industry Research show that Queensland consistently leads Australia in most areas of economic activity.

Both our labour force growth and job creation outstrip the nation as a whole.

## Low Taxes, Low Costs

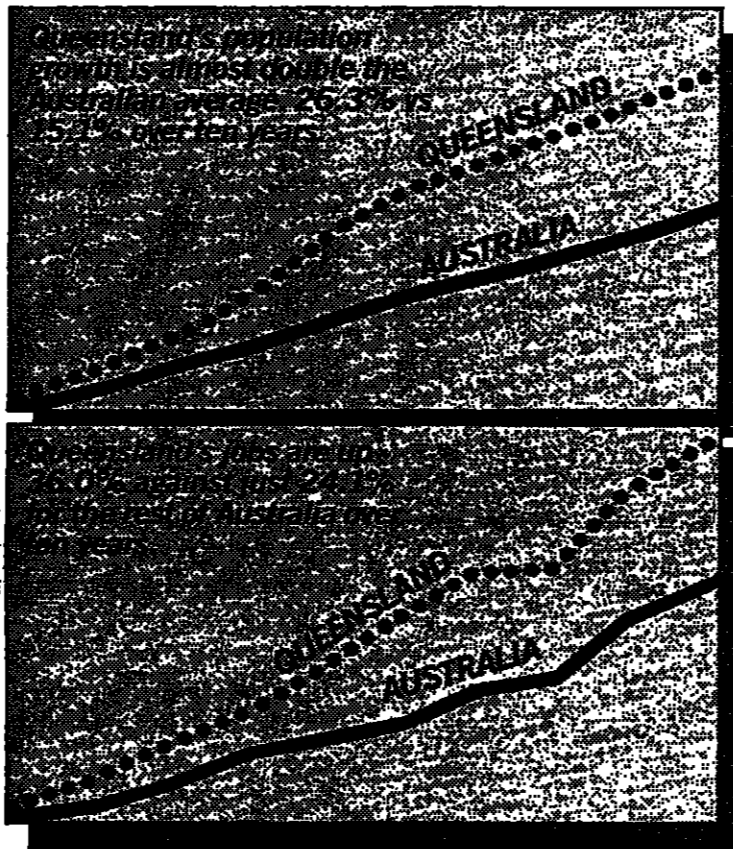
Queenslanders – and companies doing business in Queensland – enjoy a State tax advantage over one third less than the level of other States.

Queensland too is consistently lower than the Australian average for inflation. Queensland also has a disproportionately low level of State-based industrial disputes with guarantee of essential services.

## The place to do business

What really sets Queensland apart from the other Australian States is our approach to business.

This is reflected by the scores of corporations moving and expanding in the



Source: Government Statisticians Office  
Australian Bureau of Statistics.

Sunshine State – taking advantage of the Queensland Government's willingness to cut through the red tape and get on with business. In the last 12 months over 100 Australian corporations have announced their plans to relocate to Queensland.

Currently over \$4 billion is committed to new retail and tourism projects alone. And Queensland is continuing to lead the way with a unique joint State Government/private enterprise effort to build the world's first commercial aerospace centre in Far North Queensland, opening a plethora of new industry opportunities.

It's no wonder that Queensland's stability and progress is rated an enviable AA+ by Moodys of New York.

Queensland is going places fast, and I invite you to share in Queensland's unique future.”

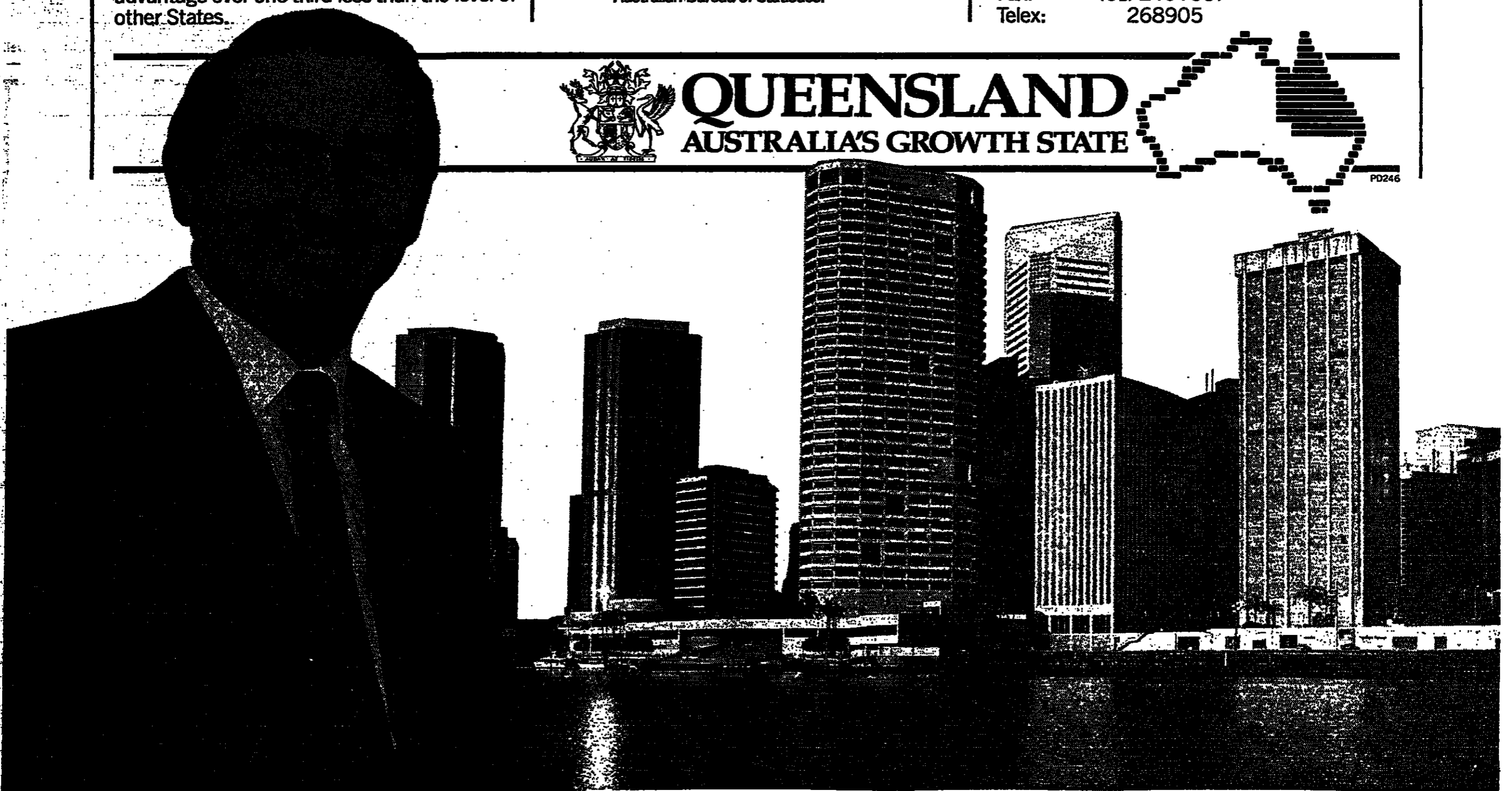
*Mike Ahern*

The Honourable Mike Ahern, MLA  
Premier and Treasurer of Queensland,  
Minister for State Development

For more information on opportunities in Australia's growth State contact:  
The Honourable Tom McVeigh  
Agent-General for Queensland  
Queensland House, 392 Strand,  
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Fax: (01) 240 7667  
Telex: 268905



**QUEENSLAND**  
AUSTRALIA'S GROWTH STATE

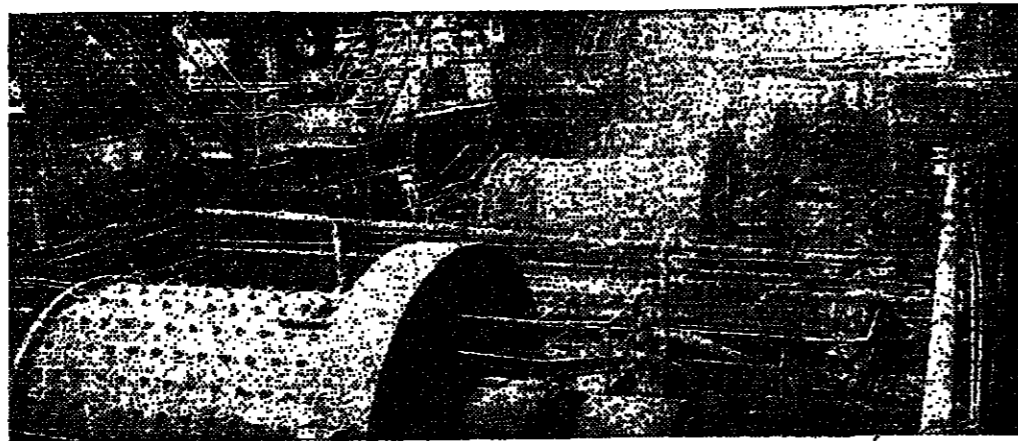


QUEENSLAND 4

David Dodwell reports on the state's abundant natural resources

Profits 'pared to the bone'

QUEENSLAND'S mining industry is so important to both the state and the federal government that it faces the constant danger of being taken for granted.



The Mt Isa silver-lead-zinc mine is the world's largest supplier of lead and zinc concentrates

The wealth of coal, lead, zinc, silver, bauxite and mineral sands is almost without parallel world-wide. Resources like copper, gold, oil and gas are plentiful enough to make most countries envious.

The awkward result is that many members of the general public regard mining, franchises in the state as a licence to print money, while governments and politicians regard mining companies as cash cows to supply government coffers.

This has been tolerable during times of plenty, but as the industry emerges from a six-year period of deeply depressed commodity prices, most local mining groups would say that public perceptions are badly awry and that they have been milked dry.

Where world prices have not left companies with the leanest of profit margins, a combination of government royalties and freight charges amounting to A\$670m last year, and a strong Australian currency, has pared profits to the bone.

A recent confidential submission by the Department of Mines to a US consultancy, commissioned by the state government to chart a strategy for economic development, warned that resource development will wither if government charges remain at current levels.

Mining first began in Queensland in the 1840s, with the discovery of coal. After gold was discovered at Gympie in 1867, a gold-rush began that simmered for decades. In that time, copper and tin were also discovered.

Today mining is, in revenue and export terms, the most important industry in the state, and a major producer world-wide.

At Weipa, Queensland boasts the largest deposits of bauxite in the world. Over 1.5bn tonnes have been proven so far, amounting to about 200 years of supply, with further reserves possible of 1.72bn tonnes, and a deposit of 700m tonnes 30km south of Weipa at Aurukun. The Gladstone alumina refinery, which has a capacity of 7m tonnes, accounts for 24 per cent of world supply.

The Mt Isa silver-lead-zinc mine, which has been producing since 1931, is the world's largest supplier of lead and

zinc concentrates. At the same time it produces more than 600,000 tonnes a year of copper concentrate, which feeds a 160,000-tonne-a-year refinery in Townsville. A modest supplier in global terms, this refinery is nevertheless expected to export copper worth A\$430m during the current financial year.

While gold prices have slipped from their 1987 highs, one reason for the continuing surge has been an effort by miners to get gold out of the ground before a 33 per cent tax on gold mining profits is introduced in 1991. Officials who saw production valued at

As\$32m in 1987/88 nevertheless expect no early downturn. While the state's mining companies have seen strong improvements in world commodity prices during the past 18 months, with many reaching historic high levels (the main exception is coal) they still show such extreme signs of caution that it may be some time before many commit new funds to capital investment. Several mining executives in the state noted philosophically that commodity prices have always been fickle and that a producer must always take the long view, but high levels of

competition from Lurgi in West Germany, and from a Soviet concentrator being marketed by Snamprogetti of Italy. Possible investments in gas-fuelled power, and an acid plant using sulphur dioxide that is currently pumped as waste gas into the atmosphere, add up to a A\$500m investment programme over the coming five years.

After disastrous investments in coal and nickel in the early 1980s, the group is making no grand claims about future prospects, but the lessons of that time have probably been hard-learned.

Mt Isa's plans to replace coal with gas for fueling its power plants are rooted in simmering resentment over what the industry sees as crippling freight charges for the transport of ore and coal to and from mine sites and coastal installations.

Coal and non-ferrous metal producers alike protest that government levies make it more expensive to freight produce to the coast than it does to freight that same produce from the docks to destinations in Europe or Japan.

Government officials by now acknowledge that freight charges are crippling many raw material exporters, but are asking for time to find new sources of revenue to replace a proportion of these charges.

Mr Martin Tenni, Minister of Mines and Energy, noted recently: "We are trying to assist the industry, but how quickly do we deal with losing revenue amounting perhaps to a couple of hundred million dollars?"

The recent strength of the Australian currency has proved to be a more intractable problem. Since most commodities are priced in US dollar terms, recent price increases have, in many instances, passed Australian mining companies by, and have given competitors in countries where currencies are weaker a valuable competitive edge.

On this issue, Mr Tenni is blunt: "We can't continue to look at a discount dollar to create prosperity for Queensland." Currency strength, nevertheless, underlines the need for the state's mining groups to develop downstream manufacturing operations that export more value-added than their mined minerals before they are exported.

The state's mining companies blame a tradition of high labour costs, a small local market, distance from target markets, and comparatively high energy costs for their failure to develop beyond primary commodity production. At the same time, however, they admit that these arguments are no longer very convincing, and that the sector is the weaker for their failure over recent decades to diversify further into downstream processing.

Large groups like Mt Isa see limited opportunities for related remedy inside Queensland, which is dominated by government officials keen to build up the manufacturing base of the state - but have instead opted to seek growth through acquisition overseas.

Mt Isa Mines thus now has substantial stakes in international groups like Asarco and Cominco in North America, and Rheinzinc in West Germany.

It is in this area that recent currency strength may provide opportunities to Queensland's mining groups.

One mining analyst, noting the recent strong recovery in corporate profits, and the psychologically important fact that the Australian dollar is now stronger than the Canadian dollar, commented: "Australian mining companies and their chequebooks are likely to be a major force in resource takeovers around the world in 1989."

If prices remain at current high levels throughout 1989, then such a forecast may be right. But after six years of mounting debt and battered confidence, the industry itself would say it is premature.

Mr Ahern seems to have no doubts. "People focus on leaders," he says. "Memories are short. They will vote for those who'll do best for them. And that's me and my party."

Today mining is, in revenue and export terms, the most important industry in the state, and a major producer world-wide

debt and uncertainty about price prospects beyond 1989 may mean it is some time before large sums are committed to new equipment or expanded capacity.

Mr Barry Sullivan, deputy general manager at Mt Isa Mines, nevertheless reflects a bolstered mood: "Even when you take the uncertainty of the base metals market into account, you have to see a very high degree of confidence in the future of our operation."

The group is using profits which were up by more than 70 per cent in the first half of the current financial year to pare debt and to lay the foundations for major new investments.

A new silver-lead-zinc mine is being opened up at Hilton, just 30km east of Mt Isa. At Mt Isa itself, a new copper deposit is being developed and should be in production by 1992, assuring supplies at current levels for a further 20 years.

A total of A\$50m is being spent on an "assault" lead concentrate plant in Ingham, which the group hopes to export world-wide in spite of

face mining.

As in Britain, the incentive for improving the coal industry's efficiency is dictated by economic and political forces both abroad and at home.

Although at the top of the world export league, fluctuating energy prices and variable demand mean that Queensland and New South Wales must continually look over their shoulders at competitors in South Africa, Colombia and other third world producers.

Besides technical innovation that has led to calls for greater flexibility in mining practices and at the end of last year the Queensland and New South Wales workforces reluctantly agreed to reforms similar to those being debated in British mines.

The principal pressures on costs are the freight charges for use of the railways owned and operated by the Queensland government. Although many of the new lines and trains were built by the mineral companies when they opened up their new mines, the freight charges seem to be based less on a reflection of their actual running costs than an additional royalty on the profits from the coal.

Thus coal from BEP-Utah's Norwich Park opencast mine at the end of last year was being landed in Western Europe at a price of A\$44.20 a tonne. Out of this BEP had to pay A\$15 a tonne for the rail journey to the coast 150 miles away, compared with only A\$10 a tonne for the 12,000 mile sea voyage to Europe; and the mine's production cost of A\$15.20. This left the company only about A\$7 profit.

As a result of these rail charges, some of the mining houses say they are pining back their investment plans and that the government is in danger of killing the goose which lays its golden eggs.

However, that day has not yet dawned. The rail contracts vary from company to company, reflecting differences in their negotiating ability and the scope for competition among them.

Maurice Semuelson

THE ENVIRONMENT

Trees set constitutional test

THE two-year debate over future use of Queensland's tropical rain forest ought to have ended in June last year when 800,000 hectares received World Heritage listing.

But, perhaps not surprisingly for a debate that has divided the community and set the state government on a collision course with Canberra, there are battles still to come and the outcome of the war remains to be seen.

Right and wrong would be hard enough to define if debate focused only on the present threat to the rain forest regions in North Queensland particularly around the Daintree area north of Cairns. The extent of damage done to the forest in the past - due to logging, farming, tourism or mining - could be quantified, and proposals for future conservation could be weighed against various commercial demands.

What makes matters almost impossible to resolve is the fact that debate over environmental issues has taken a back seat to conflict over constitutional rights, the dividing line between state and federal authority, and whether international conventions emanating from the United Nations, in particular, can override the powers of Australia's own courts.

About the only thing the warring parties agree on is that the forest area around and to the north of Daintree is a unique part of Australia's natural heritage, accounting for 56 per cent of the country's rain forest. With the Great Barrier Reef close by, it makes northern Queensland one of the most unspoiled areas in Australia, and one that demands the most meticulous environmental protection.

Beyond that, everyone is at loggerheads. The Queensland government, which is responsible for management of the rain forest areas, whether they are National Park or crown land, insists that it is a model of good management.

Timber companies insist they have the most sophisticated husbandry practices in the world. Mr Trevor Rankine, who heads the areas largest timber company, argues: "What interest do we have in damaging the forest? We would be cutting down wealth to create poverty."

It is hardly a major industry in state terms, employing about 900 people directly, and accounting for annual production worth about A\$30m - compared with timber imports

last year valued at A\$90m. Conservationists, on the other hand, note damage done to the environment by industrial and forestry development in many countries world-wide, and are adamant that they must act now to protect Australia's natural heritage before it is too late.

They portray former state premier Sir Joh Bjelke-Petersen as a friend and ally of developers willing to trade roughshod over environmental concerns whenever commercial interests were at stake.

The Federal government, fresh from victory over Tasmania's state government over its plans to build the Tasmanian dam, has been keen to rebalance some forestry officers, and unwilling to act firmly enough to protect the environment, then it is willing to use the overriding foreign affairs power to protect the national

good.

The Tasmanian dam case would astonish constitutional lawyers in most countries. In effect, having won World Heritage listing for the forest region concerned, the Federal government insisted that neither state governments, nor Australian courts, had power to override international obligations defined under United Nations statutes.

Mr Geoff Muntz, Queensland's embattled environment minister, protests: "Whatever the rights and wrongs of a particular case, why should a committee in Paris or Brazil decide for us the fate of our forests and our future. The decision should be made in Australia, by Australians, for Australians."

His position has been endorsed by Britain's Department of the Environment, which responded to a query on the issue in June last year by noting that Heritage listing was in the UK sought to gain international recognition rather than to obtain added protection. "If a site is threatened, or there is resistance to its being nominated, we would not put it forward for consideration."

Inside Queensland's small but locally important timber industry, there is no question about the essential issues:

"This is nothing to do with conservation," says Mr Rankine, who says Federal Environment Minister Graham Richardson "is a born-again greenie". "It's simply a matter of winning votes in Sydney and Melbourne," he says.

"There is no rain forest in the world more carefully or professionally managed than here."

Objectively, his case is well made. Clear felling is not allowed in the area. Between 8-12 trees are felled per hectare about every 40 years. Trees to be felled are marked by government forestry officers. Heavy fines are levied if any other trees are damaged. Logging roads are dug up by the same forestry officers, and felling around water courses is banned.

After 200 years of white settlement, 80 per cent of North Queensland's rain forest area

remains intact - and the 20 per cent lost has been cleared by farmers rather than foresters.

There is additional irony from the loggers' point of view that the 800,000 hectare area defined for World Heritage listing includes areas that have never been forest, and about 146,000 hectares that have already been logged once.

"If any other state government had been faced by the issue, they would have won it," says Mr Michael Pincock, executive director of Queensland's Chamber of Mines. "But the Queensland government's credibility gap is unbridgeable. They had a very strong case, and made it well, but the public just wouldn't buy the idea of an environmentally sensitive government."

With the government of Mr Mike Ahern just a year old, no one in Queensland's conservation lobby is yet willing to accept that the National Party has changed its spots. "It's a government with a history of backing development proposals at the expense of the environment," says Mr Adrian Jeffries, who heads the Queensland Conservation Council.

To those concerned about environmental issues in Queensland, rain forest protection is only the most widely-publicised of a number of areas

where they are concerned about government action.

Greatest fears are focused on tourism development, with 150 development proposals currently being considered by the government, many of them abutting established National Parks.

While the mining industry as a whole is no longer seen as a great threat, frequent proposals to develop mineral sand mining on the numerous sand islands strung along the Queensland coast are being fiercely opposed.

There is also concern about the fragility of the coral ecosystems along the Great Barrier Reef. While access to the reef is now carefully regulated, many feel that constant vigilance is needed.

The local vigilance of the conservation lobby may be an irritant to Queensland's Nationalist government, but what one sees the damage done elsewhere in the world to forests, coral reefs, and idyllic palm-fringed beaches, it cannot be denied.

When the lobby may well have erred in its resorting to UN legislation, the Federal government's espousal of their cause must ultimately be seen as cynical - which means they will be readily abandoned when a Federal government sees more votes in supporting different or conflicting causes.

But the UN's statutes embrace a large number of principles and causes that no Australian would wish to see imported. Having undermined the authority of the country's courts to rule on such matters, and by eroding the authority of a state government to counter-balance powers focused on Canberra, they may have opened a Pandora's box that contains more worrisome imperatives than World Heritage listings.

Despite the Federal government's application of the Paris listing last June, legal challenges to the correctness of the World Heritage boundary, and to the authority of scientific evidence calling for a total ban on forestry, have yet to be resolved in Australia's High Court.

If the conservation lobby aimed to secure greater sensitivity on environmental issues, then victory is no longer in doubt. Legal focus now will be on constitutional and state rights - issues so intractable that forests could grow old before matters are resolved.

David Dodwell

THE legal focus now will be on constitutional and state rights. These issues are so intractable that the forests in question could grow old before matters are resolved

PROPERTY

Flamboyant and volatile market

QUEENSLAND'S special chemistry has made its property market one of the most fascinating - and certainly the most volatile and flamboyant - in all Australia.

The free-wheeling, deal-doing government under former premier Sir Joh Bjelke-Petersen for 20 years made the state a developers' paradise. But, in addition, Queensland has become a primary target for holiday and retirement homes, and has attracted extensive resort development exploiting its multitude of natural wonders.

Extra impetus has come in recent years first from New Zealand investors and, most recently, the Japanese. For those who have not yet discovered the state, last year's Expo in Brisbane drew 9.5m visitors - most of them Australian - and a surge of fresh residential investment.

"Brisbane is a city that has in the past five years come of age," comments Mr Terry Far of the real estate group, Richardson & Sons.

It has taken just that long for the commercial centre of Brisbane to be transformed from a sleepy, low-rise, colonial-style city to a labyrinth of shimmering metallic curtain-walling.

Between 1984 and 1988, an average of 100,000 sq metres of commercial space has come on to the market with major new complexes like Riverside and Central Plaza.

This compares with an historic average supply of just under 50,000 sq m a year, and an uptake of 58,000 sq m.

The result - perhaps not surprisingly in spite of the stimulus that has come from Expo, and a rapid growth of financial and professional services in the city - is vacancy levels topping 9 per cent.

The mood is not one of gloom, however, since the only major new development expected to open before 1992 is Waterfront Place. Real estate analysts insist that vacancy rates will by then "be among the lowest in Australia".

Much has been made of the fact that the Central Plaza One - a tower that was completed just seven months ago - is now 47 per cent occupied, while the as-yet incomplete Central Plaza Two is 36 per cent pre-let long before it is ready to take tenants.

Analysts also note that rents of A\$450 per sq m have been

set in Central Plaza - which is well behind Sydney, but moving into new territory for Queensland.

While the real estate industry is never one to underestimate its prospects, there is reason to believe their predictions of continued buoyancy after consolidation this year may not be unjustified.

The emergence of Brisbane as a commercial centre of substance is coming to be acknowledged country-wide. Most local accountants and legal practices have expanded rapidly over the past four years, with many Sydney and Melbourne practices establishing a local presence. Predictions are a little more achievable because of the

Ellis in a recent survey. They account for the lion's share of building approvals in Queensland in 1988 worth A\$6.1bn - which was a 54 per cent increase on 1987, and over 30 per cent of the building approvals in all Australia.

Of 40 Japanese-backed projects - with just half of them off the drawing board - 22 are on the Gold Coast, and 28 are either resort or hotel developments, or tourism-related.

The dominant role of the Japanese has little to do with the predatory aims of Japanese developers, according to Mr Max Christmas, who heads the Gold Coast real estate company of the same name. "Local interest rates are too high for local people to invest."

The Abernethy government, wedded to the idea of boosting tourism in the state, is greatly excited by this development potential, but powerful local environmental lobbies, and small coastal communities have voiced concern.

The "supply" illustrated by current plans for 41 marina developments, many of them in the Whitsunday Islands area, which, if all completed, would provide berthing for 12,000 yachts.

Even the most traditional Queensland marina in today's terms or has recalled to the yuppy or Japanese "takeover" of the Gold Coast, but the same cannot be said for other, still unspoiled stretches of the Queensland coastline.

The pattern of future development is likely to be determined less by the current climate than by the fate of plans to develop the North Queensland Enterprise Zone, and the Cape York space project. In the state's far north, the opening up of the north is likely to create a major theme for political debate, and the property developers are likely to move quickly in the wake of any firm decisions.

Meanwhile, with Australia's economy expected to grow at more than 3 per cent a year between now and 1992, and with inward migration continuing strongly into the "sunshine state", the better-established property markets of Queensland's south-east corner are likely to remain magnets for investment. Consolidation may be the buzz-word for 1989, but the adrenalin that has long been associated with the area is unlikely to leave prices on a plateau for too long.

David Dodwell

The absurdity of erecting a building fully two-and-a-half times higher than the tallest current building mercifully became clear to government officials before it was too late

abandonment of a number of the more speculative and far-fetched projects to attract recent media attention. Most obvious is the plan to build in Brisbane the world's tallest building - planned to be 107 storeys high.

The absurdity of erecting a building fully two-and-a-half times higher than the tallest current building mercifully became clear to government officials before it was too late. In future, nothing will be allowed taller than 66 storeys.

Another plan to be buried was that to develop the 1988 Expo site into a high-rise, high-density commercial and residential complex. More modest plans are now under consideration.

Outside Brisbane, the magnet for property development and speculation remains the Gold Coast. This coastal strip just south of Brisbane may be sedate by comparison to Walki or Las Vegas, but to Australians it is as brash and racy as the country comes.

Almost all development in recent years has been tourism-related, with Japanese investors playing such a major role that they have fuelled considerable xenophobic controversy in the recent past.

Since 1986 Japanese developers have committed themselves to projects worth A\$1.6bn, according to Richard

variety of commercial services.

Meanwhile, the most speculative property development is pushing further north along the Queensland coast - to the Sunshine Coast, the Whitsunday Islands, and the North Queensland area around Cairns and Port Douglas.

"With the beaches and the barrier reef, everyone with a block of dirt fancied he has a resort on his hands," commented one seasoned property analyst. "The government has in hand at present proposals for development worth more than A\$25bn."

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World's leading exporter

FOR Queensland, one of the most significant dates in modern history was the 1979 revolution in Iran and the world energy shortage which followed.

The state became a prime target for the search for new large-scale deposits of coal to replace oil in power stations. As the industrialised world began to climb out of recession, demand also hardened for Queensland's large reserves of coking coal to fuel the steelworks of Japan and steelmakers as far as Europe.

It now exports nearly 50m tonnes of coal a year, with the 40m tonnes from the mines of New South Wales, make Australia the world's leading coal exporting nation.

The monuments to this prosperity are the brass nose office blocks of the mining houses in central Brisbane, the state capital, and the new ports and railways on which the coal is dispatched to customers thousands of miles away.

But the biggest monuments are the mines themselves - such as the series of large open cast pits dug on a north-south axis along Queensland's Bowen Basin, the world's biggest reserve of metallurgical coal.

Where the coal is relatively near the surface they demonstrate the inherent advantage of stripping away the earth which overlies it rather than the more labour-intensive underground mining methods.

Some 64m tonnes of Queensland coal is produced by open cut, or open cast, methods, compared with less than 4m tonnes a year from underground mines. (In New South Wales underground mines still account for more than half the 70m tonnes but, here, too, the proportion of open cast has risen steadily.)

However, this process appears to have reached saturation point, and as the shallow reserves are exhausted and the depth of overburden increases, mining houses are increasingly looking at deep-mines again.

There is particular interest in the traditional British method of longwall mining, where the use of the latest heavy duty equipment is increasingly matching the productivity of sur-

face mining.

As in Britain, the incentive for improving the coal industry's efficiency is dictated by economic and political forces both abroad and at home.

Although at the top of the world export league, fluctuating energy prices and variable demand mean that Queensland and New South Wales must continually look over their shoulders at competitors in South Africa, Colombia and other third world producers.

Besides technical innovation that has led to calls for greater flexibility in mining practices and at the end of last year the Queensland and New South Wales workforces reluctantly agreed to reforms similar to those being debated in British mines.

The principal pressures on costs are the freight charges for use of the railways owned and operated by the Queensland government. Although many of the new lines and trains were built by the mineral companies when they opened up their new mines, the freight charges seem to be based less on a reflection of their actual running costs than an additional royalty on the profits from the coal.

Thus coal from BEP-Utah's Norwich Park opencast mine at the end of last year was being landed in Western Europe at a price of A\$44.20 a tonne. Out of this BEP had to pay A\$15 a tonne for the rail journey to the coast 150 miles away, compared with only A\$10 a tonne for the 12,000 mile sea voyage to Europe; and the mine's production cost of A\$15.20. This left the company only about A\$7 profit.

As a result of these rail charges, some of the mining houses say they are pining back their investment plans and that the government is in danger of killing the goose which lays its golden eggs.

However, that day has not yet dawned. The rail contracts vary from company to company, reflecting differences in their negotiating ability and the scope for competition among them.

Maurice Semuelson

Challenge to be faced

Continued from page 2 publicly of opinion. But he thinks the rural-based Nationalists have lost touch with a rapidly modernising Queensland electorate, and would share power because "they can't leave the honey pot". If he has to, he will take the Liberals into a partnership.

A growing number of opposition optimists are meanwhile thinking that the Labor party, now led by Mr Wayne Goss, can secure enough votes to win power in its own right. Opinion polls show it has 45 per cent of the primary vote, but because of the electoral system it needs closer to 50 per cent to win. The Nationals, on the other hand, can secure victory with

around 39 per cent of the primary vote.

Interestingly, Mr Goss, a lawyer and one of Labor's modern breed of politicians, enjoys the highest approval rating of the three leaders, despite having taken up his position only last year. So far he has contained his party's traditional problem - debilitating inter-tribe rivalries.

But both Labor and the Liberals lack the geographical spread of support enjoyed by the Nationals and which is so important in a state the size of Queensland. Their strength is in the south-east around Brisbane and the Gold Coast, but Queensland communities elsewhere remain remarkably iso-

lated from the swirl of the capital's politics, and even more parochial.

The key question, therefore, is whether the National party's stalwarts among its disparate electorate will defect or remain loyal. The answer is that it would not be surprising to discover many voters were appalled by the Fitzgerald revelations, but are so mistrustful of politicians generally that the Nationals may not be unhily affected.

Mr Ahern seems to have no doubts. "People focus on leaders," he says. "Memories are short. They will vote for those who'll do best for them. And that's me and my party."

# Ahead of plan.



CHRISTOPHER C. SKASE

Chairman Qintex Australia Limited  
January 1989

## REVENUES

Group revenues in fiscal 1988 totalled \$577 million and management is forecasting an increase to \$750 million in fiscal 1989.

At the conclusion of the first quarter, we are ahead of plan to achieve this objective, with the outlook for very strong trading in the January quarter.

Domestic advertising demand remains strong, which is underwriting the performance of Media & Entertainment Australia.

In the United States, the Media & Entertainment division posted its maiden profit during this quarter.

Resorts & Leisure - Australia has experienced strong demand in hotel bookings, condominium sales remain strong, marina berths sales are ahead of budget, and both retail centres are trading well with near full occupancies.

In the United States of America, refurbishment of the existing Princeville Resort in Hawaii and the acceleration of real estate sales will commence early in 1989.

## EARNINGS

Earnings before interest, tax and depreciation, totalled \$112 million in fiscal 1988, and we are forecasting a substantial increase of over 65 per cent in fiscal 1989.

After the first quarter's trading, and with the outlook for the January quarter, we are confident of achieving this substantial increase.

Net profit after tax and minorities in fiscal 1988 was \$28 million. In fiscal 1989, management is forecasting a net profit of \$42 million. At this stage we are ahead of plan, and in the absence of unforeseen circumstances, the group may exceed this target.

## MEDIA AND ENTERTAINMENT

The Australian Television Network finished 1988 in second position nationally, in both prime time and overall (after exclusion of the Olympic Games), and the network is poised to improve its position in fiscal 1989.

The outstanding line-up of summer sport is reflected in unprecedented advertising demand in the period November to February.

In the United States, the merger of Hal Roach Studios and Robert Halmi Inc. to form Qintex Entertainment Inc. has created a company which can potentially treble its revenues in fiscal 1989 to more than \$100 million.

This company is concentrating on the production of television programmes and is expanding its presence in the United States and world television markets.

## RESORTS & LEISURE

Mirage Resorts in Australia have been an unqualified success - both in terms of consumer demand and financial performance. The hotels at the Gold Coast and Port Douglas, boast high room rates and occupancies, and a lengthening average guest stay.

Consequently they have a relatively low financial breakeven point.

Both have been in strong demand, and both are trading ahead of budget.

Condominium sales have exceeded budget, and all associated facilities being retailing, sports, entertainment and marina, have been trading up to or in excess of expectations.

With the proposed expansion of Cairns and Brisbane airports, and the increase in overseas flights to both destinations, the outlook remains most positive.

In the United States, the company has successfully concluded the tender offer for Princeville Corporation, and at the conclusion of the offer, was entitled to approximately 93 per cent of the stock.

Planning has been completed for the refurbishment of the existing hotel, shopping centre and other facilities. A major expansion of the resort with additional retailing, sporting facilities, and a major residential development will also commence this year, which will elevate the financial contribution of Princeville to the group.

## ASSETS

Net asset backing in the audited accounts was \$3.16 per share.

This is on the basis of all real estate recorded at historical cost.

Following the discounted payout of the debt to John Fairfax, the group has completed its financial obligations in the purchase of The Australian Television Network, having acquired the network at a substantially lower cost than either of the rival television networks.

## COMPRESSION

The compression of the group structure was a major project for 1988.

To this end management achieved absolute or effective elimination of minorities in Universal Telecasters Limited, Qintex America Limited, Mirage Resorts Trust and Princeville Corporation.

This has already produced savings in administration costs and time, and the full benefits of the corporate compression will be reflected in results in fiscal 1990.

## DIVESTMENTS

In 1988 the group was successful in completing the primary phase of the divestments of non-core businesses and assets in excess of \$350 million.

This is expected to be concluded in fiscal 1989, generating a further \$200 million in proceeds.

The divestment of peripheral assets has also enabled management to focus on core operating businesses.

The group is now approaching its objective of having effectively 100 per cent of total funds employed in operating businesses.

## INTEREST COVER

Interest cover in the year to July 1988 increased from 1.40 to 1.55 and it is the objective to further increase this to 2.0. We are on course to achieve this objective.

## GEARING

Net effective debt as a percentage of total assets fell from 46 per cent to 28 per cent in the year ended July 1988.

This was achieved notwithstanding an increase in group gross assets from \$1.0 billion to \$2.4 billion during the year. This was a most satisfactory achievement and is a reflection of management's consciousness of striking an appropriate balance between equity and debt at all times.

## DIVIDENDS

Ordinary dividends increased from 12.5 cents a share to 15 cents in the year to July 1988, and commensurate with the forecast increase in profit, a further increase in ordinary dividends is forecast in fiscal 1989.

  
**QINTEX**  
Creating New Horizons.

QUEENSLAND 6

Tourism is a major driving force in the economy

# Development must be handled sensitively

EXTRAORDINARY as it may seem, Queensland did not really have an international tourism industry 10 years ago. Mums and Dads ran simple motels and caravan parks as small businesses in a kind of cottage industry. As recently as five years ago, there was no five-star hotel.

Now tourism has become a major driving force in the state's economy, contributing at least 7 per cent of its gross state product, generating fistfuls of development dollars, employing increasing numbers of people and bringing in foreign exchange earnings.

According to the Queensland Tourism and Travel Corporation, the number of overseas visitors soared to 715,000 in 1987 from 340,000 in 1979, and rose still further last year, thanks to Australia's bicentennial and the World Expo in Brisbane.

With visitors from other Australian states and from within Queensland, the overall total in 1987 was put as high as 12m. On the different measure of "visitor nights", 1988 is even better: the first three quarters hit 25m, against 23m in the same period of 1987.

Although such figures need to be treated cautiously, it is not difficult to see why people come to Queensland. Australia's "Sunshine State" offers both a wonderful climate and some of the most exciting and attractive tourist destinations in the world: the magical Great Barrier Reef, the lush Daintree rain forests of the wet tropics in the north, the peaceful Whitsunday Islands, the charming Sunshine Coast north of Brisbane and the brassy Gold Coast in the state's south-east corner.

Without doubt, the most seductive of these lies north of the Daintree River around Cape Tribulation, where the reef literally meets the rain forest. But most people prefer, sensibly, to visit each of these remarkable wonders separately.

To experience the rain forest — now protected through a World Heritage listing — take a stroll around Mossman Gorge, in a corner of the Daintree national park. Shafts of sunlight reveal a myriad varieties of leafy ferns, twisting creepers and exotic ferns in one of the last remaining areas of its type.

Then go for a boat ride along a creek off the Daintree River. See the spreading mangroves which are the key to an elaborate food chain, and count yourself lucky if you meet an estuarine crocodile.

The 2,000km reef, created over centuries through the miraculous industry of the tiny coral polyp, is even more remarkable — and no less accessible, despite lying among atolls, cays and islands some distance offshore.

Said to be the only life-form visible from the moon, the reef has for years disappointed tourists because they have found it difficult to experience first-hand. Not any longer. Anyone, whatever his expertise in the water, can appreciate what is one of the world's most extraordinary natural assets.

Some of its best features can be seen with the help of catamaran trips from Cairns or Port Douglas. They are the centres nearest to the reef, and services from there to its outer edges offer something to meet all tastes.

Those too scared or inexperienced to see things first-hand, for example, can view it underwater from the glass-windowed bowels of a boat. For snorkellers, qualified marine biologists are ready to point out the reef's most colourful features. If you're a scuba diver you're close to heaven.

The reef's wonders are more distant accessible from the Whitsundays, further south. But the real attraction of these 74 islands is the opportunity they offer yachtsmen to play their craft. You can charter a food-laden boat from the mainland and hop from island to island. Tree-lined beaches and quiet inlets beckon you to stay.

The Whitsundays area is clearly the next major tourist development target after the Gold Coast and Cairns. One of Australia's most elegant resorts is there, on Hayman

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An unquenchable optimism has overtaken government officials and businessmen, who see tourism growing indefinitely at a pace which outstrips the past.

Multi-million dollar projects, some hopelessly ill-conceived, seem to vie with each other for extravagance, while those that seem to work are endlessly reproduced. The standard Queensland resort development nowadays, for example, consists not just of a luxury hotel but also a marina and golf course and scores — perhaps hundreds — of condominiums which are sold to fund the development.

That is the basic story behind the development of Hamilton Island, the two Mirage resorts in Port Douglas and the Gold Coast, and Sanctuary Cove, also on the Gold Coast. And like night follows day, there's more to come: no site along the length of the Queensland coast has escaped scrutiny by private developers, land speculators or the state itself.

As with any rapidly-growing industry, tourism in Queensland has struck problems. One is sheer inexperience. Catering for the demands of the modern tourist takes patience, skill and common sense. As overseas visitors are discovering, Queenslanders are still learning this difficult art.

Compounding this difficulty is the fact that labour is a major overhead for hoteliers because of the overtime and other penalty rates they have to pay. Attracting and retaining a loyal workforce has become almost impossible.

Another problem lies with the state's airways. Brisbane International airport is widely regarded as an embarrassment, while Cairns will only be fully developed by 1991. This, and the protection given to Qantas in air traffic rights, is limiting the number of tourists who can come.

Also apparent are the tell-tale signs of the irrefpressible march of modern tourism — noisy air-conditioned buses, over-charging, gilly hat-footed, joints, empty beer cans tossed carelessly aside, ubiquitous plastic wrapping.

But the biggest question is whether the industry's future development can be managed sensibly and sensitively. Already it is generating a sharp local reaction — to over-destuctive tourist developments, to the effect on land prices, and to the foreign (and especially Japanese) investment which often helps fund it.

There is no doubt that tourism is a major hope for the Australian economy, and that much of it is happening in Queensland. Indeed, if they do not get the formula right, neither the country nor the state will see hotels at last lighten their traditional dependence on farms and quarries.

But there is also a grave danger that Queensland will sully the very features which make it a tourist attraction. That would be a disaster.

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Chris Sherwell

Chris Sherwell on Queensland-based entrepreneurs

# New money made at astonishing speed

THE MAJORITY of Australia's new breed of entrepreneurs tend to come from Sydney, Melbourne and Perth. But Queensland has its own fair share of corporate movers and shakers. Their operations just happen to be smaller, and their names less well known.

The idea of "Queensland" entrepreneurs can also be a little misleading. While some are home-grown, having lived in Queensland most of their lives, others are newcomers — outsiders who have moved to the state in search of new opportunities.

Also misleading in Queensland is the idea of "old money". True, there are people like the McDonald family, with wealth built from a traditional cattle business. And it was in Queensland that Qantas began its flights in the outback, and British Petroleum got its original start as a mining company.

But most of the state's best-known businessmen have made their pile more recently, and in an astonishingly short space of time.

Take Perth-based Mr Alan Bond, for example, who has built up a strong presence in the state. He controls Castlemaine Perkins (brewer of XXXX) and Channel Nine television in Brisbane, has various mining investments and recently started Bond University, the first private university in Australia.

Of the home-grown group, one of the most prominent of Queensland's businessmen is Sir Leslie Thiess, who has built

a fortune from land clearance, mining and construction through Thiess Bros and Thiess Watkins. A close friend of former premier Sir Joh Bjelke-Petersen, he has been one of the state's most powerful figures on the corporate scene.

Of the newer breed of Queensland-based entrepreneurs, the best-known would be 40-year-old Mr Christopher Skase, whose Qintax Australia has interests in television stations and hotel resorts.

A former journalist, he acquired a cashed-up shell in Tasmania in 1974 and, through a pattern of asset trading and share issues involving listed companies, built up a major media and leisure group which is still under his personal control.

Mr Skase became involved in Queensland through television, and eventually moved his operational headquarters to Brisbane in 1985.

In stark contrast to the smooth Mr Skase is the down-to-earth tourist entrepreneur Mr Keith Williams, owner of Hamilton Island in the Whitsundays. The only island with its own jet strip, it is Queensland's best-known and most accessible Barrier Reef resort catering to a wide market.

Mr Williams acquired a grazing lease on the island in 1975, and some years later won government permission to develop a major resort. So far he has spent more than A\$200m on a hotel and related facilities, and another A\$200m is already

going on two more hotels, one of them now being built.

The project is generally reckoned to be a major success. Like Mr Skase with his Mirage resorts, Mr Williams has boosted cash flows to help fund borrowings through the construction and sale of private condominiums, apartments and land. He now holds a lease in perpetuity over the island, which effectively means he owns it.

Like the tourist kings, many

Mr Bruce Judge, whose Ariadne group last year reported the largest loss in Australian corporate history, largely as a result of the October 1987 sharemarket crash.

The mercurial Mr Judge came from New Zealand, and built up a complex business empire spread across New Zealand, Australia, Hong Kong and the US with interests in property, finance and investment.

Long accused of impenetrable paper shuffling, he was eventually obliged to give up his position at Ariadne. He has since tried, so far unsuccessfully, to regain control. Though he retains some shareholder support, his overall standing remains low.

Unsurprisingly, successful entrepreneurs in Queensland's small and relatively less important manufacturing sector are few and far between. Mr Ross Palmer, founder of Palmer Tube Mills, is best known, having successfully challenged Tubemakers, controlled by BHP, Australia's biggest company. He has also acquired a higher profile since Mr Aherm came to power.

Also significant is GWA, which has expanding interests in such areas as furniture, bathroom fittings, domestic lighting and lawn mowers, and is increasingly involved in plantation agriculture, notably peanuts.

The most popular Queensland businessman currently, however, is Mr Bernie Power, whose Power Brewing group

was floated last year. Its beer has already captured a large enough share of the local market to justify an expansion of capacity, and Mr Bond is worried.

One of the men behind Mr Power's success is Mr Paul Morgan, another of Queensland's newly-successful entrepreneurs. He founded the Paul Morgan stockbroking firm in 1982 which, among other things, underwrote the highly successful Paul Hogan film *Crocodile Dundee*.

The firm became Deak Morgan in 1986 after it acquired Deak Perera in the US. In order to expand further, however, it merged last year with New Zealand's Jardien Corporation to become Jardien Morgan, headquartered in Wellington and with interests stretching from Australasia across to Hong Kong, Singapore, London and Canada.

Knowledgeable Queenslanders like to add another, more surprising, name to a list of the state's entrepreneurs — that of Sir Leo Hilscher, the civil servant who ran the Queensland state government's Treasury for many years under Sir Joh Bjelke-Petersen's rule.

Though retired, he sits on the newly-formed Treasury Corporation's capital markets advisory board. Some reckon he has had more influence on the shaping of the state's economy than any other single individual — an accolade no other Queensland businessman or politician could possibly lay claim to.

## It was in Queensland that British Petroleum got its original start as a mining company

property developers, architects and real estate agents have benefited enormously from the boom of the past few years in Brisbane and the Gold Coast, and especially from the strong migration trends from other Australian states.

One quoted developer, Kern Corporation, headed by Mr Barry Paul, claims to have developed and initiated A\$2bn of commercial property over the past decade. Its major shareholders include the New Zealand financier Sir Ron Brierley and, controversially, two Queensland government entities, Suncorp and Treasury Corporation.

The most notorious of Queensland's entrepreneurs is

## AGRICULTURE

# Sugar and beef lead the field

FLY north from Brisbane up Queensland's winding coast, above endless rectangles of green, and there is no mistaking the economic importance of the state's agriculture — especially its sugar cane.

Then fly inland, over the hills of the Great Dividing Range and across vast reddish-brown expanses of seeming emptiness. These tracts, too, are vitally important, for they support a thriving meat industry, especially large cattle herds.

The cattle industry is twice as large as the sugar industry when measured in terms of contributions to state production. Together, they dominate Queensland's agriculture, accounting for some 45 per cent of the A\$3.8bn gross value of rural production for 1987-88.

Indeed, the two are so large that Queensland is the foundation of both the sugar and beef industries nationally. Some 95 per cent of Australia's sugar is in Queensland, and 40 per cent of its beef cattle.

In terms of efficiency, moreover, both compete aggressively, and successfully, on difficult world markets. Though they have obviously suffered fluctuating fortunes, each can look forward to a long-term future.

The uncertainties are nevertheless numerous, particularly for sugar. From being one of the most heavily regulated of Australian industries, it is moving this July into a new deregulatory era which will affect production, milling, refining and marketing.

The key move, announced by the federal government last May, ends Australia's existing domestic pricing arrangements and lifts the long-standing embargo on imports. In their place will come a system of tariffs on raw and refined sugar, declining over three years to 1992.

The changes are designed in part to remove an awkward diplomatic problem. In international circles, where Australia

is a leading campaigner for fairer trade in agriculture, protection for its domestic sugar industry is an embarrassment.

Of course the federal government argues that the move is justified in its own terms. But Queensland's 5,800 cane growers are irritated that the change has been made unilaterally — without securing reciprocal access to foreign markets.

About 80 per cent of Australia's annual raw sugar production of 3.7m tonnes is exported, some of it through long-term contracts and the US quota system, the rest on the world market. The other 20 per cent is refined for domestic consumption.

The way things have evolved, the Queensland government, under an agreement with Canberra, has hitherto acquired all raw sugar produced, arranged for its refining and made it available domestically at a specific price.

Originally this gave domestic growers a cushion of stability in their local market, which was local. Down the years, however, Australia has made itself one of the world's largest sugar exporters. The new changes mean that the cushion will disappear.

Everyone is now preparing for the new era. The most significant potential impact will be on CSR, the big Australian sugar and building products group. Not only does it have 36 per cent of the milling business, it also has 25 per cent of the country's sugar refining operations and is the sole marketer of Australia's sugar abroad.

Already it is clear that its toll refining arrangement with the Queensland government will change. But it is a matter of some debate whether its marketing monopoly will alter. CSR is widely reckoned to have done an excellent job. But many wonder if the results would not be even better if the task were shared out.

Sugar production, though it

remains heavily regulated, is also changing. Growers are expected to boost production over the next two or three years by some 300,000 tonnes, and the 28 mills are expected to handle this by switching to seven-day working — a major change.

Compared to the developments in the sugar industry, deregulation of sugar this July will affect production, milling, refining and marketing.

Queensland's beef industry is going through less of an upheaval. But there, too, a rationalisation process has been under way over recent years, both in the cattle industry and the meat processing business.

Back in the mid-1970s, Australia had some 34m head of cattle. Being a cyclical industry, numbers fell back in the 1980s to below 20m, and are only now on the rise again, at 22m. At the same time some of Queensland's vast cattle stations, some of them the size of small countries, have been changing hands.

The biggest company, both in size and in numbers of head, is Stanbroke Pastoral, wholly-

owned by the Australian Mutual Provident (AMP) Society, the country's largest life office and biggest institutional investor. It has 320,000 head of cattle spread over 94,500 sq km.

Other significant players include the Australian Agricultural Company, one of the country's oldest companies, and the quoted Sherwin Pastoral, which has recently been the subject of competing takeover bids. There are also numerous family groups, and newcomers too — the entrepreneur Mr Robert Holmes, a Court, for one.

Foreign participation has long been a feature of the beef industry — from Britain, Yeates and Berbyshire, for example, and from the US a private Texan group operating under the name King Ranch. Currently, Japanese participation is growing rapidly, in parallel with the opening of its own domestic market.

Australia's major beef market remains the US, and according to Mr Bill Norton, Stanbroke's managing director, it is likely to stay that way. The high hopes for the newly-opened Japanese market, he says, are likely to prove short-lived because the Japanese prefer grain-fed beef and Australia produces pasture-fed beef.

Stanbroke's operations are a classic illustration of the way

the Australian industry is run. Broadly speaking, cattle are bred and reared in the arid north-west of Queensland, then walked in large groups south, to the so-called channel country, for fattening. From there they go by huge "road trains" to market.

Like the cattle-raising industry, the Queensland meatworks business has also undergone a recent rationalisation. Most importantly, four competing companies came together to form Australian Meat Holdings. This included the interests of such corporate conglomerates as Elders and Adelaide Steamship. But it went one step too far when it tried to acquire the interests of Borthwick in North Queensland.

The Trade Practices Commission, Australia's anti-trust agency, stepped in and won a decision in the courts ordering some divestment. The group's operations and last month the outcome was still awaited.

Of course, Queensland's success in agriculture stretches beyond sugar and beef, to lamb, wool, dairying, fisheries, tropical fruit, wheat and peanuts. But none looks like overtaking these two. As for longer-term worries, the main one for the government, as in other states, is soil erosion and land degradation. That is a challenge yet to be taken up.

Chris Sherwell

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For full details contact International Hotels Division

Jones Lang Wootton  
CO-ORDINATING AGENT FOR BOTH PROPERTIES  
307 QUEEN STREET, BRISBANE. PHONE 61-7-229-4040. FAX 61-7-229-3734

WORLD WIDE Richard Ellis  
JOINT AGENT HOLIDAY INN CAIRNS  
123 Eagle Street, Brisbane.  
Phone 61-7-633-9833  
Fax 61-7-632-1328

Raine & Horne Commercial  
JOINT AGENT HOLIDAY INN BRISBANE  
379 Queen Street, Brisbane.  
Phone 61-7-229-8299  
Fax 61-7-221-8585